Economic Costs and Benefits
of Proposed Regulations for
the Implementation of the
Medical Cannabis Regulation
and Safety Act (MCRSA)

Standardized Regulatory Impact Analysis

Prepared for the Bureau of Marijuana Control

by the University of California Agricultural Issues Center

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Medical Cannabis Regulation and Safety Act (MCRSA)

Economic Costs and Benefits of Proposed Regulations

Standardized Regulatory Impact Analysis (SRIA)

The Bureau of Marijuana Control (Bureau), formerly named the Bureau of Medical Cannabis Regulation and the Bureau of Medical Marijuana Regulation, will be proposing regulations to implement the Medical Cannabis Regulation and Safety Act (MCRSA), which establishes the Bureau as the state's licensing and enforcement authority for the distribution, transportation, testing, and dispensing of medical cannabis in California.

This Standardized Regulatory Impact Analysis is submitted for the purpose of evaluating the benefits and costs of the regulations proposed by the Bureau, which will go into effect on January 1, 2018. The University of California Agricultural Issues Center (AIC) assessed the costs and benefits of the Bureau's proposed regulations and two alternative sets of regulations.

For some issues, the MCRSA provided detailed regulatory specifications that the proposed regulations implement precisely. For other issues, the MCRSA provided broader guidance about the regulations. This SRIA considers the full package of proposed regulations, including those that implement precise statutory requirements. AIC gathered detailed cost, price, quantity, and other information to assess the impact of the proposed regulations on the industry and on the state. The results of this analysis are presented in this SRIA with background information and details provided in the Appendix.

AIC's analysis of the medical segment of the cannabis industry in California was conducted in the context of other cannabis segments in the state. Adult use of cannabis was legalized by Proposition 64 in the California general election of November 8, 2016, and is scheduled to be regulated alongside the medical segment beginning on January 1, 2018. In this document, we use the term "adult use" to refer to the segment of non-medical cannabis sales that will become legal and regulated starting in 2018. We use the term "illegal" to refer to the segment of unlicensed non-medical cannabis sales in California that is currently unlawful and will remain so in 2018.

After outlining statutory authority, this SRIA summarizes the scope of analysis and outlines AIC's approach to the calculations of economic impacts. A key feature of the approach is defining a baseline against which to measure the economic impacts of the proposed

regulations. These direct economic impacts are characterized in terms of effects on prices, quantities, revenues and taxes.

After measuring the economic effects within the medical cannabis segment, AIC used a standard economy-wide model (IMPLAN) to project ripple effects on the California economy more broadly. The SRIA outlines findings in terms of exployment, impacts on businesses, potential influence on broad indicators of benefits and costs, and government revenues. Finally, in addition to the benefits, costs and related impacts of the proposed regulations, AIC evaluated the benefits and costs of two alternatives: an alternative to represent a lower-cost package of regulations and an alternative to represent a higher-security package of regulations.

1. Statutory authority

The Medical Cannabis Safety and Regulation Act (MCSRA), which became effective in 2016, established the Bureau within the California Department of Consumer Affairs and assigned to the Bureau the responsibility of creating and administering a licensing and enforcement structure for the distribution, transportation, testing, and retail sale of medical cannabis in California.

Under Government Code section 11346.3, a California state agency proposing a "major regulation," which Government Code section 11342.548 defines as "any proposed adoption, amendment, or repeal of a regulation subject to review by the Office of Administrative Law . . . that will have an economic impact on California business enterprises and individuals in an amount exceeding fifty million dollars (\$50,000,000), as estimated by the agency," is required to prepare a Standardized Regulatory Impact Analysis (SRIA) to be submitted to the state Department of Finance for review and comment before the regulations are noticed to the public.

The first requirement of a SRIA is that it must verify that the regulation under review meets the definition of "major regulation" under Government Code § 11342.548. The regulations adopted by the Department of Finance further define the threshold as \$50 million in either costs or benefits occurring within one year of full implementation of the proposed regulations. The proposed regulations are scheduled to go into effect on January 1, 2018; therefore, the scope

of consideration for the "major regulation" standard would be impact that occurs during the 2018 calendar year.

AIC calculations showed that these proposed regulations met the definition of "major regulation" in Section 7 below. In our approach to this and other determinations to be made in the SRIA, AIC relied on guidance from the 2015 joint report from the Office of Administrative Law and Department of Finance, which clarifies the interpretation of Government Code section 11346.3 with respect to SRIA content, purpose, and the "major regulation" determination.¹

2. Nature and scope of regulatory impacts considered

In order to isolate the effect of the proposed regulations from intervening factors that may also have major effects on the California medical cannabis industry, the analysis must recognize that other factors operating over the same time period may also affect the California cannabis industry. The most important expected change to the cannabis industry in California is the legalization of non-medical use of cannabis by adults 21 and over, as per Proposition 64. The relevant statutes, collectively known as the Control, Tax and Regulate Adult Use of Marijuana Act (AUMA), added adult-use as a legal segment of the total cannabis market, establish a new tax structure for medical and adult-use cannabis, and assign the Bureau responsibility for regulating both California's adult-use cannabis industry and medical cannabis industry.

The economic calculations and simulations reported below proceeded in three steps. First, we empirically assessed the November 2016 situation for medical cannabis in California. Second, in order to establish a relevant base for the regulatory analysis, we projected the impacts of legal sales of adult-use cannabis and taxation of all legal cannabis on the medical cannabis market segment. This step, which we call the "Taxation and Adult-Use Legalization," provides the baseline against which the proposed medical cannabis regulations may be measured. Evaluating this baseline before evaluating the impact of regulations allows analysts to consider each of these two sets of effects independently. The third step, and central focus of the SRIA, is to calculate and simulate the impact of the proposed regulations on the medical cannabis

¹ November 1, 2015, report by the Directors of the Office of Administrative Law and Department of Finance to the Chair of the Senate Committee on Governmental Organization and the Chair of the Assembly Committee on Government al Organization, SB 617 and Finance Regulations appended.

segment separately from the effects of taxation and adult-use legalization. We call this final market scenario "Proposed Regulation."

More precise definitions of each of these segments and simulated changes are set out in Appendix Chapter 5.

3. Approach to economic modeling

Measuring the economic impact of a regulation is contingent on estimating relevant baseline market prices, quantities, revenues, taxes, and related aggregates that would occur in the absence of the regulation. The creation of such a baseline is often not as simple as assuming current conditions continue to apply in the absence of the regulations, even when data about market conditions are readily available.

The economic data and modeling underlying this SRIA are unusually complex for two reasons: (1) the unavailability of much relevant government or other public data and unavailability of much relevant banking, accounting, or other private data; and (2) the necessity of developing a counter-factual projected baseline that enabled the analysis to estimate the separate effects of taxation and adult-use legalization from the impacts of the proposed regulations.

First, there are no official government data sources on output, prices, jobs, or other economic aggregates for the industry to which the proposed regulations on medical cannabis apply, and official tax collections reflect a minority of operating businesses. Because much of the industry to which the proposed regulations apply has long been prohibited by Federal law, normal industry data have not been reported in standard authoritative Federal sources.

Moreover, businesses have not reported their financial results in standard ways. In many cases, businesses have been operating with cash, outside of the normal banking system, in a quasilegal, quasi-regulated manner. Furthermore, the closely related adult-use segment has been illegal even under state law.

The lack of reliable authoritative public or private data required AIC to develop estimates of data that would have been readily available for most other industries. For instance, we collected data from more than 500 dispensaries in California. Estimates of economic aggregates

and relationships provided below are approximations based on the best available information as of November 2016.

Second, as noted in Section 2, the Bureau's MCRSA regulations are anticipated to take effect at the same time that AUMA legalizes adult-use cannabis, regulates sales of adult-use cannabis, and imposes taxes on both legal medical and legal adult-use cannabis. The joint launch of these two regulatory systems, which is expected to take place on January 1, 2018, creates legal sales in two cannabis segments—medical cannabis and adult-use cannabis. When in place, such a system will enable many buyers who had previously been buying in the medical segment to shift purchases to the adult-use segment without any significant foreseeable switching costs. In addition, regulations related to the cultivation of cannabis, taxation of cannabis leaving the cultivation site, and regulation of the manufacturing of cannabis products will commence at the same time.

In order to isolate the impact of the proposed regulations in the relevant economic situation and context, AIC modeled and simulated the implications and effects of the emergence of a legal adult-use cannabis segment that is scheduled to exist side-by-side with the legal medical cannabis segment. This first simulation step also included the taxation of both legal cannabis segments (medical and adult-use) that are scheduled to accompany adult-use legalization.

These effects, created the baseline against which we simulated the impacts of regulations. We then analyzed the impacts of the proposed regulations on the medical cannabis segment in the context of the (hypothetical) cannabis industry with the baseline of taxation and adult-use legalization in place.

Let us illustrate the magnitude of the issue more concretely and foreshadow the estimates presented below. Based on our best assessment, the California medical cannabis segment, as of fall 2016, had aggregate revenue on an annualized basis of about \$2 billion. After legalization of the cultivation and sale of adult-use cannabis and taxation of legal cannabis, but without yet considering the implications of the proposed regulations, economic calculations suggest that revenue in the medical cannabis segment will fall to about \$600 million. Thus, the medical cannabis proposed regulations are likely to apply to a medical cannabis segment that is approximately 30% the size of the current medical cannabis segment.

Projecting the effects of market changes requires the specification of supply and demand response parameters. These are often expressed as elasticities. In this case, key estimates and

assumptions include how responsive demand for cannabis overall is to prices and how responsive demand for cannabis in each segment is to relative prices in those segments. Simulation also requires evidence and assumptions about shifts in demand affecting each segment. On the supply side, we used assumptions about how responsive supply in each segment was to relative prices across segments. Evidence and assumptions about shifts in costs were required as well.

In summary, in order to isolate the impact of the proposed regulations, our procedure was to incorporate the changes to the marketplace step by step. Based on initial conditions for the November 2016 cannabis market, we first simulated the economic effects of taxation and adult-use legalization. Next, we incorporated the impact of the proposed regulations into the model and solved for economic aggregates. Finally, we assessed the impact of the proposed regulations by comparing the baseline taxation-and-adult-use-legalization scenario with a scenario that adds the effects of regulations on top of that baseline.

Finally, we assumed that the proposed regulations regarding the newly created legal adult-use cannabis segment (which are scheduled to be implemented at the same time as are the proposed regulations for medical cannabis) were expected to be similar to the proposed regulations for medical cannabis. Therefore, our analysis of regulatory impact assumes that both segments will become regulated with relatively small differences between the two.

4. Overview of data collection and initial market conditions

In constructing initial estimates of prices and quantities in the California cannabis market that applied in November 2016, AIC drew upon a variety of sources, including our own AIC retail cannabis price survey, which was conducted by several AIC researchers throughout the months of October and November, 2016 (details and results are in Appendix Chapter 4); third-party longitudinal retail and wholesale price surveys (Appendix Chapters 3 and 5); an AIC meta-analysis of published scientific journal articles, white papers, and government reports; and confidential AIC interviews with market experts and industry participants (Appendix Chapters 3 and 5). The appendix includes a complete list of references to documents cited and reviewed.

AIC started from estimates of the revenue of California medical cannabis dispensaries as of November 2016. There are no official or widely accepted industry estimates of the size of the

medical cannabis industry in either revenue or quantity terms. AIC estimated that there is about \$2 billion of total annual sales revenue (not including sales taxes collected) in the medical cannabis segment.

We developed that \$2 billion revenue estimate as follows: The California Board of Equalization has estimated sales tax revenue from medical cannabis dispensaries was almost \$60 million in 2015. No full year data were available for 2016. The statewide average tax rate is about 8.8% and that the rate of tax compliance was estimated at about one third. Using an effective tax rate of about 0.03 (0.088 times 0.34), \$60 million in sales tax receipts implies industry revenue of about \$2 billion. Although an approximation, this estimate is in the range of other published estimates. (For more detail, see discussion and tables in Appendix Chapter 5).

Using data from the AIC survey, we observed the November 2016 market price of retail medical cannabis in California to be \$3,453 per flower-equivalent pound. By flower-equivalent pound, we simply mean a unit of cannabis sold at retail that is equivalent to one pound of dried flowers for medical dispensary sales. More specifically, the data from the AIC survey (Appendix Chapter 4) provided information on a variety of prices from a sample of more than 500 dispensaries from many regions of the state. AIC collected data on prices of two package sizes for dried flowers and on prices of non-flower products. Unfortunately, no product quantities were available. AIC therefore used auxiliary information from interviews with industry participants and industry publications to develop weighted averages of product prices. AIC focused on the cannabis dried flower prices to create a flower-equivalent average price.

With the price of \$3,453 per pound, the California medical dispensary sales revenue of about \$2 billion implied a retail quantity of flower-equivalent units of approximately 583,000 pounds of medical cannabis sales on an annual basis.

AIC estimated that in November 2016, about 25% of total cannabis by volume (i.e. flower-equivalent pounds) that was sold in California was sold in the legal medical segment, and the remaining 75% was sold in the illegal segment. This estimate is based on the literature reviewed in Appendix Chapter 5 and interviews with industry participants. We estimate that as of November 2016, aggregate annual sales in the medical segment were \$2 billion per year, sales in the illegal segment were \$5.7 billion, and total cannabis industry sales were \$7.7 billion.

5. Baseline market conditions after taxation and adult-use legalization

For about two decades, the only cannabis legally available for sale in California has been medical cannabis, which, according to the Brown Guidelines, can be sold only to California state residents over the age of 18 with doctors' recommendations and for the use of those between ages 12 and 18 with parental guidance. In 2016, a doctor's recommendation has been relatively easy to acquire, and receiving a recommendation has not required an in-person medical examination. Under the requirements of MCRSA, an in-person examination will be required. The general consensus of industry observers is that most consumers over the age of 21 in the medical cannabis segment could readily shift to the adult-use segment which would not require the added costly step of obtaining a doctor's recommendation.

In some other states, the recent institution of the adult-use system has altered the trajectory of the previously existing market for medical cannabis. Revenues for medical cannabis in Washington State, for instance, fell by one-third in the first year after the legal adult-use cannabis system took effect, and by more subsequently. See Appendix Chapter 10 for details and references to comparative literature.

In California, buying in the medical segment will have no clear advantage over buying in the adult-use segment, with a few exceptions. Remaining buyers in the medical segment include buyers who are under 21, buyers for whom a medical dispensary is more convenient, and buyers for whom a medical recommendation is important to their personal acceptance of cannabis use (say, for personal values, family relationships, or job rules). Some high-volume buyers may find the legislated sales-tax exemption to be cost effective; however, eligibility requires obtaining a state-authorized identification card, which we estimate will cost about \$100 per year. Current state records indicate that relatively few medical cannabis buyers (less than 7,000 annually for the past few years) have obtained a state-authorized identification card. The AIC analysis suggested that consumers who do not fit into one of the above exceptions could realize cost savings by switching from the medical segment to the adult-use segment, and we identified no economic constraints that might limit most consumers from switching.

² https://www.boe.ca.gov/pdf/l481.pdf

³https://www.cdph.ca.gov/programs/MMP/Documents/MMPCounty%20Card%20Count%2012-16.pdf

There are also no apparent supply-chain advantages for the medical cannabis segment that might translate to lower consumer prices for medical cannabis relative to adult-use cannabis. Based on these and other reasons that are explained in greater detail in Appendix Chapters 5, 6, and 7, the AIC review of the evidence concluded that in the environment of 2018, California's medical cannabis segment will be much smaller than it was at the end of 2016.

AIC analysis indicated that the opening of the market for adult-use cannabis and associated taxation will cause demand and supply in the existing cannabis market to change in several important ways that are relevant to the impact of medical cannabis regulations. First we specify three demand-side effects, and then we explain major supply-side effects.

5.1 Demand-side effects resulting from taxation and adult-use legalization

<u>Demand effect (A):</u> We estimated that 60% of current demand in the legal medical cannabis segment (the initial medical cannabis is 25% of total quantity in pounds, by assumption) will shift to the newly legal adult-use segment due to the lower annual transaction costs. Adult-use cannabis purchase does not require an annual doctor's recommendation, which is costly for buyers of medical cannabis. Costs are likely to be \$50 to \$100 or more per year plus the cost of time and inconvenience. Relevant costs include an in-person doctor visit, which is mandated by MCRSA. In our models, demand effect A is represented as a reduction in the demand in the legal medical segment and an increase of the same magnitude in the legal adult-use segment. This demand effect is described in more depth in Appendix Chapters 5 and 7.

<u>Demand effect (B):</u> We projected that when legally allowed, slightly more than half of the demand currently in the illegal adult-use segment will quickly move to the legal adult-use segment to avoid the inconvenience, stigma, and legal risks of buying from an unlicensed seller. Of course, legal sales in the adult-use segment are not allowed until 2018. In our models, the demand effect B is represented as a reduction in demand of the current illegal segment counteracted by an increase in the newly-legal adult-use segment by the same magnitude. This demand effect is described in more depth in Appendix Chapters 5 and 7.

<u>Demand effect (C):</u> The third demand-side effect of taxation and adult-use legalization is a growth in the aggregate consumer demand for legal cannabis among consumers who were not previously in the California cannabis market at all. AIC modeled this as an increase in the

demand for legal adult-use cannabis by about 9.4% of total cannabis sold in the period before taxation and adult-use legalization. This percentage was calculated by assuming an increase of 25% in the adult-use segment due to the demand of new buyers (i.e., 0.09375=0.75 x 0.5 x 0.25). (Recall that the initial illegal quantity was assumed to be 75% of total cannabis sales, by flower-equivalent pounds, before taxation and adult-use legalization. We estimated that about half of this illegal share would now shift to the newly legal adult-use segment.)

We expect this demand increase for two reasons. The first is new demand created by the opening of the cannabis market to consumers in the state who have interest in the product but have avoided it until now. Some of these potential consumers did not want to get a medical cannabis recommendation when they had no medical condition that warranted use. Moreover, many potential consumers may have avoided the illegal market because of inconvenience, legal risk, or unwillingness to participate in illegal drug activity because of moral concerns or social stigma.

The second component of the outward demand shift resulting from adult-use legalization is new demand created by the opening of the cannabis market to California's out-of-state leisure and business visitors. There are more than 260 million visits to California from residents of other places per year. These visitors spend more than \$122 billion in California. A significant portion of this spending is on leisure goods and services. For instance, tourists have been estimated to spend \$7.2 billion per year on wine in California. Demand for new forms of leisure spending by tourists and other visitors to California is potentially large. Given that adult-use cannabis remains illegal in most other states, California's legalized adult-use industry may attract some new visitors whose primary reason for visiting the state is cannabis tourism, as has been observed in Colorado. This effect is discussed in the context of tourism survey data from Colorado in Appendix Chapter 10 and modeled in Appendix Chapter 7.

5.2 Cost reduction effects resulting from taxation and adult-use legalization

As cannabis is moved more into the mainstream of the economy through legalization of adultuse cannabis, suppliers have better access to capital, technology and management. With legalization of adult-use cannabis, sellers have a lower chance of loss from forfeiture and lower probabilities of criminal prosecution. Recent data have shown that the cannabis industry has

⁴ http://industry.visitcalifornia.com/Find-Research/California-Statistics-Trends/

⁵ Estimates of California wine tourism at http://www.discovercaliforniawines.com/media-trade/statistics/.

unusually high costs compared production and marketing other agricultural products, and that many of these costs, including risk premiums, can be attributed to the illegality of adult-use cannabis sales prior to November 2016. This is reflected in the large differences (large compared with non-cannabis industry norms) that AIC and other industry observers have documented between costs per unit reported by businesses and receipts per unit at each stage in production, processing, distribution, and retailing of both medical and illegal cannabis.

AIC anticipates that adult-use legalization will result in a 35% reduction in the costs of supplying formerly illegal cannabis, which in this scenario now becomes legal adult-use cannabis without state regulation. We assume a smaller 20% reduction in the costs of the medical cannabis when adult-use legalization occurs. The costs in the medical cannabis segment fall as the cannabis industry as a whole becomes more mainstream and more investment, better management and improved practices are adopted throughout the supply chain. More information on these assumptions is found in Appendix Chapters 3 and 6, and are modeled in Chapter 7.

Finally, a new system of taxes accompanies adult-use legalization. The excise tax of 15% on retail revenue was added to the existing sales tax. The sales tax is about 8.8% for cannabis sales (7.5% state sales tax and a 1.3% average of local sales taxes that vary across the state). We assumed that the new \$9.25 per ounce tax on cultivation in the legal segments was incorporated into the cost of raw materials. We assumed full compliance after taxation and adult-use legalization.

The changes in demand, costs, and taxes, as included in our simulation of the California cannabis market, can be summarized as follows. Once these market changes are incorporated, the legal, adult-use segment will have about 61.5% of the overall market as measured in pounds. The unregulated illegal segment will have about 29.5% of the overall market, and the legal medical cannabis segment will have about 9% of the overall market.

Our regulatory impact analysis used this hypothetical taxation-and-adult-use-legalization scenario of prices, quantities, and taxes as the baseline. We evaluated the impact of regulations relative to this baseline.

6. Overall market impact of the proposed regulations

AIC simulated the impacts of taxation and adult-use legalization in order to identify the expected economic effects of the proposed medical cannabis regulations. Controlling for taxation and adult-use legalization before inputting the regulatory impact factors into our simulations was necessary to isolate the economic impact of the proposed regulations from the impact of taxation and legalization of adult-use cannabis.

6.1 Drivers of economic impacts of proposed regulations

The economic effects of the proposed regulations on market aggregates derive from two sources: (1) the costs imposed on the industry by the regulations compared with the situation without regulations but with taxation and adult-use legalization, and (2) an increase in consumer willingness to pay for the regulated product compared with the situation without regulations but with taxation and adult-use legalization.

First, the regulations impose costs on the cannabis industry. Details about components of the industry costs of complying with the proposed regulations are described below in Section 12. In that section, compliance costs of the proposed regulations are compared with compliance costs of two alternatives: an alternative package of lower-cost options and an alternative package of higher-security and higher-cost options. Recall that the proposed package of regulations includes those that were specified in detail in the MCSRA. The costs of compliance, and the data and calculations underlying them, are discussed in more detail in Appendix Chapter 6.

Overall, we found that the proposed regulations (compared to no regulations) add approximately \$520 per pound of marketable dried-flower equivalent in direct operating costs. Most of the addition to costs, about \$400 per pound, is due to the added costs of cannabis testing. In addition to regulations that have direct quantifiable costs, we model proposed regulations, which are based directly on the MCRSA, to restrict vertical integration of dispensaries into distribution or transport, which is required under MCRSA. AIC approximated the costs of restrictions on vertical integration as an added cost equivalent to a 1% increase in costs relative to the situation without regulation but with taxation and adult-use legalization.

In the simulation models, AIC specified that the cost increase in the medical segment caused by the proposed regulations was approximately 16% of the initial value of \$3,453 per flower-

equivalent pound. This was calculated as \$520/\$3,453 plus the 1% for the vertical integration restrictions.

The adult-use regulations are expected to be similar to the regulations regarding medical cannabis, thus AIC expected regulatory costs to be similar for the adult-use segment. Price in the adult-use segment is estimated to be about 5% lower than the price in the medical segment. Therefore, the direct cost of regulations as percentage of the base was calculated as: \$520/\$3,280 = 16%. This percentage was applied in the AIC simulations because the limits on vertical integration are less restrictive in the adult-use cannabis segment (a 20% vs. 5% limit on ownership across multiple tiers).

The second source of economic effects of the proposed regulations is an increase in consumer willingness to pay for legal cannabis that has more security, traceability, labeling information, and intensive product testing. In the AIC simulation the increase in willingness to pay modeled as equivalent to an increase of 6% in demand compared with the situation without regulation but with taxation and adult-use legalization. We discuss increased willingness to pay for government regulations on product traceability, testing and labeling with reference to some of the relevant literature in Appendix Chapters 5, 7, and 8.

6.2 Economic impacts on price, quantity, revenue and tax

Summary results for the medical cannabis segment are reported in Table 1. (Detailed estimates of market prices, quantities, revenues and taxes are reported in Appendix Chapter 8.) Column 1 lists variables of interest: cannabis price per pound, tax rate per pound, quantity in pounds, segment revenue and segment sales and excise taxes paid to governments. Column 2 presents simulated values for estimates of prices, quantities, revenues, and taxes for medical cannabis with adult-use legalization but without regulations. Note that the industry revenue (without including sales and excise taxes) is about \$601 million and tax revenue is \$143 million. Column 3 reports prices, quantities, revenues, and taxes with the proposed regulations imposed. In this column the market price is higher (because costs per unit rise with regulations) and the quantity is slightly lower than the corresponding estimates in column 2. In column 3, the revenue of the medical cannabis segment is \$714 million and tax revenue is \$170 million. Column 4 reports the effects of the regulations on the medical cannabis segment by subtracting column 2 from column 3. In column 3, price is higher by \$551 per pound, quantity is lower by about 5,000 pounds, revenue is higher by \$113 million and tax receipts are higher by \$27

million than the baseline figures in column 2 which depict the scenario of taxation and adultuse legalization with no regulation.

Table 1. Impact of proposed regulations on prices, quantities, revenues, and taxes per pound for medical cannabis in California

Variable	Baseline with taxation and adult-use legalization	After regulation imposed on the baseline	Difference: after regulation from the baseline
Price per pound without tax	\$2,556	\$3,107	\$551
Tax rate per pound	\$608	\$739	\$131
Quantity, pounds	235,000	230,000	-5,000
Revenue without tax	\$601 million	\$714 million	\$113 million
Tax revenue	\$143 million	\$170 million	\$27 million

Source: Results derived from simulations of effects of taxation and adult-use legalization in the first step and then regulations imposed on that baseline. Pounds are dried-flower equivalent.

6.3 Summary of economy wide impacts of proposed regulations on the medical cannabis segment

The medical cannabis-specific effects summarized in Table 1 were introduced into a modified IMPLAN model in order to determine AIC estimates of economy-wide impacts. These economy-wide impacts are summarized in this section, with more discussion and comparisons provided in Appendix Chapter 9.

The IMPLAN database, which uses U.S. industry classifications, does not have cannabis industry categories. Therefore, to approximate the economy-wide impacts, AIC first specified industries that were as close a match as possible to the medical cannabis sectors required for the analysis. Then the economic ratios in these matching industries were modified based on available data

for the corresponding cannabis sectors. For medical dispensaries, AIC modified some of the ratios in the retail drug store industry (IMPLAN industry 401) to better reflect shares of costs of goods sold. The allocation of industry revenue minus costs of goods sold to taxes and other costs was modified using data that were available from the AIC review of medical cannabis dispensary accounting costs, a process that is detailed in Appendix Chapter 3.

For medical cannabis distribution businesses, the IMPLAN wholesale trade industry was the closest match (industry 395). The main adjustment was for the ratio of price to distributors minus costs of goods sold to better fit AIC data on medical cannabis costs. Note that the dollar value of output for retail and wholesale industries in IMPLAN is based on the difference of price minus cost of goods sold times quantity in the sector. That is, these companies are assumed to provide output in terms of wholesale or retail services added to the cost of goods that pass through the industry.

The information on the IMPLAN courier services industry was the closest match to the medical cannabis transport sector. No data were available to modify the IMPLAN ratios for this sector. The closest IMPLAN match for laboratory testing of medical cannabis was medical and diagnostic laboratories. No data were available to adjust the economic ratios for that sector.

As noted, AIC calculations in the IMPLAN analysis were based on the simulation model results for market prices and quantities (presented in Table 1). The model input included detailed data on costs of regulations, which were especially important for the testing sector. The IMPLAN results are presented at the change in the value of output, value added, and jobs compared to the baseline situation with adult-use cannabis legalization but without the proposed regulations.

Based on the IMPLAN simulations, in the dispensary sector, the output in the sector (measured by revenue above costs of goods sold) rises compared to the no-regulations baseline by \$43 million, value added rises by \$34 million, labor income rises by \$18.5 million, and direct jobs rises by 456 jobs. After considering multiplier impacts, the California economy-wide value added rises by \$54 million, and 655 added jobs may be attributed to the increase in dispensary value of output. In the distribution sector, margin rises by \$12.5 million and number of direct jobs rises by 60. The total number of jobs in California attributable to distribution rise by 136. Transport revenue changes very little, because quantity shipped falls slightly, but value of shipments rises. Jobs change very little in the transport sector.

Under the regulations, the expanded laboratory testing sector is subject to significant new economic activity. Revenue rises by \$90 million; direct value added rises by \$61 million; and the number of jobs in the sector rises by 713. Economy-wide value added attributable to the testing expansion rises by \$119 million, and the number of jobs economy-wide rises by 1,290. Overall, the economy adds 1,223 jobs in the medical cannabis sectors. Overall, jobs in California rises by 2,071 jobs.

These impacts are expected to be distributed geographically across California roughly in proportion with populations. Some evidence (discussed in Appendix Section 5.4) suggests that cannabis use is particularly prevalent among young adults. Thus there may be some concentration of dispensaries and resulting multiplier effects in locations with more young people, including urban centers.

7. Assessment of whether the proposed regulations meet the "major regulation" standard in Government Code § 11342.548

After performing the analyses described above, we have determined that the total economic impact of the proposed regulations exceeds the one-year \$50 million minimum economic impact threshold, as measured by costs or benefits, that is required for the proposed regulations to meet the standard for a "major regulation" for the purposes of Government Code § 11342.548.

As noted, this SRIA calculated the impact of a package of regulations by comparing the economic outcome in the market situation without regulations in place against the economic outcome in the situation with the proposed regulations in place, all other things being equal (here, including, especially, the assumption that taxation and adult-use legalization applies either way). Using this definition of impact, we calculated the effect on medical cannabis segment revenue as \$113 million per year. We calculated that consumer expenditure rose by \$140 million (because of the tax component); see Table 1 above for details. 6 We also note that

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⁶ An alternative, narrower method of calculating the impact of the proposed regulations in isolation would be to compare the economic outcome in the situation with a set of minimum statutory requirements against the economic outcome in the situation with the proposed regulations. That would require determining precisely the statutory minimum package of regulations and conducting a simulation of costs and benefits under a counterfactual baseline assuming those regulations applied.

the impact applies to the market after some initial short-term dislocations in the market are settled. The short period just after implementation of taxation and adult-use legalization and the proposed regulations may have even more economic impact on the industry if the cannabis market is in a state of flux temporarily.

Measured benefits of the proposed regulations to buyers are reflected in their higher willingness to pay per pound of medical cannabis with the proposed regulations in place. Note that quantity falls very little with substantially higher prices, and therefore consumer expenditures (dispensary revenue) rise significantly when industry per-unit costs rise.

The direct economic impacts on the medical cannabis segment do not include multiplier impacts, as changes in the medical cannabis segment ripple through the rest of the economy. Once the ripple effects are taken into account, the economy-wide economic impact would be even greater. Either way, the estimates of costs or benefits are sufficient to meet the "major regulation" standard in Government Code § 11342.548.

8. Determination of the impact of the regulatory proposal on the state economy, businesses, and the public welfare (Government Code § 11346.3(c))

In Government Code § 11346.3(c), the markers to be used in assessing the economic impact of the proposed regulations in a SRIA are the following:

- (1) The creation or elimination of jobs in the state;
- (2) The creation of new businesses or the elimination of existing businesses in the state;
- (3) The competitive advantages or disadvantages for businesses currently doing business in the state;
- (4) The increase or decrease of investment in the state;
- (5) The incentives for innovation in products, materials, or processes; and
- (6) The benefits of the proposed regulations, including, but not limited to, benefits to the health, safety, and welfare of California residents, worker safety, environment and quality of life, and any other benefits identified by the agency.

Quantitative estimates in this section were based where possible on the IMPLAN projections of economy-wide impacts presented in Section 6.

Assessment 8.1. The creation or elimination of jobs in the state

As noted in Section 6, the proposed regulations will increase jobs by an estimated 456 jobs in California's medical cannabis dispensaries. The total effect on jobs in the dispensary sector, including ripple effects, is an increase of 655 jobs.

The other major increase in jobs is in the medical cannabis laboratory testing sector. The IMPLAN results based on the AIC simulations project that the proposed regulations will create 713 new jobs directly and 1,290 new jobs when multiplier impacts are included. In the distribution sector of the medical cannabis segment, the IMPLAN results based on the AIC simulations project that the proposed regulations will create 60 new jobs directly and 136 new jobs in total when multiplier impacts are included. In the transport sector of the medical cannabis segment, the IMPLAN results based on the AIC simulations project that the proposed regulations will cause a loss of 6 jobs directly and a loss of 10 jobs when multiplier impacts are included.

Overall, we found 1,223 more jobs in the medical cannabis segment due to the proposed regulations, and 2,071 jobs added in California after including multiplier effects.

We expect these jobs to move, likely to urban areas, especially for laboratory testing, and in places where cannabis consumption is more prevalent.

Assessment 8.2. The creation of new businesses or the elimination of existing businesses in the state

AIC analysis of available data indicates that, on average, medical dispensaries sell about 600 pounds of cannabis each. If the total number of pounds sold declines by about 5,000 pounds as indicated in Table 1, this would imply about eight fewer medical dispensaries state-wide due to the proposed regulations if average size of dispensaries did not change. Of course, with significant new regulations there may be existing businesses that find their operations less suited to the regulatory environment and other businesses that may enter to replace some existing businesses that exit.

Both creation and elimination of businesses is a natural occurrence for any significant change to the business conditions. Regulations related to license holder characteristics may cause some business to leave the segment because the current business owners find it difficult to meet requirements. Exits from the industry will generally be accompanied by other business entering or current businesses expanding.

Table 1 and the discussion in Section 6 indicate a large increase in the size of the medical cannabis laboratory testing sector. Table 1 reported that about 230,000 pounds per year were projected to be

sold in the medical segment after taxation and adult-use legalization, and testing costs (and associated revenue for testing businesses) in the medical segment alone were projected to be about \$92 million. Assuming that each laboratory tests almost 12,000 pounds annually, and thus has revenue of almost \$5 million, these figures imply about 20 laboratory testing businesses in the medical segment.

Information from industry sources indicates that as of November 2016, there are two to four medical cannabis testing laboratories currently operating in California that are equipped with the type of wet-lab facilities that would be necessary to conduct the required pesticide tests. Therefore, most testing businesses will be new businesses generated by the proposed regulations. These businesses are expected to be located near distribution centers and spread across the state in major centers of medical dispensary sales.

MCRSA requires that the distribution function be separated from the cultivation and dispensary functions, and the proposed regulations reflect this requirement. There is a large geographic spread of urban centers and rural areas with significant numbers of dispensaries around the state. We assumed that distribution businesses could realize cost advantages by locating near clusters of dispensaries. We therefore estimated that the proposed regulations will create about 40 medical cannabis distribution businesses across the state, assuming about 5,800 pounds distributed per distribution business per year. No data were available to estimate the number of distribution businesses that would be created with adult-use legalization, but without a regulatory requirement for separate distribution businesses. We therefore assume that most of the new distribution businesses will be generated by the proposed regulations, and not by adult-use legalization.

We anticipate that most transporter license holders will be affiliated with other licensed businesses. These may be cultivators, manufacturers or distributors for transport to distributors and may be distributors for transport to dispensaries. There may be some specialized transport businesses emerge. Nonetheless, we anticipate that few new businesses will be created or eliminated by the transportation regulations.

Assessment 8.3. The competitive advantages or disadvantages for businesses currently doing business in the state

AIC analysis indicates some advantages for businesses currently doing business in California. Recall that this SRIA shows estimates of the impacts of medical cannabis regulations imposed upon the cannabis industry relative to the baseline with taxation and adult-use legalization in effect. To be relevant, this sub-section therefore discusses competitive advantages and disadvantages relative to the counterfactual baseline, not relative to the current situation. Here, as elsewhere, we considered only the impact

of the proposed regulations, with the baseline assumption that taxation and adult-use legalization are already in place.

The MCRSA limits vertical integration, and the proposed regulations of the medical cannabis segment provide more detailed direction to implement those restrictions. Since many existing medical cannabis dispensaries are vertically integrated with upstream operations, this part of the proposed regulations will impose adjustments on the organizational structure of existing businesses. Such adjustments may affect the competitive advantage of some current dispensaries.

AIC simulations did not include any results about the characteristics of businesses that may benefit or not from restrictions on vertical integration, and specifically, we have no quantitative information on how such restrictions may affect businesses currently in the industry relative to new entrants. Vertical restrictions will weaken the competitiveness of businesses that now rely on integration upstream or downstream. For example, dispensaries with business linkages with cultivators that would have to change under the proposed regulations may lose that competitive advantage. In general, the requirement that medical cannabis be transported to a distribution business before it is sent to a dispensary changes current practices and may adversely impact the competitive advantages of some current businesses.

The MCRSA requires that current companies that own or operate both dispensaries and testing labs either divest of one of the operations or set up new legal structures. This reduces the competitive advantages to some businesses currently doing business in the state.

We expect that some businesses will adjust to the proposed regulations relatively easily, and that others will find adjustment too costly and will leave the industry. (Recall that during the time of the initial implementation of these rules, volume in the medical cannabis segment is likely to fall substantially, so significant exit from the industry is likely in any case.) Given the nature of the adjustment costs, we expect larger businesses with strong management personnel and access to the capital and legal services necessary to meet the new regulatory standards, to adjust more readily, and thus to have a competitive advantage over new entrants. We expect that the existing businesses without these qualities, however, will be placed at a competitive disadvantage.

Sections 6 and 8 documented a large increase in economic activity including revenue and jobs in medical cannabis laboratory testing. Subsection 8.2 projected several new laboratory testing businesses. AIC discussions with industry sources indicated that medical cannabis testing laboratories as they currently operate in California would not be fully compliant with the proposed regulations. The existing business would need to make adjustments to comply.

Current medical cannabis laboratory testing businesses have two competitive advantages. First, they already operate in what is likely to be an expanding sector. Second, their applications for licenses have priority under the statutory requirements of MCRSA. Existing labs' main disadvantage is that their services will require upgrading to meet proposed regulations, which is costly and time-consuming. (See Appendix Chapter 6 for details, and see Appendix Chapter 10 for a discussion of laboratory testing concerns and dislocations experienced in other states.)

Most medical cannabis distribution and transportation operations are currently integrated with upstream or downstream businesses. Thus, there are few current distinct businesses in these sectors that are advantaged or disadvantaged.

Assessment 8.4. The increase or decrease of investment in the state

We estimated that the regulations will increase investment in California medical cannabis businesses relative to the baseline. As noted, medical cannabis revenue will rise by about \$113 million from the adult-use-legalization base, and this added revenue would be accompanied by investment. Some additional investment (for example in security equipment) in the distribution business sector would likely follow from proposed regulations. Most dispensaries would make additional investments to comply with the proposed regulations in that industry sector as well. Additional transport investment will likely be made mostly by business in the other business sectors that we anticipate would conduct most of the transporting.

As documented in Sections 6 and 8, many of the added costs of the proposed regulations are associated with laboratory testing. In order to generate about \$92 million in annual revenue, the laboratory testing sector will require a substantial increase in investment in equipment.

Assessment 8.5. The incentives for innovation in products, materials, or processes

MCRSA mandates that the proposed regulations include substantial new medical cannabis testing requirements. Information provided by government laboratory testing specialists and industry sources indicated that proposed regulations are likely to create incentives for innovations in testing procedures. For example, the proposed regulations create incentives for innovation to reduce costs for wet-lab testing machinery, perhaps including mobile testing laboratories. (More information on the testing requirements, incentives and potential innovations are provided in Appendix Chapter 6.) The proposed regulations create few direct incentives for innovations in the other business sectors, transport, distribution and dispensaries in the medical cannabis segment.

Assessment 8.6. The benefits of the proposed regulations, including, but not limited to, benefits to the health, safety, and welfare of California residents, worker safety, environment and quality of life, and any other benefits identified by the agency

8.6.1 Public safety benefits. The proposed regulations include a number of specific items related to public safety. These are discussed more fully in Section 12 and described in more detail in Appendix Chapters 6 and 12. In summary, video surveillance and archival requirements benefit public safety by improving the ability of licensing agencies to investigate bad actors, and by improving the ability of the Bureau and other agencies to document violations, collect penalties, and enforce sanctions on unlawful operations. They may also benefit public safety insofar as they are able to help law enforcement apprehend criminals who are outside the jurisdiction of the Bureau. These security measures apply to transport, testing, distribution, and dispensary sectors of the medical cannabis segment.

The proposed track-and-trace and other regulations that guard the integrity of the product as it makes its way through the supply chain benefit public safety by preventing the diversion of cannabis into the illegal market and becoming a source of income for criminal enterprises. We expect general safety benefits from careful regulation of an enterprise that has historically been linked with violent and harmful activity. In addition, we expect some deterrence of criminal activity due to the enhanced security measures from the proposed regulations. These benefits apply to security measures in the proposed regulations in all four industry sectors of the medical cannabis segment, including transport, distribution, testing and dispensing. AIC has not quantified these benefits.

<u>8.6.2 Public health benefits.</u> As noted, the MCRSA and the proposed regulations include requirements for laboratory testing of medical cannabis. The proposed regulations may benefit the public by protecting consumers against the possibility of purchasing contaminated cannabis that many consumers wish to avoid. As noted above, our simulation model assumed an increased willingness to pay for cannabis that has been regulated and tested. The assumption was that this willingness to pay for testing offsets the cost of the proposed regulations such that quantity sold in the medical market is little affected by regulatory costs.

By comparison, relevant examples are abundant in agriculture. USDA's regulation of meat and poultry production and FDA's regulation of American food manufacturers have been shown to increase willingness to pay in food markets. However, we do not anticipate a major shift of consumers from adult-use cannabis toward medical cannabis to result from consumers' higher valuation of cannabis that meets health and safety standards, because we anticipate that adult-use cannabis will be similarly regulated in ways that are relevant to consumer safety and the protection of public health.

In addition to testing, proposed regulation concerning the track-and-trace system may provide additional security against contamination and therefore public health benefits. These proposed regulations apply to transporters, distribution businesses and dispensaries.

Appendix Chapter 6 provide more information on proposed regulations in this area. Appendix Chapter 8 contains discussion and references on demand effects of food safety and traceability regulations. Cannabis-specific scientific evidence on safe levels of potential contaminants is, however, incomplete.

<u>8.6.3 Worker safety.</u> The proposed regulations include measures that reduce the risk of crime, thereby enhancing worker safety while improving public safety.

8.6.4 Environmental and other quality-of-life benefits. AIC analysis did not quantify specific environmental or other quality of life benefits of the proposed regulations for the medical cannabis segment. Recall that the proposed regulations under consideration have very small impacts on the total quantity of cannabis produced or consumed in California. General quality of life benefits may occur in locations near to the regulated dispensaries because these licensed businesses will have more incentives to operate in ways conducive to good neighbor practices. With respect to environmental issues, some small additions to transport fuel use may follow from required transport to and from distribution businesses and to testing facilities. There may also be environmental or quality of life benefits in neighborhoods where licensed dispensaries are located as they comply with security and related regulations and have an incentive to minimize environmental impacts that might be attributable to them. We expect that any such environmental impacts are likely to be relatively small. More significant environmental impacts may follow from regulations of the cultivation industry, which have been investigated in the context of those proposed regulations.

9. Benefits of the proposed regulations, expressed in monetary terms to the extent feasible and appropriate

Section 6 above described the overall economic impact of the regulations and highlighted perceived benefits of regulations to consumers in terms of higher willingness to pay per flower-equivalent pound of cannabis. As shown in Table 1 in Section 6, with only a 2% reduction in aggregate quantity, medical cannabis consumers are willing to pay approximately \$113 million per year (\$551 per pound) for benefits derived from the proposed regulations. This monetary value indicates that consumers draw quantifiable benefits from the regulations.

These figures state the impacts within a single year after the proposed regulations take effect. For a

longer time horizon—for example for the lifetime of the regulation—the impact would be far larger. Using a discount rate of 5% and assuming these benefits continue indefinitely, the present value of the sum of discounted benefits accrued into future years is given by: \$113 million/0.05 = \$2.23 billion.

10. Types of costs considered for implementation of the proposed regulations

The costs to the industry necessary to comply with the proposed regulations comprise the most immediate, first-order costs. These costs are provided in detail below where we discuss regulatory alternatives in Section 12. Added costs include additional product testing, safety, and security measures that are discussed in Sections 6, 8 and 12. Fees to support the regulatory program compose a relatively small share of the whole.

AIC projected that the proposed regulations would have very small effects on the quantity of medical cannabis consumed (Table 1). Therefore, any social costs associated with the changes in the use of cannabis from proposed regulations would be small.

11. Effects on the General Fund, special state funds, and affected local government agencies attributable to the proposed regulations

As shown in Section 6, the proposed regulations increase sales revenue of dispensaries. Since tax receipts are calculated as about 23.8% of dispensary sales revenue, the proposed regulations indirectly cause tax receipts to rise. AIC simulations project that the proposed regulations will increase sales tax and excise tax receipts by about \$27 million. Most of the projected additional tax receipts (\$17 million) was derived from the 15% excise tax that is scheduled to apply to medical cannabis starting in 2018. The existing 7.5% state sales tax would generate an additional \$8.5 million in tax receipts for the state. The final \$1.5 million in sales tax receipts is attributable to local sales taxes.

Local jurisdictions may also levy taxes or fees on medical cannabis. No data were available on local taxes and fees for medical cannabis, or on whether tax or fee rates are expected to change in response to state regulations. If these fees are based on cannabis quantities transacted or on the number of dispensaries, the additional receipts would be expected to decline slightly

because AIC simulation projected a slight 2% decline in quantities of medical cannabis sold. If local taxes or fees are based on medical cannabis revenue, then local tax receipts would be expected to rise in proportion to medical cannabis revenue, which AIC simulations projected to rise by about 19% due to the proposed medical cannabis regulations.

To estimate economic and fiscal impacts of proposed regulations requires estimates of costs licenses caused by proposed regulations. We develop an estimated licensing cost per pound was calculated because the economic modeling was developed on a per pound basis. The licensing fees discussed in this paragraph are calculated as an average of full license fees on a per pound basis. These total costs do not represent the actual licensing fees per business operation that will be required by the Bureau. Fees for licenses were calculated to match the Bureau's expected total operating costs including costs associated with the medical cannabis segment and the adult-use cannabis segment. These cost estimates also include the cost to the licensee of operating the track and trace system. The license fees (including all license types) were calculated to be about \$20 per pound. Applying this rate of fees per pound to the quantity of 230,000 pounds of medical cannabis (estimated as the market size in the situation with regulations applied) yields the total fee receipts of \$4.6 million.

12. Evaluation of two reasonable alternatives to the proposed regulations

This section introduces and provides analysis of two alternative regulations: a lower-cost package and a higher-security package of regulations. This section compares these alternatives relative to the proposed regulations. Summary description is provided in Table 2. Next, we assess the costs for each alternative and provide the summary costs in Table 3 for each of these alternatives and the proposed regulations. (Detailed calculations of the costs of the package of proposed regulations and the two alternative packages of regulations can be found in the Appendix Chapter 6.) Finally, simulations of economic impacts with the two alternative packages of regulations are compared to the proposed regulations.

12.1 Alternatives summarized

The two alternative sets of regulations can be compared to the proposed regulations in terms of three features of the packages, which are summarized in Table 2.

Table 2. Proposed regulations and two alternative regulatory packages Category Lower-cost **Proposed regulations Higher-security** alternative alternative • 10-lb maximum 1. Testing regulations No maximum • 5-lb maximum batch size batch size batch size 2. Delivery methods E-bikes allowed Cars only Cars only • one employee can • one employee can Deliveries must make deliveries alone make deliveries alone be made by two or more • No requirements 3. Security-video • 1280 x 1024, • 1280 x 1024, 20 20 fps*, 30 days archival requirements fps, 90 days archive archive

12.1.1 Testing. The lower-cost alternative assumes an array of contaminant, pesticide, and other tests that together is estimated to cost \$1,000 per test, according to California Department of Public Health (CDPH) estimates. The proposed regulations impose contamination and pesticide tests that raise the cost to approximately \$1,200 to \$1,500 per test, according to CDPH. We used \$1,350 per test, the midpoint in this range.

Maximum testing batch size also affects the cost of testing per pound of medical cannabis sold, especially for businesses capable of producing large batches for testing. There is no requirement in MCRSA regarding batch size. Therefore, the batch size for the lower-cost alternative is no maximum batch size. We estimate that the cost impact of the lower-cost regulations would be approximately \$177 per pound.

^{*} The term "1280x1024" indicates pixel resolution; the term "20 fps" indicates frames per second of recorded video; term "30 days archive" indicates length of time the business is required to store video, as calculated according to Seagate.com surveillance video storage guidelines and Amazon.com cloud storage rates; see Appendix Chapter 6 for detailed cost calculations.

The proposed testing regulations institute a more stringent set of pesticide tests than those in the lower-cost alternative and establish a 10-pound maximum batch size for testing. These requirements raise the cost of medical cannabis by \$407 per pound, or \$230 more per pound than the lower-cost alternative.

The higher-security alternative, which keeps the same set of tests in place but lowers the maximum batch size to five pounds, raises the estimated testing cost per pound of medical cannabis to \$624. This is approximately \$217 per pound more than the proposed regulations (10-lb maximum batch size). A smaller batch size may allow for more accurate testing. (More on testing and background on cost estimates is included in the Appendix Chapter 6.)

<u>12.1.2 Delivery methods.</u> Retail medical cannabis deliveries are typically done by car. However, some urban dispensaries make deliveries on foot, bicycle, electronic bicycle (e-bike), or scooter at a significant cost savings. The proposed regulations prohibit on-foot, bicycle, e-bike, or scooter deliveries.

The lower-cost alternative places no regulatory restrictions on delivery methods. Delivery costs currently add approximately \$150 per pound to the average cost of medical cannabis. This estimate relies on the AIC price survey data that 40% of medical cannabis is transferred to consumers via delivery services. (See Appendix Chapter 4 for details on that estimation.) Allowing the lower-cost delivery methods lowers the average cost of medical cannabis in the state by approximately \$25 per pound compared with the proposed regulations.

Unenclosed vehicles do not allow as much security as enclosed vehicles. Attaching a lock-box to a person would be impossible, and attaching a lock-box to a bicycle, e-bike, or scooter would likely be impractical. With these delivery vehicles allowed, the security objectives of the proposed lock-box regulatory provisions would be ineffective at the delivery stage, increasing the potential for criminal activity in neighborhoods surrounding dispensaries.

A higher-security alternative is to require two employees to be in each delivery vehicle (one driver and one delivery representative), which would enable one employee to be with the medical cannabis inventory at all times. This would provide an additional level of security. The additional labor costs that would result from the higher-security alternative would increase the cost of medical cannabis by approximately \$105 per pound relative to the proposed regulations. (Appendix Chapter 6 provides details on the calculations of delivery costs with lower-cost and higher-security alternatives.)

12.1.3 Security video archival requirements. The MCRSA does not contain specific security video or archival requirements. The proposed regulation includes the requirement that licensees other than transporters maintain security cameras with high enough quality for facial recognition (proposed to be 1280 x 1024 pixels at 20 frames per second) covering many areas of the inside of and entrances to the building, and to maintain 30-day video archive of footage from these cameras. The 30-day video archival requirement achieves the Bureau's enforcement objectives as well as law enforcement objectives not directly related to the Bureau's activities, but which have benefits to the public safety as discussed above.

We estimated that the average dispensary will require either five or six cameras to achieve coverage. We estimated the cost per pound of retail medical cannabis to rise by approximately \$40 per pound compared with the lower-cost alternative, which requires no surveillance archive storage. A higher-security alternative would be to require footage to be maintained for 90 days. This would raise costs by \$25 per pound above the proposed regulations. (Appendix Chapter 6 provides our interpretation of the video requirements.)

12.2 Simulation results for alternatives

We introduced the two alternative regulation packages into the simulation model that we used to analyze impacts of the proposed regulations. Recall that the proposed regulations were assumed to shift out demand by 6% compared to the baseline with taxation and adult-use legalization but without regulation. Likewise, each of the alternative regulations were also assumed to raise demand relative to the baseline. The lower-cost alternative was assumed to shift out demand by 4% relative to the baseline. The higher-security alternative was assumed to shift out demand by 6% relative to the baseline.

Next, we introduce the increase in costs. Recall that the proposed regulations raised costs by 16% relative to the baseline. The lower-cost alternative was calculated to raise costs by 6% compared with the baseline with taxation and adult-use legalization but without regulation. The high cost alternative was assumed to raise costs by 26% compared with the baseline with taxation and adult-use legalization but without regulation.

Table 3. Estimated compliance costs per pound of alternative regulatory packages

Cost per pound dried-flower equivalent alternative regulations Proposed regulations alternative

License fees ¹	\$20	\$20	\$20
Distribution & transport compliance ²	\$3	\$7	\$9
Retail-delivery-method restrictions ³	None	\$25	\$130
Dispensary compliance ²	\$25	\$65	\$90
Testing compliance ⁴	\$177	\$407	\$624
Total compliance costs per pound	\$225	\$524	\$873

Notes: Numbers below \$20 were rounded to the nearest \$1. See Appendix Chapter 6 for details. Cost components do not add up exactly to total costs, because of rounding.

- 1. License fees per pound are calculated to cover the Bureau's annual operating budget, which includes license fees for and costs of regulation of adult-use cannabis.
- 2. Not including dispensary delivery, which is covered in the row above, "retail-delivery-method restrictions." Proposed regulations require a 30-day surveillance video archive, quarantine, and laminated badges for employees. Higher-security alternative extends video archive requirement to 90 days.
- 3. Proposed regulations prohibit on-foot, bicycle, e-bike, or scooter deliveries. Higher-security alternative requires two employees to make a delivery.
- 4. The lower-cost testing regime is estimated to cost \$1,000 per test, with no maximum batch size; we assume 10% failure rate and 15-pound average batch (equivalent to current market average). Testing in proposed regulations is estimated to cost \$1,350 per test (to which we add \$25 in additional handling costs), with a 10-pound maximum batch size; we assume 20% failure rate and 8-pound average batch. Higher-security alternative sets a 5-pound maximum batch size and assumes a 4-pound average batch.

The key results of simulations in the two alternative regulation packages are as follows. With the lower-cost alternative regulations, industry revenue is higher than the baseline by \$71 million, and quantity sold is higher than the baseline by about 8,000 pounds.

With the higher-security alternative regulations, industry revenue is higher than the baseline by \$105 million, but quantity is lower than the baseline by 30,000 pounds, or about 10%. The higher security option provides relatively little benefit as assessed by businesses and their customers, but imposes substantial extra costs. The implication is substantially smaller sales of medical cannabis (and more sales in the illegal markets) because the price is substantially higher. These results can be compared with AIC simulation results for the proposed regulations that were presented in Table 1. Industry revenue is higher than the baseline by \$113 million, and quantity sold is lower than the baseline by 5,000 pounds. Note that under both alternative sets of regulations, the increase in industry revenue relative to the baseline is less than the increase in revenue under the proposed regulations. Detailed calculations underlying these conclusions are reported in Appendix Chapter 8.

13. Final remarks

This SRIA summarized the AIC economic analysis of proposed regulation of the medical cannabis segment in California. Specifically, the SRIA considered proposed regulations of transport, distribution, testing and dispensing in the medical cannabis segment. The proposed regulations were projected to impact economic costs or benefits to industry participants by more than \$50 million within the first year after taking effect, compared with the baseline relevant to proposed implementation in January 2018. As discussed in some detail, the relevant baseline assumes taxation and adult-use legalization, but not the proposed regulations.

Among the most costly aspects of the proposed regulations is laboratory testing. However, the assessment presented in this SRIA was that such testing also is likely to raise willingness to pay for medical cannabis, and that benefits thus offset costs. The proposed regulations increase economic activity and jobs in the medical cannabis segment—especially in the laboratory testing part of that segment. The analysis also used a standard approach to assess

economywide "multiplier" effects, and found that the added economic activity in the medical cannabis segment raises economic activity broadly in the state.

Economic Costs and Benefits of Proposed Regulations for the Implementation of the Medical Cannabis Regulation and Safety Act (MCRSA)

Report prepared as an appendix to a

Standardized Regulatory Impact Analysis

Prepared for the Bureau of Marijuana Control
in the California Department of Consumer Affairs
by the University of California Agricultural Issues Center
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Economic Costs and Benefits of Proposed Regulations for the Implementation of the Medical Cannabis Regulation and Safety Act (MCRSA)

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Introduction

This report provides background research and documentation for a Standardized Regulatory Impact Analysis (SRIA) of proposed regulations related to medical cannabis. This report functions as an appendix to the SRIA, which provides an executive summary of methodology and results.

We begin by laying out the legal background related to the regulations under consideration and the requirements for a SRIA. This provides the specific context for the economic analysis to follow. Chapter 1 presents the context and authority, and Chapter 2 presents the statutory and regulatory history and situation.

Because cannabis is illegal under federal law, official data are scarce and incomplete. In Chapters 3 through 5, we provide data that provide a snapshot of the industry as it stood in November 2016. We provide background on costs (Chapter 3), prices (Chapter 4), quantities (Chapter 5), and demand characteristics (Chapter 5) from a variety of sources, including a survey of medical dispensaries. In Chapter 6, we provide data and analysis on the compliance costs of the proposed regulations and of two alternative packages of regulations: a lower-cost alternative and a higher-security alternative.

Chapter 7 is more technical and mathematical than the previous chapters. It lays out in detail the economics underlying the model we developed to simulate the impact of proposed regulations on the medical cannabis segment of the overall cannabis industry in California. The model proceeds in steps. We did not directly compare the impacts of the regulations with the November 2016 situation, because the legalization, regulation, and taxation of non-medical adult-use cannabis will be implemented alongside the regulation and taxation of medical cannabis in January 2018. Simply comparing the November 2016 situation with the January 2018 situation would yield impact calculations that included the effects of taxation and adult-use legalization, which are outside the scope of this SRIA. We thus used a taxation and adult-use legalization scenario as the baseline against which we analyzed the impacts of the proposed regulation. The construction of the baseline is explained in the SRIA itself, and Appendix Chapter 7 lists assumptions and parameters in detail.

Chapter 8 provides the detailed background assumptions for our simulation model and reports our simulation model results for the proposed regulations and the two alternatives. The impact is measured as the difference between the results with regulations in place and the results with only taxation and adult-use legalization in place. Those results are presented in Table 8.2. Chapter 9 uses the results of Table 8.2 to derive economy-wide impacts of the proposed medical cannabis regulations. Again, the impacts on value added, labor income, and jobs are measured as differences from a taxation and adult-use legalization baseline.

The final sections of the report provide useful background information that helps document our modeling and parameter choices and data used in the analysis.

In sum, this report serves as a background appendix to the main SRIA. It contains material useful in understanding and interpreting the regulatory impact analysis provided in the SRIA.

1. Context and authority

1.1 Background legal setting

For the two decades since the 1996 passage of the Compassionate Use Act (Proposition 215), the ballot initiative that made California the first state in the United States to decriminalize the use of medical cannabis, California's medical cannabis industry has been operating under an inconsistently enforced patchwork of local ordinances, with little state-level oversight.

The Medical Cannabis Regulation and Safety Act (MCRSA), passed in 2015 as Assembly Bill 266, Assembly Bill 243, and Senate Bill 643, establishes a Bureau of Medical Cannabis Regulation, (Bureau), now known as the Bureau of Marijuana Control, within the California Department of Consumer Affairs (DCA). The Bureau is tasked with setting up and administering a licensing and enforcement system governing the distribution, transportation, testing, and retail sale of medical cannabis in California.

This Specialized Regulatory Impact Analysis (SRIA) was commissioned by the Bureau for the purpose of calculating the costs and benefits of the MCRSA-implementing regulations proposed by the Bureau, which are aimed at going into effect on January 1, 2018. This SRIA was prepared by the University of California Agricultural Issues Center (AIC).

In the California general election of November 8, 2016, California voters passed the ballot initiative known as Proposition 64, the Control, Tax and Regulate Adult Use of Marijuana Act (AUMA), which legalized adult-use cannabis in California. AUMA immediately eliminated criminal penalties for personal use, re-named the Bureau the Bureau of Marijuana Control, established a new tax structure for medical and adult-use cannabis, and assigned the Bureau responsibility for also regulating California's adult-use cannabis industry.

The task of calculating the economic impact of the Bureau's proposed implementation of the medical cannabis regulations required by MCRSA now requires us to account for the economic implications of the legalization, regulation, and taxation of adult-use cannabis that will begin on January 1, 2018, the same date as the new regulations governing medical cannabis take effect.

This SRIA thus incorporates the expected impact of AUMA on the economic costs and benefits of the regulations proposed by the Bureau to implement MCRSA, but it does not include any specific analysis of the proposed regulations pertaining to AUMA.

1.2 Nature and scope of regulatory impacts considered

We analyze the medical segment of the cannabis industry in California in the context of the adult-use cannabis segment. The medical segment is so closely related to the adult-use segment that impacts of regulations must be considered in the broader context of all cannabis sold in California. After estimating economic effects within the medical cannabis segment, we use a standard economy-wide model to project ripple effects on the California economy more broadly.

At the heart of our analysis is an evaluation of the costs and benefits to (1) California businesses, (2) California consumers, and (3) the California state government of three possible sets of medical cannabis regulations, which we call "regulatory packages": (A) the regulations currently proposed by the Bureau; (B) an alternative package of regulations that would be less costly than the proposed regulations while still fulfilling the minimum statutory requirements of MCRSA; (C) an alternative package of regulations that would impose higher security standards than the proposed regulations.

To isolate the effects of the proposed regulations and alternatives from intervening factors that may also have major effects, we took into account other factors operating over the same time period that are also affecting the California market for cannabis. In this case, the major change to the California medical cannabis segment is the passage of the adult-use legalization ballot question (Proposition 64) in the California general election of November 8, 2016. That set of statutes, known as the Control, Tax and Regulate Adult Use of Marijuana Act (AUMA), established a new tax structure for medical and adult-use cannabis and assigned the Bureau responsibility for regulating California's adult-use cannabis industry, as well as its medical cannabis industry.

To arrive at the economic calculations and simulations reported below, we proceeded in three steps. First, we assessed the current (fall 2016) situation for medical cannabis in California. Second, to establish a relevant baseline for the regulatory analysis, we assessed the impacts of

legal sales of adult-use cannabis and taxation of all cannabis on the medical cannabis segment. This step provided us with the baseline upon which medical cannabis regulations were analyzed, and it allowed us to separately observe the effects of the two major changes to the medical cannabis segment that will occur. The third step was to calculate and simulate the impact of the proposed regulations and alternatives on the medical cannabis segment separately from the effects of taxation and adult-use legalization.

2. Statutory and regulatory background

2.1 Compassionate Use Act (1996)

The ballot initiative known as Proposition 215 made California the first state to decriminalize medical cannabis. In the 20 years since then, the state has played an extremely limited role in regulating medical cannabis. Legal guidelines coming from the state that has exerted influence on the behavior of medical cannabis businesses and patients have been largely limited to Senate Bill 420 (see Section 2.2) and the non-binding Brown Guidelines (see Section 2.3).

2.2 Senate Bill 420 (2003)

In 2003, the California Legislature passed Senate Bill 420, which added (section 11362.7 *et seq.* to the California Health and Safety Code relating to controlled substances. SB 420 established a basic framework for the legal operation of medical cannabis entities.

2.3 Brown Guidelines (2008)

In 2008, the laws regarding medical cannabis were clarified for operators of medical cannabis entities in an opinion issued by then-Attorney General Jerry Brown, an opinion many of the industry operators we spoke with cite as their canonical reference document on how to comply with California state law in the pre-regulation environment. Municipal and county ordinances generally concur with the Brown Guidelines but otherwise vary widely in their local regulation and licensing approach, ranging from a total prohibition on the medical cannabis industry in some areas to robust ordinances in others (Mendocino, San Francisco, and Oakland, for instance) to a total lack of regulation in some rural areas.

2.4 Compliance with SB 420 and Brown Guidelines to date

Operators' degrees of compliance to SB 420 and the Brown Guidelines have been widely divergent. In the absence of an agency to supervise the state's medical cannabis businesses, these documents have generally served more as loose behavioral guidelines than as functioning rules.

Nonetheless, operators seem to have been consistent in their observance of the Brown Guidelines standards. Most currently operating dispensary storefronts require patients to submit the original hard copy of their physician's recommendation (which is checked against a database maintained by the prescribing physician's office), an original document verifying California residency, and a completed medical intake form before they can purchase medical cannabis or even enter the area of the store in which products are displayed.

In many cases, dispensary operators have cited local (rather than state) enforcement as their primary incentive to follow the Brown Guidelines. In other segments within the medical cannabis industry, on the other hand, the Brown Guidelines appear to have been less consistently observed amongst delivery services without fixed retail locations, and private, low-profile medical collectives who do not advertise their services to their public. Such businesses may not observe the medical recommendation or California state residency requirements, for instance, in spite of their participation in the legal medical cannabis segment.

2.5 Medical Cannabis Regulation and Safety Act (2015)

The MCRSA, which added Business and Professions Code sections 19300 through 19355 and Labor Code section 147.5, and Health and Safety Code sections 11357 through 11362, introduced a new state-wide structure for the governance of the California medical cannabis industry as well as a system by which the state may collect licensing and enforcement fees and penalties from cannabis businesses.

The Bureau shares responsibility for promulgating and enforcing regulations implementing MCRSA with the California Department of Public Health (CDPH), and the California Department of Food and Agriculture (CDFA) The responsibilities assigned to the Bureau include the issuance

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⁷ This is not intended to be a comprehensive list of all MCRSA provisions.

of licenses to and the collection of license and penalty fees from medical cannabis distributors, retail and delivery dispensaries, testing laboratories, and transporters.

The Bureau was initially funded with a \$10,000,000 startup loan from the state General Fund, which is to be paid back with proceeds from licensing fees collected by the Bureau.

2.6 Adult Use of Marijuana Act (2016)

Although the scope of this SRIA is limited to evaluating the economic impact of the proposed regulations governing medical cannabis, the legalization of adult-use cannabis in California in November 2016 by Proposition 64 is likely to have a considerable material impact on the state's medical cannabis market.

This impact is likely to arise due to consumer substitution. In this SRIA, we rely on the working assumption that medical cannabis and adult-use cannabis⁸ are to a large extent substitutable. This implies that businesses in these two parallel systems will thus compete for customer demand, and that the systems themselves will compete with each other for new entrants in the sense that entrants will weigh the pros and cons of each. That is, in the short run, prices in the adult-use cannabis segment will be likely to affect quantities transacted in the medical cannabis segment. If the price of adult-use cannabis is significantly lower than the price of medical cannabis, then consumers will be likely to demand less medical cannabis and more adult-use cannabis; if the price of medical cannabis is significantly lower, then consumers will be likely to do the opposite.

We must now make assumptions about economic behavior that are informed by the knowledge that regulations implementing AUMA and MCRSA will take effect simultaneously on January 1, 2018, and that the issuance of new licenses under both systems are also set to begin simultaneously.

The MCRSA framework imposes certain costs not found in the AUMA framework. For example, under MCRSA, a testing laboratory must contract with a third-party transport licensee to move

⁸ In much of the literature, medical cannabis is referred to as "medical marijuana" and adult-use cannabis is referred to as "recreational marijuana."

product samples between licensees' premises and their own testing labs. This requirement not in AUMA.								

3. Background on operating costs for medical cannabis dispensaries

In fall 2016, through a series of confidential informal interviews and information requests guaranteeing respondents' anonymity, AIC assembled a set of hypothetical income statements from California medical cannabis dispensaries in four broad size categories constructed for the purpose of roughly representing the distribution of dispensaries of various sizes across the state.

We developed idealized estimates of itemized dispensary cost and revenue line-item averages for four different idealized representative dispensary sizes. Dispensaries were sorted into these four idealized categories based on their annual revenues. The model dispensary in the first category, which we call "micro," received approximately \$1,000,000 in annual revenue from selling 290 flower-equivalent pounds (defined in Section 5.3.1), at the assumed retail price of \$3,453 per pound (derived from AIC calculations from the AIC dispensary survey, whose details are found in Section 4).

The second idealized dispensary category, "small," averages \$2.4 million in annual revenue and 695 flower-equivalent pounds sold per location. The third idealized category, "medium," averages \$6 million in annual revenue and 1,738 flower-equivalent pounds sold per location. The fourth and largest idealized category, "large," averages \$24 million in annual revenue and 6,950 flower-equivalent pounds sold per location.

Separating dispensaries into four categories was necessary to account for the considerable economies of scale in larger operations and arrive at a reasonable approximation of the business landscape in order to calculate the effects of regulations on costs per flower-equivalent pound of dispensing cannabis. In the interest of simplicity, we did not account for any possible retail price differences between dispensaries of different sizes.

3.1 Raw material costs

The single largest component of dispensary costs is the cost of raw materials (in this case, dried cannabis flower). Raw material costs are not the subject of our analysis but are important for

understanding the industry cost structure. As of November 2016, US wholesale prices for dried cannabis flower hovered with relative stability around 35% to 40% of retail price, based on the Cannabis Benchmarks data described and cited in Tables 3.1 and 3.2 and Figure 3.1. As of the end of November 2016, Cannabis Benchmarks set the weekly US spot wholesale price at \$1,465 per pound of dried flower. This Cannabis Benchmarks index was down 28% for the year (in January 2016, it had stood at \$2,032).

At the end of November 2016, the Cannabis Benchmarks spot price for California dried flower was \$1,332 per pound, or 38.6% of AIC's estimated retail price (calculated based on the results of our survey, as described in Section 4). Data-collection methodology employed by Cannabis Benchmarks favors more highly compliant and therefore slightly-more-expensive-than-average suppliers of raw material.

We also note that wholesale prices were falling throughout 2016, and that such surveys may be slightly delayed in tracking these changes. We assume that the true wholesale price per pound is \$1,199, 10% lower than Cannabis Benchmarks' estimate of \$1,332. Rounding this result, we used \$1,200 as the raw material input price for our economic models. This wholesale price is 34.7% of our estimated retail price of \$3,453, which is consistent with the observed national range of wholesale-to-retail price ratios.

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⁹ Throughout this SRIA, we assume a two-week lag between market prices and Cannabis Benchmarks price data. End-of-November prices are thus taken from the Cannabis Benchmarks reports of December 16, 2016.

Table 3.1. California wholesale price snapshot, November 2016

Cultivation method	Low price	High price	Weighted average
Outdoor	\$1,150	\$1,750	\$1,423
Greenhouse	\$1,275	\$1,900	\$1,437
Indoor	\$949	\$2,200	\$1,447
Weighted average			\$1,439

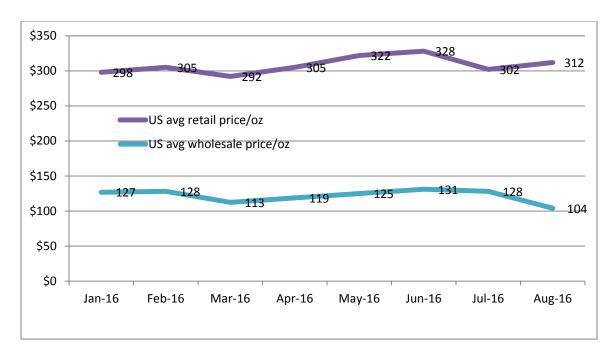
Source: Cannabis Benchmarks archive. December 16, 2016 data used to observe end-of-November prices, assuming two-week lag between market prices and Cannabis Benchmarks price data.

Table 3.2. Avg wholesale cost as percentage of retail price, first 8 months of 2016

	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16
Wholesale costs	42%	42%	39%	39%	39%	40%	43%	33%

Source: Cannabis Benchmarks (2016); PerfectPrice.

Figure 3.1. Avg US retail and wholesale prices, one ounce dried flower, first 8 months of 2016



Source: Cannabis Benchmarks (2016); PerfectPrice.

Fluctuations of prices after November 2016 seem to have to been affected by the legalization of personal adult-use possession and reductions in penalties for non-medical sale.

3.2 Dispensary margins and risk-premium (illegal-operation) effects

The sale and possession of cannabis remains illegal under Federal law. Therefore, all owners and operators of cannabis businesses in California risk violating Federal law.

An economic situation in which industry participants are operating legally or partially legally with respect to state law and still fully illegal on a federal level presents many cost-related concerns. Atypical business risks (e.g., arrest, seizure of property) as well as atypical business challenges (e.g., the vagaries of local municipal law, denial of access to the banking system) face cannabis cultivators, intermediaries, and retailers compared with the farmers, intermediaries, and retailers of other agricultural products. Such risks drive up business costs across the board, especially labor costs. For example, workers willing to risk arrest expect to be rewarded with

premium wages. According to Krissman (2016), cannabis trimmers in California command a 200% wage premium over the market for agricultural labor.

Such extra business costs have a direct effect on consumer prices. The extra price paid by consumers for the products of industries with significant probability of losses is sometimes known in economics as the "risk premium." Sifaneck et al. (2007), for example, observed a street price of \$50 to \$80 for a one-eighth ounce of cannabis from a New York City delivery service in the mid-2000s in New York, where criminal restrictions for cannabis sale and possession were tightly enforced. Before adjusting for inflation, this is approximately double the median price for generic delivery-service medical cannabis in California.

Comparing the price of non-medical adult-use cannabis between countries demonstrates the workings of risk premiums more clearly. For instance, in Uruguay, where adult-use cannabis is decriminalized, the street price an ounce for medium-quality dried flower is about US\$172. (Marijuana Travels, 2016). In Germany, where adult-use cannabis is illegal but possession laws are generally not enforced, and where medical cannabis is legal, the street price for medium-quality dried flower is about US\$239 per ounce (Williams, 2016; Marijuana Travels, 2016). In China, where personal possession can land a first offender in prison for six months, the illegal-market price for one ounce of medium-quality dried flower is about \$696 per ounce (Hill, 2015; Marijuana Travels, 2016). (We recognize that there are other legal and economic differences influencing relative prices in these locations.)

A more controlled way of observing risk premium effects is by comparing current prices between US states. When cannabis prices in US states are compared, the five states with the highest average prices are the states with some of the harshest state-level penalties in the United States for cannabis offenses, as is illustrated in Table 3.3.

Table 3.3 Cannabis prices and penalties: most expensive and least expensive states, 2015

Five most expensive US states for retail cannabis, avg market price of 1 lb dried flower

State	Street price (source: Forbes)	Adult use cannabis	Medical cannabis	Min penalty for possession of 1 oz cannabis
	/			
North Dakota	\$6,192 ¹	Illegal	Illegal	30 days incarceration⁴
Virginia	\$5,808 ¹	Illegal	Illegal	1 yr incarceration ⁴
				(mandatory minimum)

South Dakota	\$5,760 ¹	Illegal	Illegal	1 yr incarceration ⁴
Maryland	\$5,760 ¹	Illegal	Illegal	1 yr incarceration⁴
Louisiana	\$5,744 ¹	Illegal	Illegal	6 mo incarceration⁴

Five least expensive US states for retail cannabis, avg market price of 1 lb dried flower

State	Street price	Adult use cannabis	Medical cannabis	Current penalty for possession of 1 oz cannabis ⁴
	(source:	Calliabis	Calliabis	OZ Callilabis
	Forbes)			
Oregon	\$3,264 ^{1,2}	Legal	Legal	None ⁴
California	\$3,453 ³	Legal,	Legal,	\$100 fine ⁴
		not yet	not yet	
		regulated	regulated	
Washington	\$3,712 ¹	Legal	Legal	None ⁴
Colorado	\$3,888 ¹	Legal	Legal	None ⁴
Nevada	\$4,240 ¹	Legal,	Legal	\$600 fine ⁴
		not yet		
		regulated		

¹Source: Bi (2015), collecting and analyzing May 2015 data set from priceofweed.com for *Forbes*. Prices reported for 1 oz purchase; we multiplied by 16 to arrive at price per pound.

Taking the national and international comparative data into account, we conclude that the differences between retail prices are not fully explained by differences in production costs, but must also integrate risk premiums, which translate into higher retail margins over the cost of production as a reward for operators who are willing to assume a certain set of business and legal risks that arise out of regulatory uncertainty, conflicts of law, and social stigma.

When illegal-market prices are observed, the price differences between heavy-penalty states and light-penalty states become even more exaggerated. A survey of 6,000 dispensaries (PerfectPrice, 2016) found that the states with the cheapest medical cannabis had illegal-market street prices that were cheaper, proportionally, than the illegal-market street prices in more expensive (high-security) states.

² Does not account for fall 2016 retail price increases observed in the Whitney report caused by the testing-laboratory supply shortage.

³ Source: SRIA estimate of \$3,453/lb based on AIC retail price survey. Priceofweed.com's California estimate as quoted by *Forbes* is \$3,872/lb, which would move it below Washington on the rank list of states with the lowest retail prices.

⁴Source: NORML website.

3.3 Summary of costs

The data used to construct Tables 3.4 through 3.6 come from an aggregation of the informal AIC survey, fall 2016. To use these data to model baseline industry costs and regulatory variation, we then convert these business costs into per-pound units. These per-pound cost estimates inform our other modeling efforts necessary to assess the impacts of regulations.

For our calculations of California dispensary costs, we assume a risk premium of \$420.00, as shown in Table 3.4, which accounts for the discrepancy between our retail price estimate (\$3,453) and the sum total of direct costs (\$2,569.68) and net income (\$464.00) reported by dispensaries.

These data are averages of the more detailed costs estimates that are provided by size category in Table 3.5. Note that labor is the largest direct cost after raw materials.

Table 3.4 Average dispensary operating costs per pound, AIC estimates, November 2016

Average dispensary operating costs per lb	
Raw material supply cost ¹	\$1,200.00
Sales, general, and admin costs ²	
Labor costs (including benefits & HR)	\$777.00
Rent, supplies, and overhead	\$265.00
Community giving, education programs	\$40.00
Legal, accounting, and local compliance costs	\$57.00
Local permit fees, and application preparation	\$22.00
Public relations	\$57.00
Delivery costs ³	\$152.00
Total dispensary operating costs per lb	\$2,570.00
Average dispensary margins	
Risk & non-mainstream premium (16%) ⁴	\$420.00
Net income (18%) ⁵	\$464.00
Total dispensary revenue per lb	\$3,453.00

Note: All data averaged across a group of anonymous businesses from which AIC collected approximate current accounting information. See Table 3.5 for more detailed calculations of averages. Numbers rounded to the nearest dollar and may not add up exactly due to rounding error.

¹Source: AIC estimate. See Section 3.1 for details.

² Source: Anonymized dispensary internal accounting data collected by AIC.

³ Source: AIC vehicle delivery cost analysis. Dispensaries to customers only; does not include transportation between other licensees.

⁴ Source: AIC economic analysis.

⁵ Source: AIC anonymized dispensary accounting cost survey.

Table 3.5. Detailed operating costs per pound for four different representative dispensary sizes

November 2016 estimates, current snapshot without regulations in place.

Averages across a group of anonymous businesses.

Dispensary size categories: aggregates	Micro	Small	Medium	Large	All locations	
Total number of locations in category ¹	471	378	47	15	911	
Category's share of total locations ¹	51.7%	41.5%	5.2%	1.6%	100%	
Aggregate volume in category (lb)	137,000	260,000	82,000	104,000	583,000	
Aggregate revenue in category	\$471 million	\$898 million	\$282 million	\$360 million	\$2.01 billion	
Raw material margin per location	Micro	Small	Medium	Large	All locations	Averages
Volume per location (flower-equivalent pounds) ³	290 lb	695 lb	1,738 lb	6,950 lb	583,000 lb	640 lb
Revenue per location ²	\$1,000,000	\$2,400,000	\$6 million	\$24 million	\$2.01 billion	\$3,453/lb
Raw material costs per location ³	\$345,000	\$800,000	\$2,100,000	\$8.3 million	\$700 million	\$1,200/lb
Total raw material margin per location	\$655,000	\$1,600,000	\$3,900,000	\$15.7 million	\$1.31 billion	\$2,253/lb
Fixed, labor, and administrative costs per location ²	Micro	Small	Medium	Large	All locations	Averages
Labor costs (including benefits and human resources)	\$296,000	\$540,000	\$1,260,000	\$5,550,000	\$453 million	\$834/lb
Rent, supplies and other ops expenses	\$58,000	\$139,000	\$619,000	\$3,053,000	\$155 million	\$265/lb
Community giving, education programs	\$15,000	\$35,000	\$52,000	\$71,000	\$23.6 million	\$40/lb

administrative costs per location	\$411,000	\$815,000	\$2,160,000	\$9,360,000	\$710 million	\$1,275/lb
Total fixed, labor, and	¢411.000	Ć01F 000	¢2.100.000	¢0.200.000	ć710 m:ll: a m	ć1 275 /lb
Public relations	\$18,000	\$45,000	\$84,000	\$225,000	\$33.2 million	\$57/lb
preparation	\$8,000	\$18,000	\$35,000	\$63,000	\$12.9 million	\$22/lb
Permit fees and application	¢0.000	¢10,000	¢35,000	¢c2.000	ć12 O million	ć22 /lb
compliance	\$16,000	\$38,000	\$110,000	\$398,000	\$33 million	\$57/lb
Legal, tax, and regulatory	¢16.000	¢38.000	¢110.000	¢200.000	¢22 million	¢ = 7 / 1

Estimates between \$500,000 and \$5 million rounded to nearest \$10,000. Estimates between \$5 million and \$100 million rounded to nearest \$1,000,000. Estimates above \$100 million rounded to nearest \$1,000,000.

<u>Labor costs.</u> Table 3.6 uses aggregate AIC accounting cost survey information to break down labor costs into categories. Wages average approximately \$18 per hour for non-manager employees and \$75 per hour for managers. Costs of labor are integrated into the dispensary accounting costs used in our simulation model in Chapter 7, the results of Chapter 8 and the IMPLAN analysis reported in Chapter 9.

Table 3.6 Detailed dispensary labor cost breakdowns for four different representative dispensary sizes, November 2016, without regulations in place

Dispensary size categories:

¹ Represents number of discrete retail business premises. A single firm may operate several locations.

² Source: Anonymized dispensary internal accounting data collected via AIC interviews and surveys. Does not include delivery costs or delivery employees.

³ Source: AIC estimates based on fall 2016 Cannabis Benchmarks wholesale price data and estimates from Era Economics.

aggregates	Micro	Small	Medium	Large	All locations
Total number of locations in	474	270	47	45	044
category	471	378	47	15	911
Category's share of total	F1 70/	44 50/	F 20/	1.60/	1000/
locations	51.7%	41.5%	5.2%	1.6%	100%
Aggregate volume in category (lb)	137,000	260,000	82,000	104,000	583,000
Aggregate revenue in category	\$471 million	\$898 million	\$282 million	\$360 million	\$2.01 billion
Labor costs per location	Micro	Small	Medium	Large	Avg location
Avg employees per dispensary ¹	6	10	20	60	9.22
Revenue per location ¹	\$1,000,000	\$2,400,000	\$6 million	\$24 million	\$2.01 billion
Avg employees per \$1M revenues ¹					
(incl managers + non-managers)	6.00	4.17	3.33	2.50	4.20
Avg revenue per employee ¹	\$166,667	\$240,000	\$300,000	\$400,000	\$238,202
Managers per dispensary ¹	1	2	4	10	1.71
Annual salary per manager ¹					
(incl benefits & HR costs)	\$116,000	\$126,500	\$171,000	\$355,000	\$149,485
Avg hourly wage per manager ¹					
(assuming 2000 hrs per yr)	\$58	\$63	\$86	\$178	\$74.74
Non-manager employees per					
dispensary ¹	5	8	16	50	7.51
Non-manager annual salary ¹	\$36,000	\$36,000	\$36,000	\$40,000	\$36,414
Avg hourly wage per non-mgr ¹	\$18	\$18	\$18	\$20	\$18.21
Total labor costs	Micro	Small	Medium	Large	Avg location
Avg total annual labor costs	\$296,000	\$541,000	\$1,260,000	\$5,550,000	\$533,901

Note: All numbers averaged across a group of anonymous businesses from which AIC collected approximate current accounting information. Estimates between \$500,000 and \$5M rounded to nearest \$10,000. Estimates between \$5M and \$100M rounded to nearest \$100,000. Estimates above \$100 million rounded to nearest \$1M.

4. Retail cannabis prices and price patterns in California

Public information on cannabis is scarce. Official data sources on current and historical prices, such as those published Federally by the Bureau of Labor Statistics for most other common agricultural products, are unavailable. Estimates of prices are complicated because there are many different types of cannabis products sold in dispenaries. Furthermore, as with other consumer products, prices vary geographically and depend on the unit of quanity sold (for example, one-eighth-ounce sized packages versus one-ounce-sized packages). These complications mean that price data need to be handled carefully.

This section reports on a variety of information used to develop the representative price that is used in modeling and estimation. As an important component of this effort, AIC surveyed dispensaries in California from September through November 2016. The AIC survey collected price ranges (as highs and lows) by cannabis product, location, and by unit of quantity. We recorded whether the dispensary was delivery only and its customer rating. The majority of this section is devoted to discussing data-collection methods, data descriptions, and patterns. We also compare our survey information with price data available from other sources.

4.1 Product overview

Dried flower from the cannabis plant, which is generally inhaled through joints or pipes, is the dominant cannabis product at retail. Dried flower is sold in one-gram, eighth-ounce, quarter-

¹ Source: Anonymized dispensary internal accounting data collected via AIC surveys and interviews.

² Does not include delivery employees, who are accounted for under "delivery costs."

ounce, half-ounce, and one-ounce packages and generally labeled by strain (e.g. "Sour Diesel," "Blue Dream," "Jack Herer"). Other information sometimes included on labels includes species (sativa, indica, or "hybrid," indicating a sativa-indica cross-breed), outdoor-grown ("OG"), strength (in active-ingredient concentration as measured by THC and CBD percentages), and occasionally branded quality or origin certifications.

According to informal industry sources and industry press reports, the fastest-growing portion of the California retail cannabis market is concentrated cannabis oil cartridges, which is vaporized and inhaled using battery-powered "vape pens" (hand-held devices similar to ecigarettes). Cartridges contain oil concentrate (also known as "extract") that is generally extracted to THC levels between 50% and 75% and packaged in 500-milligram cartridges. Other popular forms of concentrate include wax and shatter. Concentrates can also be consumed by "dabbing" or can be used in making edible cannabis products. Some concentrates at the top end of the market are now advertised in terms of aromatic compounds known as "terpenes," whose clinical effects are unclear.

Concentrates have been claiming increasing share in the cannabis market, especially for those willing to pay high prices. If the prices of the various products mentioned above are converted into prices per gram of THC in the package, edible cannabis products are the most expensive way of purchasing cannabis, followed by concentrates, and dried flower is the cheapest (Orens et al. 2015).

The AIC retail price survey, which is presented below, does not measure edible prices, but it confirms the Orens et al. finding that THC in cartridge form sells for more than twice the price of THC in dried flower form. This reflects the additional costs of manufacturing and packaging, and in some cases it also reflects the margins of an additional business in the supply chain (the manufacturer who buys dried flower or oil and produces packaged cartridges or edibles).

See Section 5.3.1 for an explanation of the "flower equivalent" methodology we used to combine various forms of cannabis and estimate aggregate market prices and quantities.

4.2 Survey methods

AIC conducted a survey of medical cannabis dispensaries in California during the fall of 2016. The main purpose of the survey was to learn about current distributions and other patterns of prices for medical cannabis.

Dispensaries are collectively representative of the varied demographics of California. We selected counties and cities to approximate the distribution of the medical cannabis retail outlets in the state and arrived at approximations of state-wide retail prices.

By using internet sources including WeedMaps, Leafly, Yelp!, Google Local, and dispensaries' own websites, we collected prices and other related information from each dispensary. We called dispensaries when web information was unclear or insufficient. Data were collected during the 60-day span between September 25 and November 23, 2016. Our data set consists of information collected from 565 dispensaries, including both physical storefronts and delivery-only, in eight counties across California.

4.3 Information collected

Our data set consists of several types of information for each retailer, including the retail location, characteristic (shop and/or delivery), cannabis retail prices, and the online ratings of the retailer. Retail location was categorized by county and city, and for storefront shops, we recorded the address. We also recorded website and phone number for most dispensaries.

<u>Retailer characteristic:</u> Some retailers operate their businesses without having a physical storefront with a physical address. In these cases, transactions are conducted online or via phone and the product is delivered to the consumer's home. For each retailer, we recorded whether the business is based out of a storefront dispensary, whether the retailer delivers the products to consumers, or both.

<u>Retail medical cannabis prices:</u> Among the differentiated cannabis-based products sold, we chose three leading products that we judged to be most representative and comparable across different retail environments. In an initial pre-survey, we determined that one gram, one-eighth ounce, and one ounce are the three most common dried flower packages for sale at California

dispensaries, and that the 500-milligram cartridge was the most common concentrate or extract package. We chose not to collect one-gram package prices due to their higher degree of variability within and between locations. We thus collected prices for one-eighth-ounce and one-ounce dried flower and 500-milligram catridges. As expected, we observed substantial quantity discounts per ounce for buying dried flower in one-ounce portions vs. one-eighth-ounce portions.

We collected maximum and minimum prices in each of these three product categories at each dispensary. We chose this approach in part because many dispensaries have a price schedule with just two levels for eighth-ounce and one-ounce packages: low (which we call "generic"), and high ("top-shelf," which we call "premium") prices. Some dispensaries had three to four price levels, but we rarely observed more than five. In the interest of simplicity, we collected two prices from each dispensary: one "generic" price, representing the lowest product in the price range for the given product, and one "premium" price, representing the highest. Thus, the low and high prices for each of the three products generate six different prices in our data set.

As observed by Sifaneck et al. (2007) and discussed above, prices vary by characteristics and the quality level as perceived by consumers. It is important to note that perceived quality does not necessarily correspond to objective quality in terms of hedonic preferences. In the US wine market, a wide price spread between generic and premium prices appears to be stable even though the difference between generic-priced and premium-priced products are not readily distinguishable by wine consumers in blind taste tests (Goldstein et al. 2008), and beer consumers pay price spreads for premium brands whose physical properties they cannot readily differentiate (other than the label and branding; Almenberg et al. 2014). For the cannabis marketplace, we collected data on both generic and premium prices to better understand the retail market, and we are thus able to observe consumer willingness to pay in two different perceived-quality categories.

4.4 Data overview

Table 4.1 reports the summary statistics of our survey data. Out of 565 retailers, 57% conduct business from a storefront (with a physical address of the dispensary), and 47% conduct business using a delivery service. Only 4% of surveyed retailers sell through both storefront retail and a delivery service. We believe that this 4% is likely to be an underestimate due to reporting bias (some delivery services are not fully compliant with the Brown Guidelines or local municipal ordinances, and would prefer not to disclose their existence to non-customers).

Even though not all retailers report all six prices considered here, almost all retailers (561 out of 565) list the price of one-eighth ounce dried flower, which interviews consistently cite as the most frequently purchased item at dispensaries (we do not yet have reliable data on the distribution of package sizes within dried flower purchases, however). Comparing the high and low prices of dried flower for one-eighth ounce and one ounce, two observations emerge. First, the high price is, on average, almost twice the low price. The price differential between high and low for cartridges is much smaller than dried flower, perhaps because (1) quality difference in raw material after distillation may be less critical than in manufactured products, and (2) the product is already premium-positioned, so the low price is not for a truly "generic" product.

Second, there are considerable discounts for larger quantity. Our data indicate that the quantity discounts are as much as 25% for both high and low categories. The low and high prices for one-eighth ounce dried flower are \$28.28 (\$226 per ounce) and \$54.58 (\$436 per ounce), respectively. These prices are 25% and 27% higher for low and high than the equivalent prices for dried flower sold in one-ounce packages.

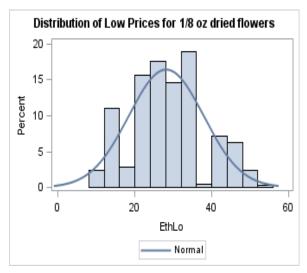
Our data on ratings indicate that most retailers were rated highly. The reported rating means in Table 4.1 come from individual rating averages specific to review site. For each retailer, we used a considerable number of reviews to construct individual rating averages.

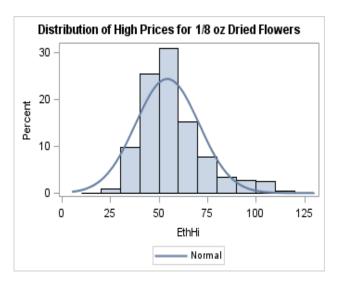
The distributions of dried flower and cartridge prices are presented in the panels of Figure 4.1. Comparing the distributions of low and high prices for dried flower indicates that low prices tend to be more clearly multi-modal than high prices for both 1/8 ounce and one ounce dried flower. We may infer some market structure information from these price distributions. The multi-modality of generic markets may indicate more variability in the quality of products even within the generic category, or may suggest the influence of other key factors relative to the single-modal premium market products. Unlike dried flower, the distribution of low prices of cartridges has a single mode and resembles a normal distribution.

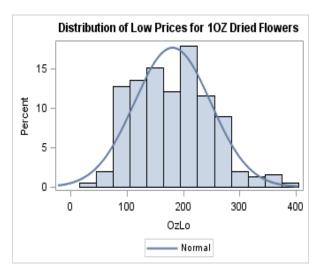
Table 4.1. Summary statistics of AIC survey of cannabis dispensaries in California

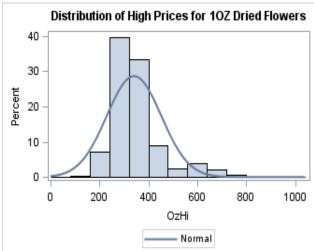
Variable	Obs.	Mean	Std Dev	Minimum	Maximum
Retail and/or delivery					
Retail (yes=1)	565	57%		0	1
Delivery (yes=1)	265	47%		0	1
Retail price					
1/8 oz dried flower					
Low price	561	\$28.20	\$9.70	\$8.00	\$55.00
High price	561	\$54.50	\$16.40	\$13.00	\$125.00
1 oz dried flower					
Low price	503	\$181.30	\$68.0	\$20.0	\$400.00
High price	503	\$341.70	\$111.5	\$70.0	\$1,000.00
0.5g Cartridge					
Low price	327	\$30.30	\$7.80	\$10.00	\$70.00
High price	328	\$41.50	\$13.10	\$15.00	\$120.00
Rating					
Google Local	89	4.4	0.6	0.0	5.0
Yelp!	127	4.2	0.9	0.0	5.0
Weedmaps	556	4.7	0.4	0.0	5.0
Leafly	105	4.6	0.6	0.0	5.0

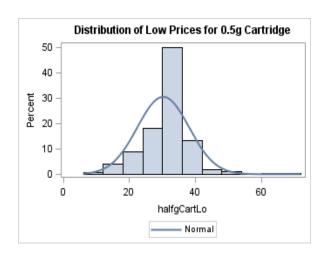
Figure 4.1. Distribution of low and high prices for dried flower and cartridges

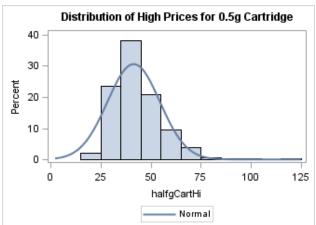








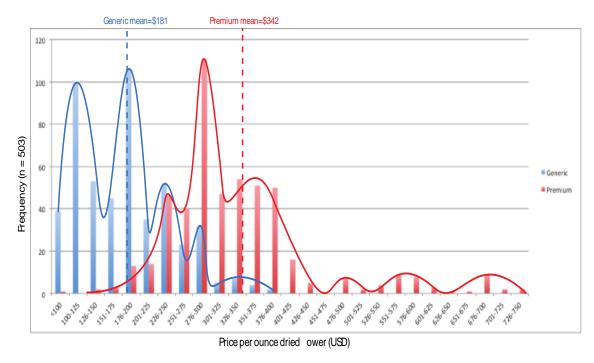




4.5 Complexities in price distributions

Here we examine complexity in price distributions using one-ounce dried flower prices. The analysis below begins by censoring the data into price categories with a range of \$25 each, which yields a multi-modal frequency distribution of prices that is not easily described by conventional distribution forms.

Figure 4.2. Distribution of one ounce retail dried flower prices, California



For the low-priced category, we see two modes, local modes of \$175 to \$200 per ounce and \$100 to \$125. What we are likely seeing at the \$100 and \$200 levels is quality differentiation: normal-potency dried flower at the higher primary mode versus lower-potency "shake" or "schwag" at the lower secondary mode. The mean price per ounce across dispensaries for the low prices is \$181, and the mass of the distribution is skewed to the left of center.

For the high-price observations, the frequency distribution has a modal price of \$276 to \$300. The mean of the high prices per ounce is \$342, and the mass of the distribution is skewed to the left of center with a long, stretched tail on the right side of the distribution. One interpretation of the price distributions is that neither consumers nor sellers know quality. Another is that there are many quality classes of cannabis products, which have not been standardized.

4.6 County- and region-specific analyses

Table 4.2 presents the summary statistics of various prices by county, where the mean is the average of the midpoints between the high and low prices. The table includes the coefficient of variation (CV) for each price (the standard deviation divided by the mean) to represent the dispersion of prices around the mean. The higher CV represents the greater dispersion of prices.

Cannabis prices, especially of dried flower, tend to be lowest in the counties of Fresno, Kern, and Butte. Price differences across counties tend to be smaller for cartridges than for dried flower. High prices of dried flower tend to be considerably higher in Santa Clara and San Diego counties. It is plausible that consumers have a general higher willingness to pay in coastal areas, where quality is higher or costs are higher for dispensaries.

Table 4.2. Summary Statistics of Prices, by County

Alameda County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	15	\$31.3	\$10.0	0.32	\$15.0	\$50.0
high price	15	\$55.0	\$10.0	0.18	\$35.0	\$75.0
1 oz dried flower, low price	13	\$215.1	\$72.4	0.34	\$100.0	\$325.0
high price	13	\$355.8	\$52.2	0.15	\$280.0	\$440.0
500-mg cartridge, low price	14	\$29.0	\$8.7	0.30	\$10.0	\$40.0
high price	14	\$52.1	\$25.2	0.48	\$15.0	\$120.0
Butte County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	22	\$29.3	\$8.5	0.29	\$20.0	\$45.0
high price	22	\$47.3	\$11.6	0.25	\$30.0	\$90.0
1 oz dried flower, low price	17	\$162.1	\$53.0	0.33	\$100.0	\$275.0
high price	17	\$291.8	\$58.5	0.20	\$190.0	\$390.0
500-mg cartridge, low price	11	\$35.9	\$6.6	0.18	\$20.0	\$45.0
high price	11	\$47.3	\$10.6	0.22	\$30.0	\$60.0
Fresno County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	46	\$33.1	\$8.5	0.26	\$15.0	\$50.0
high price	46	\$53.4	\$17.5	0.33	\$30.0	\$100.0
1 oz dried flower, low price	39	\$189.1	\$67.8	0.36	\$100.0	\$375.0
high price	39	\$302.2	\$91.4	0.30	\$180.0	\$650.0
500-mg cartridge, low price	22	\$31.8	\$6.5	0.20	\$20.0	\$45.0
high price	22	\$38.6	\$9.8	0.25	\$25.0	\$60.0
Kern County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	43	\$21.1	\$8.1	0.39	\$10.0	\$40.0
high price	43	\$52.1	\$17.5	0.34	\$25.0	\$100.0
1 oz dried flower, low price	32	\$160.1	\$61.6	0.38	\$80.0	\$285.0
high price	32	\$340.3	\$143.0	0.42	\$180.0	\$840.0
500-mg cartridge, low price	23	\$29.6	\$5.8	0.20	\$20.0	\$45.0
high price	23	\$35.4	\$7.2	0.20	\$30.0	\$60.0
Los Angeles County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	243	\$25.9	\$9.2	0.36	\$8.0	\$55.0
high price	243	\$53.3	\$16.9	0.32	\$13.0	\$110.0
1 oz dried flower, low price	223	\$176.1	\$63.2	0.36	\$40.0	\$380.0
high price	223	\$328.0	\$103.1	0.31	\$140.0	\$720.0
500-mg cartridge, low price	120	\$30.3	\$7.1	0.23	\$10.0	\$50.0
high price	121	\$37.1	\$10.5	0.28	\$20.0	\$80.0
Sacramento County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	66	\$28.2	\$8.4	0.30	\$15.0	\$50.0
high price	66	\$50.7	\$10.3	0.20	\$30.0	\$85.0
1 oz dried flower, low price	62	\$169.8	\$60.6	0.36	\$40.0	\$320.0
high price	62	\$326.4	\$77.1	0.24	\$150.0	\$680.0
500-mg cartridge, low price	36	\$28.8	\$10.3	0.36	\$15.0	\$70.0
high price	36	\$46.1	\$12.3	0.27	\$20.0	\$70.0

San Diego County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	109	\$33.8	\$9.6	0.28	\$10.0	\$55.0
high price	109	\$61.9	\$17.5	0.28	\$35.0	\$125.0
1 oz dried flower, low price	101	\$197.9	\$80.5	0.41	\$20.0	\$400.0
high price	101	\$397.2	\$138.0	0.35	\$70.0	\$1000.0
500-mg cartridge, low price	84	\$31.2	\$8.0	0.26	\$10.0	\$60.0
high price	84	\$45.1	\$13.6	0.30	\$25.0	\$100.0
_						
Santa Clara County	Obs.	Mean	Std Dev	CV	Minimum	Maximum
1/8 oz dried flower, low price	Obs. 17	Mean \$26.4	\$7.6	CV 0.29	<i>Minimum</i> \$15.0	<i>Maximum</i> \$40.0
-						
1/8 oz dried flower, low price	17	\$26.4	\$7.6	0.29	\$15.0	\$40.0
1/8 oz dried flower, low price high price	17 17	\$26.4 \$56.0	\$7.6 \$8.1	0.29 0.15	\$15.0 \$35.0	\$40.0 \$73.7
1/8 oz dried flower, low price high price 1 oz dried flower, low price	17 17 16	\$26.4 \$56.0 \$209.7	\$7.6 \$8.1 \$66.4	0.29 0.15 0.32	\$15.0 \$35.0 \$100.0	\$40.0 \$73.7 \$360.0

Table 4.3 presents the statistics aggregated by region, where "Northern California" includes Alameda, Sacramento, Butte, and Santa Clara counties; "San Joaquin Valley" includes Fresno and Kern counties; and "Southern California" includes Los Angeles and San Diego counties. Our regional statistics suggest that Southern California prices are highest. The relatively high overall prices in Southern California (versus the rest of California) are driven more by high prices for premium dried flower than by high prices for generic dried flower.

Table 4.3. Summary Statistics of Prices, by Region

	North	ern Califo	rnia	Cent	ral Califorr	nia	South	ern Califor	nia
Variable	Obs	Mean	Std Dev	Obs	Mean	Std Dev	Obs	Mean	Std Dev
1/8oz, low	120	\$28.5	\$8.5	89	\$27.3	\$10.2	352	\$28.4	\$10.0
1/8oz, high	120	\$51.4	\$10.5	89	\$52.7	\$17.4	352	\$56.0	\$17.5
1oz, low	108	\$180.0	\$64.1	71	\$176.0	\$66.2	324	\$182.9	\$69.7
1oz, high	108	\$332.7	\$75.4	71	\$319.4	\$118.1	324	\$349.5	\$119.3
500mg cart, low	78	\$29.2	\$9.5	45	\$30.7	\$6.2	204	\$30.7	\$7.5
500mg cart, high	78	\$47.3	\$14.8	45	\$37.0	\$8.6	205	\$40.4	\$12.5

Source: AIC cannabis price survey conducted in fall 2016.

Table 4.4 reports the share of physical storefront retailers and delivery-service retailers, by county. These shares differ considerably across counties. For example, none of the retailers in Butte County has a storefront location. Also, while few of the retailers in our survey report both a physical storefront and deliveries, Alameda County is an exception. Our data indicate that over half of retailers we surveyed (53%) in Alameda County report a physical storefront and delivery service.

Table 4.4. Dispensary characteristics, by county, storefront vs. delivery

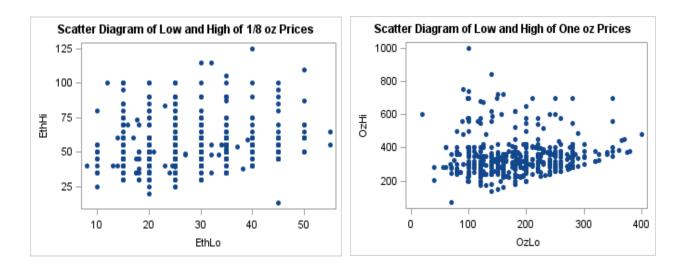
County	Obs.	Retail	Delivery
Alameda	15	73%	80%
Butte	22	0%	100%
Fresno	47	17%	89%
Kern	43	81%	21%
Los Angeles	245	75%	26%
Sacramento	67	42%	58%
San Diego	109	39%	67%
Santa Clara	17	94%	12%
California	565	57%	47%

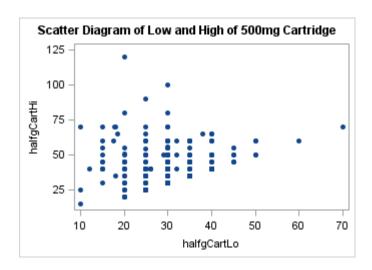
Source: AIC cannabis price survey conducted in fall 2016.

4.7 Relationships Between High and Low Prices and Product Characteristics

4.7.1 Scatter diagrams of the price relationships. In Figure 4.3, we plot the high (premium) price against respective low (generic) price for the sample. For all three categories of products, we found a positive correlation between low and high prices. Among the three categories of products, the positive price relationship seems stronger for one-ounce dried flower.

Figure 4.3. Scatter diagrams for 1/8-ounce and one ounce dried flower and 500 mg cartridges





4.7.2 Concentration premium effects in the California retail cannabis market. To get a broad picture of the relationship between prices and product THC levels, we solicited a separate sample of 106 price-THC pairs from a stratified sub-sample of 8 dispensaries scattered across the state. We then partitioned the data into nine price categories and created an ordinal "price category" variable. We then calculated the mean THC measurements of products falling into each of these nine categories, which allowed us to observe a smoothed version of the price-THC relation in the sub-sample for which THC was reported. We note a tendency for price to rise with THC.

Table 4.6. Summary statistics, sub-sample

Price range	Products	Mean THC level
\$100 to \$150	2	20.80%
\$151 to \$200	7	21.87%
\$201 to \$250	14	22.24%
\$251 to \$300	38	23.10%
\$301 to \$350	27	23.81%
\$351 to \$400	10	22.16%
\$401 to \$450	0	N/A
\$451 to \$500	5	25.80%
\$501 to \$550	1	48.30%

Source: AIC cannabis price survey conducted in fall 2016.

Next, we considered a price-category linear regression that turns each of these nine price categories into an ordinal variable from 1 to 9 (i.e., we predicted average THC level given a price category, coding price category as an ordinal variable from 1 to 9). This regression yields a

coefficient. In this model, the price-category coefficient (0.0055) means that moving up 1 unit on the 1-to-9 price-category scale, which corresponds to an increase in price of \$50 per ounce of dried flower, the expected average THC level of all products in the price category rose by approximately 0.5%. We have not weighted this regression by sample size in each category, and we ignore one outlying category with only one observation of a single product that had almost double the THC of any other product in the sample.

26.00% 25.80% Regression equation: 25.00% THC% = 0.0055*PriceCategory + 0.2051THC level (% by weight) $R^2 = 0.75$ 24.00% 23.98% 23.81% 23.10% 23.00% 22.24% 22.16% 22.00% 21.87% 21.00% 20.80% 20.00% \$100 to \$151 to \$201 to \$251 to \$301 to \$351 to \$401 to \$451 to \$150 \$250 \$400 \$450 \$500 \$200 \$300 \$350 Price per ounce dried flowers, retail

Figure 4.7. Price category-THC relationship, sub-sample

Source: Sub-sample from AIC cannabis price survey conducted in fall 2016.

Table 4.7 displays the low and high prices for each of the 8 sub-sample dispensaries.

Table 4.7. Low and high prices and THC levels

					Price	
	Low		High			THC
Dispensary	Price	THC Level	Price	THC %	spread	spread
#1	\$360	19.00%	\$480	25.80%	\$120	6.80%

Means	\$224	19.70%	\$365	24.90%		
#8	\$140	20.10%	\$280	26.48%	\$140	6.38%
#7	\$200	15.90%	\$340	23.70%	\$140	7.80%
#6	\$285	15.65%	\$360	17.70%	\$75	2.05%
#5	\$120	21.50%	\$400	22.67%	\$280	1.17%
#4	\$240	21.40%	\$330	23.72%	\$90	2.32%
#3	\$199	22.80%	\$350	28.46%	\$151	5.66%
#2	\$250	21.10%	\$380	30.50%	\$130	9.40%

Source: Sub-sample from AIC cannabis price survey conducted in fall 2016.

4.8 Determination of a representative California retail price

The representative price of \$3,453 per pound dried flower that we used as an initial situation in our simulation analysis was derived with the following procedure. Our initial data consist of high and low prices in each sampled dispensary for 1/8-ounce packages and full one-ounce packages. We did not include the manufactured products in this calculation because those products contain additional processing and packaging costs that add to the complexity of deriving the cannabis equivalent prices.

To calculate a representative high and low price per pound of flower-equivalent product, we used the statewide averages for each. The first step was to assign a volume share for the low prices and high prices. We noted that for most consumer products, the highest-priced product has a much lower market share (by volume) than the low-priced product, meaning that the volume-weighted average market price falls below the mid-point between the generic and premium prices (See Section 4.9 for an example from the beer market).

In many dispensaries, there are other packages available at prices between the two extremes. As a broad simplifying assumption, relying on other industries for guidance, we assumed that about the low price represents 90% of the volume transacted and the high price (which tends to be extreme) represents 10% of the volume.

We used the statewide average by package size for high prices and low prices that we present in Table 4.1 to generate flower-equivalent-pound volume averages. The state average low price for 1/8-ounce packages is \$3,584 per pound. The state average high price for 1/8-ounce packages is \$6,912 per pound. The volume-weighted average is \$3,917. For one-ounce packages, the flower-equivalent pound (as defined in Section 5.3.1) averages for the low and high prices are \$2,896 and \$5,472 per pound, respectively, for a volume-weighted average of \$3,154 per pound. Finally, guided by evidence from the beer industry as explained in Section 4.9, we used the weighted average of these prices using the aggregate quantity shares of about 61% for 1/8-ounce products and 39% for one-ounce products.

Using these shares, the weighted average price, which will be used as an aggregate representative retail price in our analysis, is calculated as \$3,453.

4.9 Quantity-weighted average prices tend to be well below midpoints and medians

We examined the price distribution of beer and wine to help confirm that market volumes tend to be higher for products that sell in the lower price categories, such that average market prices tend to below midpoint or median prices.

Most product categories are composed of goods with varying attributes that sell for different prices and in different volumes. To determine the weighted average price of a good in a particular category, we must know both the volume and price of the good. Beer and wine sales in the United States are examples of price diversity within a broad category.

Below is a chart of retail beer sales in the United States by volume and total dollar for the first 11 months of 2016. These data are from based on the market surveys conducted by IRI (a firm specialized in retail surveys including scanner data). The unpublished summary in Table 4.8 was supplied to us courtesy of the National Brewers Association. Volume units are in cases (24 cans of 12 ounces per container, or 288 ounces per case).

Table 4.8 Distribution of beer prices and volumes by price category

Beer segment	Retail sales (\$ millions)	Share of Category	Volume Sales (millions of cases, 24 x 12 ox)	Volume Share of Category	Retail Price (\$/case)
Domestic sub-premium	\$4,788	16%	299	24%	\$16
Domestic premium	\$11,699	40%	567	45%	\$21
Import	\$5,192	18%	173	14%	\$30
Craft	\$3,224	11%	89	7%	\$36
All and Average	\$29,248	100%	1,272	100%	\$23

Source: National Brewers Association, 2016.

The average of the lowest price per case (\$16.00) and the highest price per case (\$36.08) is \$26.04. However, the actual weighted average case price is \$22.99, approximately 13% below the average of the high and low prices.

Table 4.9 is from the 2013 Gomberg-Fredrikson Report of *wholesale* wine shipments from California wineries to wholesalers in the United States. Retail wine prices differ by category more than do beer prices. Some wines retail under \$3 per bottle, while others retail at well over \$100 per bottle. This price diversity is reflected in the Gomberg-Fredrikson data, which show an average wholesale case price of \$51 but a range of \$20 to \$128 per case.

Table 4.9 Distribution of wine prices and volumes by price category, 2013

Wine segment	Wholesale Dollar	Share of	Volume Sales (millions of cases,	Volume Share of	Wholesale Price
(750-mL bottle price)	Sales (\$ millions)	Category	12 x 750 ml)	Category	(\$/case)
<= \$3	\$958	9%	47	22%	\$20
>\$3-\$7	\$2,309	21%	71	34%	\$33

Totals/averages	\$10,801	100%	210	100%	\$51
>\$14	\$3,573	33%	28	13%	\$128
>\$7-\$14	\$3,961	37%	64	31%	\$62

Source: Gomberg-Fredrikson Report (2013), reporting data from wholesale wine shipments from California wineries to wholesalers in the United States. Data provided by courtesy https://www.gfawine.com/products/gfr/

5. The California cannabis market

In this chapter we evaluate the California retail cannabis market. We first clarify our framework for constructing and modeling the cannabis market and its segments. We then draw on data and market research, which is presented in Sections 5.3 and 5.4 below, to construct estimates of prices and quantities in the November 2016 California cannabis market as it stood before Proposition 64 was passed, and before any state cannabis regulations went into effect.

5.1 Market segments

Until November 2016, the sale of medical cannabis was legal under state law, but the sale of non-medical cannabis was not. We look at a snapshot of the early November 2016 market prior to any form of adult-use legalization. This early November 2016 cannabis market was divided into two parts, which we call "segments": the legal medical cannabis segment, which in November 2016 was regulated only at the county and municipal level and not at the state level (hereafter denoted as "medical," or "m" in the notation used in Appendix Chapter 7); and the illegal non-medical cannabis segment, which, by construction, was unregulated (hereafter denoted as "illegal," or "i" in the notation used in Appendix Chapter 7).

The terms "legal" and "illegal" can be confusing, especially in the context of cannabis, which is illegal under Federal law is likely to remain so in 2018 and beyond. In the present discussion, by "legal," we mean to refer only to the status of sales in the segment under California state law at the specific time to which the discussion applies. Even this determination can be unclear, as for example some cannabis sellers in November 2016 were operating in observance of some parts of SB 420 and the Brown Guidelines and others were not.

We handle such confusion simply by constructing our "medical" cannabis segment broadly to include all cannabis that is sold upon the presentation and verification of a medical recommendation, including but not limited to sales at storefront dispensaries, delivery services, and patients' collectives. We use the term "illegal" segment to refer to the rest of cannabis sales at that time. This segment includes all cannabis that was sold during that period to any

consumers (whether medical patients or non-patients) via non-medical channels, including street dealers, non-medical delivery services, and direct grower-to-consumer sales.

In Section 5.3, we survey a range of available data describing the market through November 2016. We state our assumptions and make estimates of prices and quantities in the legal medical cannabis segment, the illegal non-medical cannabis segment, and the total California cannabis market in the November 2016 situation, which we assume to be a snapshot of the market as measured prior to the California election of November 8, 2016. Because many of our data sources are monthly indicators, and assuming that market prices will take more than three weeks to reflect the effects of partial adult-use decriminalization due to Proposition 64, we collected measurements (including our AIC retail price survey) through the end of November 2016.

As is detailed in Section 5.3, we agree with other industry analysts in estimating that the majority of cannabis sold in the marketplace as of November 2016 went through illegal channels. Specifically, we estimate that the illegal segment comprises 75% by weight (in flower equivalent; see Section 5.3.1 for explanation of units and conversion methodology) of the November 2016 cannabis market, and that the medical segment comprises 25% by weight.

5.2 Effects of changes to market segments

Before proceeding to describe some data of the situation in November 2016, we briefly explain how these estimates will be used in the simulation model that is detailed Chapter 7. The situation in 2018 will be different from the November 2016 situation in three major ways: sale of all legal cannabis will be taxed, the sale of adult-use cannabis will be legalized, and the sale of all legal cannabis will be regulated. In order to separate out the respective economic impacts of taxation and legalization of adult use cannabis (taken together) from the economic impacts of proposed regulations, we apply the changes to our model in two separate steps, estimating at each step the new prices and quantities generated by the model.

We also must make a number of additional assumptions to simulate impacts, including estimates of price elasticities of demand for each segment, supply elasticities and the expected cost (supply) and demand shifts that are assumed to be caused by the two major changes. With

these assumptions we are then able to make projections effects of each of the major changes on prices and quantities in the medical ("m") segment, in the illegal ("i") segment, and in a new legal adult-use segment ("a"), which is created by adult-use legalization and thereby competes with the other two segments.

The two major changes and their resulting cost (supply) and demand shifts are described next. The magnitudes of the estimated shifts, along with elasticities and other assumptions, are reported in Chapter 7 and Chapter 8.

5.2.1 Change 1: Taxation and adult-use legalization. The first major change, which we call "taxation and adult-use legalization," results in a new hypothetical scenario (understood to be after November 2016, but not pegged to any specific date, as it is a counter-factual scenario) in which the sale of adult-use cannabis becomes legal and the cultivation and excise taxes on cannabis are imposed, but the California cannabis industry remains otherwise unregulated by the state. Note that this is a purely counter-factual scenario, constructed for the purposes of separately isolating the impacts of proposed regulations. It does not correspond to the passage or implementation of AUMA or to any other real-life market environment that is expected to arise now or in the future. So as to cleanly separate our starting market snapshot from the changes whose effects we estimate, the market data in this chapter are meant to describe the California cannabis market up to the point in November 2016, when Proposition 64 passed.

In the actual California cannabis situation, we recognize that the AUMA framework is taking effect in two temporal stages. First, in November 2016, immediately upon the passage of Proposition 64, several cannabis activities were decriminalized for all adults 21 and over, including adult possession of up to one ounce, the cultivation of up to six plants for personal consumption, and the distribution of free cannabis. Also in November 2016, the sale of cannabis and possession of larger quantities of cannabis was reclassified from a felony to a misdemeanor under state law. Second, in January 2018, the state will implement regulations that legalize adult-use sales and begin collecting new taxes for legal sales of cannabis.

We continued to survey data for our November 2016 market snapshot through the end of the month of November, under the assumption that it would take at least several weeks, if not months, for the effects of the decriminalization of personal adult-use possession (but not sale) due to Proposition 64 to begin to have significant effect on market prices or quantities. Data we

collected in December 2016 and January 2017, however, were not used to construct the November 2016 market snapshot.

The unregulated "taxation and adult-use legalization" scenario which we use for the counterfactual baseline to assess impacts of regulations does not correspond to the real-life partially decriminalized 2017 situation (which does not include taxation or legal adult use dispensary sales) or to the real-life 2018 marketplace (in which state regulations will be in effect as well as adult-use sales). Rather, the "adult-use legalization and taxation" hypothetical is understood to be a situation in which adult-use cannabis is legally sold at retail and all legal cannabis sales are fully taxed, but in which the regulations are not implemented.

The supply and demand shifts we project from adult-use legalization may first begin to partially manifest during 2017, as the information that adult-use cannabis has been legalized may already begin to lower risk premiums, open capital markets, attract new consumers, and so on. However, since a retail adult-use storefront industry is not likely to exist before 2018, so the shifts in supply in demand attributable to taxation and adult-use legalization will not manifest fully until after that.

Thus the "taxation and adult-use legalization without regulation" scenario will remain a counter-factual hypothetical and never materialize in the actual California marketplace.

Supply effects of Change 1: First, adult-use legalization legitimizes the industry in the eyes of trading partners and the potential labor market, and it opens up new mainstream sources of risk-averse capital, enabling investment in more efficient technology and expansion to enable scale economies. The removal of taboos and social stigma may also expand the labor market to include a new pool of potential managers and other employees.

Second, adult-use legalization lowers the "risk premium" for supplying cannabis, which, as explained in Appendix Section 3.2, is a significant cost of doing business in the November 2018 pre-legalization market. This reduction of risk premium costs is greatest in the newly legal adult-use segment, as formerly illegal sellers whose business activities that had formerly been punishable by lengthy imprisonment terms open legal adult-use operations with little fear of state criminal prosecution. This lowers the premium wages that illegal cannabis businesses would previously have had to pay employees in exchange for assuming such risks, as well as lowering security costs, costs of concealment, and other costs of doing illegal business. This

results in a shift downward of costs for supplying adult-use cannabis (shift right in the supply curve).

Risk premium costs are also lowered in the medical segment. Although their prior risk premium costs had not been as high as they were in the illegal market, the opening of mainstream capital labor markets that results from de-stigmatization also lowers the costs of doing business for medical cannabis businesses. These effects combine to lower the total cost of supplying cannabis in the adult-use and medical segments, with shifts downward (right) in their respective supply curves.

Finally, cultivation and excise taxes are applied to legal cannabis at two different points along the supply chain, resulting in an additional percentage cost increase for supplying all legal cannabis and an additional shift upward (left) of the supply curves in the medical and adult-use segments.

Demand effects of Change 1: Adult-use legalization is expected to have four main effects on demand for cannabis. The first demand effect is the migration of consumers from the illegal market to the adult-use market due to the lower perceived risks of punishment, unsatisfactory product quality, or fraudulent seller activity. This results in a shift outward (right) of the demand curve for adult-use cannabis and a shift inward (left) of the demand curve for illegal cannabis. Note that consumers under 21 must stay in the medical market if they wish to purchase legally; for more on the under-21 portion of the market, see Section 5.4.

The second demand effect is the migration of consumers from the medical market to the adultuse market due to adult-use dispensaries' competitive advantage of not requiring a medical recommendation, which we currently estimate at \$50 per year per consumer plus the inconvenience of obtaining the recommendation. This results in a shift inward (left) of demand for medical cannabis and a shift outward (right) of demand for adult-use cannabis.

The third demand effect is the emergence of new cannabis demand from risk-averse non-medical consumers who had previously been unwilling to buy cannabis illegally due to the risks of punishment, social stigma, or moral disutility. This results in a shift outward (right) of demand for adult-use cannabis.

The fourth demand effect is the expansion of the cannabis market to include tourists and other out-of-state visitors, who are prohibited from buying in the medical segment but can participate in a legalized adult-use market (see Section 5.2.2 for details on this effect). This results in a shift outward (right) of demand for adult-use cannabis.

5.2.2 Expected demand shift from out-of-state consumers. There are more than 260 million visits to California from residents of other places per year. These visitors spend more than \$122 billion in California. A significant portion of this spending is on leisure goods and services. For instance, tourists have been estimated to spend \$7.2 billion per year on wine in California. Demand for new forms of leisure spending by tourists and other visitors to California potentially large.

Given that adult-use cannabis remains illegal in most other states, California's legalized adult-use industry may attract some new visitors whose primary reason for visiting the state is cannabis tourism, as has been observed in Colorado (Miller, 2015), where adult-use cannabis was legalized in 2014. Colorado, whose tourism industry, like California's, is a significant contributor to GDP, may be the most relevant available comparison with respect to the potential impact of an adult-use cannabis industry on tourism.

A survey by Strategic Marketing and Research Insights (Miller, 2015), commissioned by the Colorado Tourism Office and reported in the Denver Post (Blevins, 2015), conducted 33-question surveys of approximately 3,250 tourists from Chicago, Dallas, Houston, San Diego, and several other cities, of which about 10% had vacationed in Colorado between April and September, 2015, the year after adult-use legalization first took effect in Colorado.

8% of the Miller (2015) respondents reported visiting an adult-use cannabis dispensary, of which 85% said cannabis was a "primary motivator" of their visit to Colorado.

<u>5.2.3 Change 2: Regulation.</u> The second major change, which we call "regulation," is then applied to the "taxation and adult-use legalization" scenario, resulting in a scenario that

¹⁰ http://industry.visitcalifornia.com/Find-Research/California-Statistics-Trends/

¹¹ Estimates of California wine tourism at http://www.discovercaliforniawines.com/media-trade/statistics/.

corresponds to the actual situation expected in California in 2018, with state regulation established under the proposed regulations governing medical cannabis plus a set of hypothetical regulations governing adult-use cannabis that are assumed to be substantially similar to the medical regulations.

Supply effects of Change 2: The costs of licensing and compliance with testing, surveillance, transportation, and other new regulations, which are calculated and explained in Chapter 6, add an increase to the cost of supplying all legal cannabis, but not to the illegal segment. This results in a shift upward (left) of the supply curve in the medical and adult-use segments.

Demand effects of Change 2: The contaminant and pesticide testing, labeling, and track-and-trace requirements established by the regulations communicate higher quality, consistency, and product safety to consumers, adding value to the product sold in the two regulated cannabis segments. This results in a shift outward (right) of the demand curve in the medical and adult-use segments.

A summary of the scenarios and supply and demand effects described above is presented in Table 5.1. Following this, we proceed to our estimates of the magnitude cannabis quantity sold to consumers in California, a summary of published market size estimates, and finally a discussion of the under-21 and under-18 portions of the market.

Table 5.1. Summary of baseline market scenarios, changes, and supply and demand effects

Scenario	Supply effects	Demand effects
November 2016 Medical legal Adult use illegal No cannabis taxes No state regulations	Starting situation	Starting situation
Change 1 Medical legal +Adult-use legal +New taxes applied No state regulations	1. Sale, cultivation, and possession decriminalized for 21+; threat of criminal prosecution eliminated: greater efficiency and reduced operating costs translate to cost savings for legal cannabis sellers 2. Risk premium costs decrease amongst the portion of formerly illegal sellers who switch to running legal adult-use operations 3. Risk premium costs also decrease for medical sellers 4. Cultivation and excise taxes increase costs for medical and adultuse sellers	1. Migration from illegal to adult-use due to lower risk and greater convenience reduces illegal demand and increases adult-use demand 2. Migration from medical to adult-use due to lack of need for medical recommendation reduces medical demand and increases adult-use demand 3. New use from California buyers previously deterred by illegal market increases adult-use demand 4. New use from out-of-state visitors increases adult-use demand
Change 2 Medical legal Adult-use legal New taxes applied +New state regulations	Costs of compliance increase medical cannabis supply costs Costs of compliance increase adult-use cannabis supply costs	Higher perceived safety and quality increases demand for both medical and adult-use

5.3 Quantity estimation methodology

Due to the high level of measurement error inherent to the analysis of markets that have historically been largely illegal, current estimates of the size of the California and US medical and adult-use cannabis markets vary widely.

The market size estimates that would be imputed by taking tax collection information or voluntary patient registration information at face value are not reliable. They vary dramatically compared with the market projections of industry analysts, informal estimates by industry insiders, and our own estimates.

We begin by explaining the methodology with which we size the market in flower equivalent pound units, and then we report our own AIC market size estimates in Table 5.2. We follow this by reporting and annotating the estimates of other researchers and industry analysts in Tables 5.3a through 5.8.

For cultivation and manufacturing estimates, we rely on projections and calculations made by the economic teams carrying out research for CDPH and DFA.

As indicated in Table 5.2, we estimate the size of the California medical cannabis market in November 2016 at approximately \$2 billion of total annual sales revenue (not including sales taxes collected) in the medical cannabis segment. Tax revenue is estimated by the California Board of Equalization leadership to be about \$60 million.¹²

Based on Board of Equalization estimates and our calculations, we estimate tax revenue to be about 33% of taxes that would be owed if dispensaries were reporting full revenues. ¹³ That is we used data from the AIC survey to create an index for the price of medical cannabis, stated as a flower-equivalent price, of \$3,453 per pound, which implies a retail quantity of flower-equivalent units of 583,333 pounds on an annual basis.

5.3.1 Flower equivalent units and THC content. An additional challenge in estimating market quantities and prices was accounting for quantities transacted within the various sub-divisions

¹² These data are from https://www.boe.ca.gov/news/marijuana.htm

¹³ The calculation is based on estimates of how much cannabis sales revenue is generated and how much sales tax receipts are collected. http://www.latimes.com/politics/la-pol-sac-pot-taxes-20160830-snap-story.html

of the existing market, which, as described above, is characterized by a mix of different forms of cannabis as well as different routes from producer to end consumer. The way we confront this challenge is by stating our quantity estimates in terms of "dried flower equivalent," which we derive as follows, benchmarking according to THC levels.

At dispensaries, THC content is the dominant measurement used to test and communicate the strength of a portion of dried cannabis flowers or cannabis oil. THC is also the dominant means of measuring the number of portions of cannabis contained within an edible product. Converting grams of cannabis products into grams of THC is thus the only straightforward conversion between different categories of cannabis products using information currently provided on product labels. Measuring the grams of THC in a given end-consumer product also corresponds approximately to the amount of raw cannabis that was harvested and processed in order to generate such product.

In a sub-sample of 106 price-THC level pairs for dried flower that we solicited as part of the AIC retail price survey, we observed a mean THC level in dried flower of 23.29%, with a standard deviation of 5.46%. Median THC level was 23.30%, almost identical to the mean, suggesting that the distribution is not significantly skewed. (A more sophisticated analysis of this subsample is presented in Appendix Section 4.7.2.)

In our sub-sample, we observe average high prices of \$28.00 per 1/8 oz of generic dried flower with an average THC level of 19.7%, or 0.698 g THC, which is equivalent to \$40.11 per gram pure THC. For premium dried flowers the price is \$45.63 per 1/8 oz of premium dried flower with an average THC level of 24.9%, or 0.882 g THC, which is equivalent to \$51.73/g pure THC. The price increase per unit THC for premium vs. generic dried flower is \$11.62 or 29%.

By comparison, a report on cannabis portion equivalency by Orens et al. (2015) for the Colorado Department of Revenue observes an average THC level of 17.1% THC for dried flower, and THC equivalent prices of \$55.50/g pure THC equivalent for "discounted" dried flower and \$69.40/g for "most common" dried flower, representing a price premium per unit THC of 25.0% for premium vs. generic dried flower.

Although we rely on our own sub-sample for the THC-price regression analysis presented in Section 4.7.2, we rely on the Orens et al. (2015) averages, rather than the averages from our own retail price survey, in obtaining the ratios necessary to convert between different products

and estimate total volume, as the AIC survey does not include THC levels of concentrate cartridges or edibles at dispensaries. Due to the large variety of edible products available and the lack of standardization of such products across the marketplace, the AIC survey does not include data on retail prices of edibles.

One-eighth ounce of dried cannabis flower with 17.1% THC (the Orens et al. average) contains 0.61 grams of pure THC equivalent, whereas a 0.5 g cartridge with 62.1% THC (the Orens et al. average) contains 0.31 grams of pure THC equivalent. Using the Colorado retail prices observed in Orens et al. for conversion, THC purchased in vape-cartridge form sells for an average of 2.28 times the price of THC purchased in 1/8-oz dried flower form, and that THC in edible form sells for an average of 3.00 times the price of THC purchased in 1/8-oz dried flower form.

In the AIC survey, cartridge prices averaged \$30.30 and \$41.50 for high-end. Assuming that the THC concentration ratio for premium vs. generic cartridges is the same (24.9% / 19.7% =) 1.264 as it is for premium vs. generic dried flowers, and taking the Orens et al. (2015) estimate of 62.1% to represent the generic market, we arrive at a generic cartridge THC price of \$97.74/g pure THC equivalent, and a premium price of \$105.91/g pure THC equivalent. This represents a generic-cartridge-to-generic-dried-flower THC-equivalent price ratio of (\$97.74 / \$40.15) = 2.43, and a premium-cartridge-to-premium-dried-flower THC-equivalent price ratio of (\$105.91 / \$51.70) = 2.05. The midpoint between these two ratios is 2.24, which is close to the Orens et al. (2015) observed ratio of 2.28, which gives us confidence in the applicability of Orens et al. (2015) to the California market.

We further assume that the additional markups on THC when sold in the "high-end" forms of concentrates, cartridges, or edibles reflect the additional costs of processing cannabis into other forms, such as concentrates (which require the use of solvents or other processing agents, as well as processing machinery) or edibles (which require even more processing, starting with concentrates and then adding other food ingredients to the mix).

On the low end, meanwhile, some consumers are currently buying dried cannabis flower at prices barely above wholesale. According to anonymized AIC interviews with industry participants at the BMCR pre-regulatory meetings, some non-profit cooperatives with few operating expenses (none, in some cases) are operating in compliance with the Brown Guidelines (at least to an equivalent extent as currently operating dispensaries), and thus form part of the legal medical market while also displaying systematic price heterogeneity

unobserved by our retail price survey. If cannabis purchased by consumers through these cooperatives were incorporated into our retail price averages, it would exert a downward pressure on the low end of the price distribution.

As these price anomalies at the high end and the low end are difficult to measure and affect only their respective tails of the price distribution, we assume that the integrity of mean and median prices estimated by our retail price survey are reasonable approximations of the market mean and median prices.

We convert the physical quantity of cannabis transacted in a given market into "flower-equivalent" pounds, wherein one flower-equivalent pound equals the THC-content equivalent of one pound marketable dried cannabis flower containing our retail price survey average of 23.30% THC. The estimates of average prices and quantities that are found throughout the SRIA and Appendix are thus stated in flower-equivalent units.

5.4 AIC quantity estimates

We estimate that 25% of total cannabis by weight, in flower-equivalent units, is currently sold in the medical (legal) segment and 75% is in the illegal segment, which translates to an overall cannabis industry of approximately \$7.7 billion in November 2016. These estimates are within the range of other estimates in the industry press.

Table 5.2. AIC estimates of current California cannabis market segments, November 2016

Segment	Share	Lbs flower	Retail price	Total value
		equivalent		
Legal medical cannabis	25%	583,333	\$3,453/lb = \$216/oz	\$2.0 billion
Illegal cannabis	75%	1,750,000	\$3,194/lb = \$200/oz	\$5.7 billion
Total cannabis market	100%	2,333,333	\$3,259/lb = \$204/oz	\$7.7 billion

Sources: AIC retail price survey; Board of Equalization tax data; AIC market size meta-study, taking into account credible industry, and analyst estimates as detailed in Tables 5.3a–5.8.

5.5 Other quantity estimates

ArcView estimates are presented in Table 5.3a, and Table 5.3b summarizes a large variety of estimates that provide context to the size of the California market.

Table 5.3a. California cannabis market size, 2014–2016, ArcView estimates

	Segment		
	Legal medical cannabis	Illegal cannabis	Total
2014 market size	\$2.69B	\$4.2B	\$6.9 billion
2015 market size	\$2.76B (61% of US medical market, 48% of total US legal market)	\$4.5B	\$7.3 billion
2016 market size Projected to end of year from 6-month data	\$2.81B (56% of US medical market, 40% of total US legal market)	\$5.0B	\$7.8 billion

Source: ArcView Group annual market capsule reports, 2014, 2015, and 2016.

Table 5.3b. Industry, and analyst estimates of current California legal cannabis market size

Market size	Relevant market	Specific market projection	Publication reference	Source of value data	Publication date
\$2.0 billion	California legal, medical	2016 revenue from CA medical market	"Five More States Could Legalize Adult-use Cannabis On Election Day." Debra Borchardt, Forbes	David Dinenberg, CEO, KIND (cannabis software firm)	10/10/2016
\$2.7 billion	California legal, medical	2016 revenue from CA medical market	"In California, Cannabis is Smelling Like Big Business." Ian Lovett, New York Times	ArcView Group; New Frontier (industry analysts)	4/11/2016
\$2.83 billion	California legal, medical	2016 revenue from CA medical market	"How California's Cannabis Legalization Vote Could Impact the Entire Country". Debra Borchardt. Forbes	Adam Bierman, CEO, MedMen (cannabis investment firm)	11/07/2016

Table 5.4 summarizes a variety of estimates about the likely size of the California market in 2018 after implementation of adult-use cannabis statutes (AUMA), including an October 2016 report prepared for Truth Enterprises (University of the Pacific, 2016), which estimates total 2018 legal market quantities at 1.4 million to 1.7 million pounds.

Table 5.4. Media, industry, and analyst estimates of future size of California legal cannabis market with regulation

Market size	Relevant market	Specific market projection	Publication reference	Source of value data	Publication date
\$4.3 billion	California legal, all segments, 2018	2018 total revenue from CA legal market	"How Will Cannabis Legalization Affect California's Black-Market Exports?" Madison Margolin, LA Weekly	New Frontier analysis (Cannabist website)	12/05/2016
\$5 billion	California legal, all segments	"Future" revenue from CA medical and adult-use markets	"Five More States Could Legalize Adult-use Cannabis On Election Day." Debra Borchardt, Forbes	David Dinenberg, CEO, KIND (cannabis software firm)	10/10/2016
\$6.5 billion	California legal, all segments, 2020	Projected size of CA legal market	"Report: Legalizing cannabis in California could create \$6.5 billion market by 2020." Alicia Wallace, The Cannabist	ArcView Group; New Frontier	8/23/2016; cited again 11/04/2016
\$7 billion	California legal, all segments	Projected size of CA legal market	"California Treasurer Asks Trump for Guidance on Pot, Banking." Associated Press, quoted in New York Times.	John Chiang, California State Treasurer	12/02/2016
\$8.38 billion	California legal, all segments	"Prop 64 could add \$8.38 billion in annual sales to an already robust medical market worth an estimated \$2.83 billion."	"How California's Cannabis Legalization Vote Could Impact The Entire Country." Debra Borchardt, Forbes	Adam Bierman, CEO, MedMen (cannabis investment firm)	11/07/2016

\$11	California	"Cannabis	"OutCo Announces Key	OutCo (industry	12/07/2016
billion	legal, all	consumables	Findings from New	analyst), quoted in	
	segments,	expected to	Report on Cannabis	PR Newswire	
		grow to \$11	Industry In California"		
	2017	billion by the	(Outco 2016)		
		end of 2017."			
1.4	California	Estimates 1.4	"Economic Impact Study	Center for	12/07/2016
million	legal, all	million lbs 2018	of the Cannabis Sector in	Business & Policy	
lbs;	segments,	baseline, 1.55	the Greater Sacramento	Research,	
1.55		("low growth")-	Area" (University of the	University of the	
million	2018	1.69 million lbs	Pacific 2016)	Pacific; prepared	
lbs		("high growth")		for Truth	
		with adult-use		Enterprises Inc.	
		legalization			

Table 5.5 provides a summary of the size of the US market, and Table 5.6 looks toward adultuse legalization in more states.

Table 5.5. Media, industry, and analysts estimates of size of current US legal cannabis market

Market	Relevant	Specific	Publication reference	Source of value	Publication
size	market	estimate		data	date
\$5.7 billion	US legal, all segments, 2015	2015 revenue in US legal market	"Report: Legalizing cannabis in California could create \$6.5 billion market by 2020" Alicia Wallace, The Cannabist	New Frontier (industry analyst)	8/23/2016
\$6 billion	USA legal, all segments, 2016	2016 revenue in US legal market	"The Number of Cannabis Jobs Could Triple in the Years to Come." Sean Williams, The Motley Fool	Cowen & Co. (investment firm)	12/11/2016
\$7 billion	USA legal, all segments, 2016	2016 revenue in US legal market	"Election May Be a Turning Point for Legal Cannabis". Thomas Fuller, New York Times	ArcView Group (industry analyst)	10/24/2016

Table 5.6. Media, industry, and analyst estimates of future size of US legal cannabis market

Market size	Relevant market	Specific estimate	Publication reference	Source of value data	Publication date
\$22 billion	USA legal, all segments, 2020	"The market for both adult-use and medicinal cannabis is projected to grow to \$22 billion in 4 years."	"Election May Be a Turning Point for Legal Cannabis". Thomas Fuller, New York Times	ArcView Group (industry analyst)	10/24/2016
\$23 billion	USA legal, all segments, 2020	2020 revenue from US legal market	"The nation's legal cannabis industry is expected to climb to \$23 billion in 2020, up from \$5.7 billion in 2015."	New Frontier (industry analyst)	8/23/2016
\$50 billion	USA legal, all segments, 2026	"Investment firm Cowen & Co. believes legal cannabis sales could soarto \$50 billion by 2026."	"The Number of Cannabis Jobs Could Triple in the Years to Come." Sean Williams, The Motley Fool	Cowen & Co. (investment firm)	12/11/2016

Table 5.7 provides summary statistics on these estimates from a variety of sources.

Table 5.7. Summary statistics from Tables 5.2 – 5.3 compared with AIC estimates

Note: The calculation of means and medians for future projections group together market-size projections for different years, as well as undated market size projections, into a single statistic. Such estimates vary widely and do not appear to correlate with time scale, but in any case the summary statistics should not be interpreted as externally valid meta-statistics. We do not rely on any of the above estimates or projections for our AIC estimates or projections, but we include them in this report by way of comparison and context for our findings.

Current (Fall 2016) California legal cannabis market

Range: \$2.0 billion—\$2.83 billion

Mean: \$2.51 billion / Median: \$2.7 billion

Standard deviation: \$0.45 billion

AIC estimate: \$2.0 billion

Future California legal cannabis market with adult-use legalization and regulation

Number of estimates: 6

Range: \$4.3 billion—\$11 billion

Mean: \$7.03 billion / Median: \$6.75 billion

Standard deviation: \$2.43 billion

Current US legal cannabis market

Number of estimates: 3

Range: \$5.6 billion—\$7 billion

Mean: \$6.2 billion / Median: \$6.0 billion

Standard deviation: \$0.72 billion

Future US legal cannabis market

Number of estimates: 3

Range: \$22 billion—\$50 billion

Mean: \$31.7 billion / Median: \$23 billion

Standard deviation: \$15.9 billion

Table 5.8 summarizes a number of estimates of current and potential tax revenues from cannabis in California.

Table 5.8. Estimates of current and future California tax collections by mainstream, business, and industry media and analysts

Tax Receipts	Relevant market	Specific estimate	Source of media citation	Source of value data	Publication date
\$40 million	California current sales tax revenue	Current annual California state sales tax revenue collected from medical segment	"California regulators will be swamped by \$1 billion in pot taxes." David Downs, San Francisco Chronicle	Fiona Ma, Chairwoman, California BOE	11/4/2016
\$777 million	California future annual tax revenue	Projected 2018 California tax revenue from all legal cannabis	"Cannabis Industry Entrepreneurs Want Donald Trump To See Them As Job Creators". Julie Weed, Forbes	Matt Karnes, Managing Partner, GreenWave Advisors, LLC	12/5/2016
\$1 billion	California future annual tax revenue	Annual tax revenue from legal medical and adult-use MJ sales in California (beginning in 2018).	"California Treasurer Asks Trump for Guidance on Pot, Banking." Associated Press, quoted in New York Times	John Chiang, California State Treasurer	12/2/2016
\$1 billion	California future annual tax revenue	"Future" annual tax revenue from legal cannabis production	"Former California Mayor Connects Cities With Cannabis Companies." Julie Weed, Forbes	No specific source of data given	10/1/2016
\$1 billion	California future annual sales tax revenue	"Future" annual sales tax revenue from legal cannabis sales	"California regulators will be swamped by \$1 billion in pot taxes." David Downs, San	Fiona Ma, Chairwoman, California BOE	11/4/2016; 12/4/2016

	Francisco Chronicle	

5.6 Younger consumers in the market

Under AUMA, adult-use cannabis can be sold only to adults 21 or older, whereas under MCRSA, adults between 18 and 20 are permitted to obtain a physician's recommendation for medical cannabis and to enter a medical cannabis dispensary unaccompanied by a guardian. Therefore, consumers between 18 and 20 will not legally be able to substitute adult-use cannabis for medical cannabis (although they can illegally obtain adult-use cannabis from friends who are 21 or older, as under-21 alcohol consumers do). In terms of economic impact, this disparity in age is the single most substantive distinction between the adult-use and medical regulatory systems.

Cannabis sales to the 18- to 20-year-old consumer group make up a significant portion of the overall consumer cannabis market. According to Johnston et al. (2016), nearly 40% of 19- and-20-year-old Americans consume cannabis at least once per year, and this percentage grew from 2010 to 2015 (Johnston et al. 2016). In 2010, 5.1% of 19- to-20-year-old consumers surveyed reported having consumed cannabis during the prior day, 18.0% had consumed during the prior 30 days, and 30.6% had consumed during the prior year.

By 2014, those numbers had all risen sharply: 7.9% of 19-to-20-year-old consumers surveyed had consumed during the previous day (a 55% increase over the five-year period), 24.3% had consumed during the previous 30 days (a 35% increase), and 38.0% had consumed during the previous year (a 24% increase). Whether measured by frequent or infrequent consumption, Americans between the ages of 19 and 20 are more likely to be cannabis consumers than people of any other age (Johnston et al. 2016).

A 2012 California Behavioral Risk Factor Surveillance System (BRFSS) survey of 7,525 Californians observes that 9.3% of 18-to-24-year-olds—the youngest age group surveyed in the study—report being medical cannabis patients, the highest prevalence of any age group; 25-to-34-year-olds are in a distant second place, with a prevalence of just 5.5% (Ryan-Ibarra 2012).

Our own analysis of data from the National Survey on Drug Use and Health (NSDUH), adding in several simplifying assumptions, suggests that as of 2013, 14.4% of all cannabis consumed in the United States was consumed by people between 18 and 20, and an additional 8.1% was consumed by the 12-17 age group; in total, thus, 22.5% of total cannabis consumed in 2013 was consumed by people under 21 (NSDUH 2013).

Taking all of the above evidence into consideration, we estimate that users between 18 and 20 currently make up approximately 15% of the \$2 billion medical retail cannabis market, or \$350 million, and 15% of the \$6 billion illegal cannabis market, or \$800 million. Whereas consumers over 21 will likely shift away from medical cannabis when legal adult-use cannabis becomes more convenient, some and perhaps many consumers under 21 will remain in the legal medical market and pay for its additional barriers to consumer entry.

A SAMHSA study of 2013 to2014 data found a 30-day use prevalence of 8.74% amongst youths aged 12 to 17 (Hughes et al. 2015), and data from NSDUH suggested that approximately 5% of all cannabis is consumed by 12-to-17-year-olds (NSDUH 2013). Under the expected MCRSA and AUMA regulations, medical cannabis patients under 18 will only be able to obtain medical cannabis at a dispensary if accompanied by primary caregivers 18-years-old or older.

Data on the whole California consumer market are summarized in Tables 5.9 and 5.10. Overall, about 14% of California residents 12 and over report cannabis use in the past year and 9% report use within the past month. The age decomposition of use is summarized in Table 5.11, which shows the peak use is in the age 18 to 24, with about 21% consuming within the prior month. Use in the age group 12 to 17 is almost 10% higher than those 25 and over.

Table 5.9. Percentage¹ of individuals aged 12 or older in California that report cannabis use in the past year, by county

Region	Small Area Estimate ²	95% CI (Lower) ³	95% CI (Upper) ³
Sacramento County	15.70%	12.99%	18.86%
San Francisco County	22.56%	17.94%	27.96%
Santa Clara County	12.31%	10.08%	14.96%
Contra Costa County	14.90%	12.12%	18.19%
Alameda County	14.77%	12.19%	17.79%
San Mateo County	13.61%	10.69%	17.17%
Los Angeles County	13.55%	12.40%	14.78%
Orange County	12.76%	10.83%	14.97%
Fresno County	13.20%	10.69%	16.20%
San Diego County	15.81%	13.65%	18.24%
San Bernardino County	12.45%	10.42%	14.82%
California Statewide	14.32%	13.51%	15.18%

¹ Source: percentages are annual averages based on SAMHSA, Center for Behavioral Health Statistics and Quality, and National Survey on Drug Use and Health (NSDUH) 2012, 2013, and 2014.

² Source: estimates are based on a small area estimation (SAE) methodology in which sub-state-level NSDUH data are combined with county and census block group and tract-level data from California.

³ The 95% confidence (credible) intervals are based on a survey-weighted hierarchical Bayes estimation approach and are generated by Markov Chain Monte Carlo techniques.

Table 5.10. Percentage¹ of individuals aged 12 or older in California that report cannabis use in the prior month, by county

Region	Small Area Estimate ²	95% CI (Lower) ³	95% CI (Upper) ³
Sacramento County	10.19%	8.04%	12.83%
San Francisco County	15.46%	11.52%	20.44%
Santa Clara County	7.78%	6.10%	9.89%
Contra Costa County	9.55%	7.32%	12.36%
Alameda County	10.67%	8.41%	13.44%
San Mateo County	9.07%	6.72%	12.13%
Los Angeles County	8.44%	7.55%	9.43%
Orange County	8.09%	6.58%	9.89%
Fresno County	8.10%	6.17%	10.58%
San Diego County	9.42%	7.70%	11.47%
San Bernardino County	7.62%	6.03%	9.59%
California Statewide	14.32%	13.51%	15.18%

¹ Source: percentages are annual averages based on SAMHSA, Center for Behavioral Health Statistics and Quality, and National Survey on Drug Use and Health (NSDUH) 2012, 2013, and 2014.

² Source: estimates are based on a small area estimation (SAE) methodology in which sub-state-level NSDUH data are combined with county and census block group and tract-level data from California.

³ The 95% confidence (credible) intervals are based on a survey-weighted hierarchical Bayes estimation approach and are generated by Markov Chain Monte Carlo techniques.

Table 5.11 Measures of Cannabis Use in California¹, by Age Group: Estimated Numbers and Share of Age Group Population, Annual Averages Based on 2013-2014 NSDUHs

			Age		
Measure	12 and over	12-17	18-25	26 and over	18 and over
	N	umber of cann	abis users (i	n thousands)	
Past Year Use	4,633	463	1,506	2,664	4,170
Past Month Use	2,942	269	941	1,733	2,673
		Share of ag	ge group pop	oulation	
Past Year Use	14.49%	15.03%	33.69%	10.91%	14.44%
Past Month Use	9.20%	8.74%	21.05%	7.09%	9.25%

Sources: SAMHSA, Center for Behavioral Health Statistics and Quality; National Survey on Drug Use and Health, 2013 and 2014.

¹ Measures are estimated using a survey-weighted hierarchical Bayes estimation approach.

6. Compliance costs of proposed regulations and alternatives

Regulations generally add to costs. The proposed regulations for medical cannabis add new compliance costs for medical cannabis businesses that are not part of their current costs of doing business without regulation (as reported in Chapter 3) nor part of the costs that are generated by the hypothetical taxation and adult-use legalization baseline scenario (as explained in Chapter 5). Potential benefits of proposed regulations are discussed in Chapter 5 and Chapters 7 and 8 in terms of increased willingness to pay by consumers for additional security and safety.

This chapter will estimate three different sets of compliance costs: costs generated by the proposed regulations; costs generated by an alternative regulatory package that are less costly than the proposed regulations; and costs generated by a second alternative package that imposes higher security than the proposed regulations, but at higher costs. We present and discuss these alternative packages in Section 6.1 and Table 6.1, and the remainder of Chapter 6 estimates and compares their respective compliance costs.

In all three cases, compliance costs are applied and analyzed in the context of a business environment with taxation and adult-use legalization already in place. Compliance costs are thus calculated as costs generated by each new scenario (with taxation, adult-use legalization, and the given regulation package in place) minus costs generated by the hypothetical baseline scenario (taxation and adult-use legalization in place but no regulations).

6.1 Evaluation of compliance costs and selection of regulatory alternatives

In the following sections, we describe and estimate compliance costs under the package of proposed regulations and compare them with compliance costs under two other hypothetical packages of regulations: a lower-cost alternative package and a higher-security alternative package. From the universe of all possible alternative regulatory packages that would meet the statutory requirements of MCRSA, we selected the lower-cost and higher-security alternative packages by varying particularly significant elements of the proposed regulations in terms of

direct costs of compliance for cannabis businesses. We set out the chosen regulatory alternatives and axes of variation in Table 6.1.

Table 6.1 Major differences between the proposed regulatory package and two alternative regulatory packages with implications for direct costs of compliance

Impact Variable	Lower-cost alternative	Proposed regulations	Higher-security alternative
1. Maximum batch size for mandatory testing	No maximum batch size	• 10 lb maximum batch size	• 5 lb maximum batch size
2. Dispensary-to-consumer delivery restrictions	 No restrictions on vehicle type 	• Cars only	• Cars only
		 Lockboxes required 	 Lockboxes required
	 No lockboxes 		
	required	 No restrictions on number of 	 Deliveries must be made by 2 or more
	 No restrictions on number of employees 	employees	employees
3. Security video archival requirements	No requirements	• 1280x1024, 20fps • 30 days archive	• 1280x1024, 20fps • 90 days archive
4. Cannabis waste disposal and quarantine requirements	• No requirements	 Before disposal, all cannabis waste must be: 	None chosen
		1. Disguised by blending with solid waste or soil 2. Weighed and labeled with bill of lading with product info 3. Quarantined in a dedicated area on camera for 72 hrs	

Source: AIC analysis of proposed regulations, MCRSA statutes, and AIC interviews with Bureau and CDPH. In Sections 6.2 through 6.4, we itemize and break down the compliance costs for each of the business activities that is regulated by the Bureau. We sort costs into three groups by business function along the vertical supply chain: distribution and transportation (Section 6.2 and Table 6.2), testing (Section 6.3 and Table 6.3), and dispensing (Section 6.4 and Tables 6.4–6.6). For each of these functions, we list the

compliance costs under the proposed regulations and under the hypothetical lower-cost and higher-security alternatives and compare them with the baseline without regulation. In Table 6.5, we provide a more detailed breakdown of video surveillance and archival costs, which is component of compliance costs for all functions except transport. Finally, in Section 6.5 and Table 6.7, we summarize all of the above costs and derive total compliance costs for the proposed regulations and alternatives.

6.2 Compliance costs for distribution and transportation

Table 6.2 shows our cost estimates for the distribution and transportation functions. The proposed regulations add about \$6.51 per pound, whereas the lower-cost alternative adds \$2.51 per pound and the higher-security alternative adds \$8.92 per pound.

Table 6.2. Itemized compliance cost estimates for distribution and transportation

All costs stated per pound flower equivalent

	Unregulated	Lower-cost	Proposed	Higher- security
Compliance costs	Baseline ²	alternative	regulations	alternative
Video surveillance and archival ¹	-	-	\$1.45	\$3.86
Disposal and quarantine ¹	-	-	\$2.48	\$2.48
Laminated employee badges ¹	-	-	\$0.08	\$0.08
Other compliance ²	-	\$2.51	\$2.51	\$2.51
Total compliance costs	-	\$2.51	\$6.51	\$8.92
Difference vs. unregulated baseline		\$2.51	\$6.51	\$8.92

Source: AIC estimates based on industry data.

¹ Video, disposal, and badge costs calculated based on dispensary estimates. See Sections 6.4.1–6.4.3 for details.

² Includes track-and-trace.

6.3 Compliance costs for testing

AIC estimates that testing is the category of regulations causing the largest compliance costs, with the proposed regulations adding approximately \$407 per pound to the cost of cannabis. Table 6.3 presents our estimates of testing costs with the proposed or alternative regulations in effect vs. testing costs in the unregulated taxation-and-adult-use legalization baseline.

Table 6.3. Itemized compliance cost estimates for testing

All costs stated per pound flower equivalent

				Higher-
	Unregulated	Lower-cost	Proposed	security
Compliance variables and costs	baseline ⁶	alternative	regulations	alternative
Assumed average batch size ¹	-	15 lbs	10 lbs	5 lbs
Basic lab cost per test ¹	\$200.00	\$1,000.00	\$1,350.00	\$1,350.00
Handling restrictions per test ¹	-	-	\$25.00	\$25.00
Percent of total cannabis tested ¹	10%	100%	100%	100%
Testing costs per pound ¹	\$2.67	\$66.67	\$171.88	\$343.75
Video surveillance and archival ²	-	-	\$0.72	\$1.93
Disposal and quarantine ²	-	-	\$1.24	\$1.24
Laminated employee badges ²	-	-	\$0.04	\$0.04
Other compliance ³	-	\$1.25	\$1.25	\$1.25
Testing laboratory margin ⁴	\$0.67	\$16.98	\$43.78	\$87.05
Inventory loss due to failed tests ⁵	-	\$95.80	\$191.60	\$191.60
Total testing compliance costs	\$3.33	\$180.70	\$410.51	\$626.87
Difference vs. unregulated baseline		\$177.37	\$407.18	\$623.53

Source: AIC calculations based on industry data.

³ Taxation and adult-use legalization baseline without regulations applied.

6.3.1 Testing costs without regulation. We do not expect that the addition of taxation and adult-use legalization would add any extra testing costs to the pre-legalization November 2016 scenario that we observed empirically, so we construct our estimate for testing costs in the taxation and adult-use legalization baseline by analyzing data from AIC's fall 2016 survey (see Chapter 4 for details). In that survey, we observed that 6% of retail product is tested, and that virtually all businesses who test are only testing and labeling for THC and CBD content, and not testing for pesticide residues or other contaminants that require wet-lab technology.

We adjust the percentage of product tested from 6% to 10% based on our estimate that only 60% of dispensaries who test for THC report the results in their online product descriptions. As testing is currently voluntary, there is obviously no maximum batch size, so we use the industry average batch size of 7.5 pounds per batch (Cannabis Benchmarks 2016; we also use this average in our calculations of distribution and transportation costs).

Based on estimates from two leading testing laboratories in the state, SB Labs in Santa Barbara and Steep Hill Labs in Oakland, we estimate that the types of tests currently being obtained voluntarily by cannabis business are priced between \$150 and \$350, with \$250 as a rough

¹ Baseline testing cost of \$250 (assumed to be 25% margin) from informal AIC survey of two testing labs. Regulation scenario testing costs are based on CDPH and DPR estimates, assuming \$1,000 per test in lower-cost alternative, \$1,350 per test + \$25 per test handling cost in the proposed regulations and higher-security alternative. Higher-security alternative varies only batch size, not lab or handling cost. Higher-security alternative assumes same cost per test as proposed regulations, and varies only maximum batch size.

² Video, disposal, and badge costs calculated based on dispensary estimates. See Sections 6.4.1–6.4.3 for details.

³ Includes track & trace compliance.

⁴ Assumes 25% margin; calculated against pre-inventory-loss testing costs.

⁵ Assumes 10% loss in lower-cost alternative, 20% loss in proposer regulations and higher-security alternative. Assumes \$150/lb resale value of failed inventory for distillation (source: interview with Era Economics).

⁶ Taxation and adult-use legalization baseline without regulations applied.

average. We thus obtain a net testing cost per pound of $(\$250 / 7.5) \times 10\% = \3.33 per pound, of which \$2.67 is testing cost and \$0.67 is testing lab margin.¹⁴

6.3.2 Testing costs under the proposed regulations. Testing for only THC and CBD concentration, as is currently done in the industry, is relatively quick and inexpensive, and can be done with portable technology because it uses light-based techniques. (However, there are reports of widely variable and inaccurate testing results.) Testing for pesticides and other compounds requires wet-lab procedures that are relatively immobile and require the use of costly chemical reagents and the employment of skilled lab technicians with master's-degree-level educations.

The proposed testing regulations include DPR's current proposed set of pesticide tests as of December 2016, which are more stringent than those specifically required by the MCRSA statute. These proposed pesticide tests are the largest source of added costs per pound in the proposed regulations. The information provided by DPR and CDPH suggests that the lab costs of the tests in the proposed regulations, will cost between \$1,200 and \$1,500 per test. We assume the midpoint of \$1,350 per test for the proposed regulations.

The proposed regulations also add certain restrictions on the collection, storage, labeling, and disposal of samples that are relatively minor compared with the cost of pesticide testing. We estimate that these costs will add approximately \$0.27 per five-gram sample, or \$25 per pound tested, which we call "handling costs." These handling costs are separate from the compliance costs for the track-and-trace requirements mandated by the MCRSA statutes, which are included as costs in all three regulatory scenarios as part of "other compliance costs." We thus use \$1,375 as our total cost per test for the proposed regulations.

The proposed regulations also establish a 10-pound maximum batch size for testing. Batch-size regulations may allow for more-precise testing and are tied to homogeneity of a batch to assure that the sample reflects the characteristics of the batch. A lower batch size allows for a more-representative sample and therefore more-accurate testing, which in turn allows for cleaner cannabis. It also dissuades people from mixing clean harvest batches with tainted

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¹⁴ We assume all testing costs to include a 25% testing lab margin (in this case, \$160 costs + \$40 margin), which is chosen based on AIC interviews with two anonymous lab operators. Note that we do not assume margins for the distribution or transportation functions: unlike testing labs, those functions are not currently set up as independent businesses with observable margins.

batches and assuming that there is a low probability that the tainted product will be sampled for testing.

Maximum-batch-size regulations add costs to testing, as they require distributors to divide up larger cannabis lots into multiple batches for testing, thus increasing the average cost per pound of testing. For example, while a 10-pound maximum batch size rule would not affect the price per pound of testing a five-pound lot, it would double the price per pound of testing a 20-pound lot, which would have to be tested in two 10-pound batches. According to Cannabis Benchmarks (2016), the average lot size in the California wholesale market is currently about 15 pounds. We estimate that imposing a 10-pound maximum would lower the average tested batch size from 15 pounds (if each batch represented a full lot) to eight pounds, which almost doubles the number of cannabis tests that must be performed in the state. Assuming \$1,375 per test and eight pounds per batch, we estimate that the proposed regulations will raise the cost of medical cannabis by approximately \$407 per pound from the taxation and adult-use legalization baseline described in Section 6.3.1.

6.3.3 Testing costs under the lower-cost alternative regulations. An earlier October 2016 analysis by CDPH chemists and estimates from laboratories, conducted before the latest more costly set of pesticide testing standards were proposed by DPR, estimated the lab cost per test at \$1,000. In the absence of more complete information from CDPH and DPR, we use \$1,000 per test in our lower-cost alternative package. In the lower-cost alternative, we also leave out the restrictions regarding collection, storage, labeling, and disposal of samples that are not part of the MCRSA statutory requirements, so we do not add the \$25 per pound in additional sample handling costs.

There is no statutory guidance from the MCRSA on maximum batch sizes, so a less costly alternative would be to specify no maximum batch size for testing. We thus assume no maximum batch size in the lower-cost alternative package of regulations. We estimate that the lower-cost alternative will raise the cost of medical cannabis by approximately \$177 per pound compared with the taxation and adult-use legalization baseline described in Section 6.3.1. This is \$230 per pound less than the cost of the proposed regulations described in Section 6.3.2.

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¹⁵ This figure is lower than 10 pounds due to the fact that as long as many small lots exist, as we expect they will in the foreseeable future, the average batch size will always be lower than the maximum batch size).

6.3.4 Testing costs under the higher-security alternative regulations. The higher-security alternative varies batch size, imposing a five-pound maximum batch (as in Washington State), but otherwise assumes the same set of pesticide residue minimums, handling requirements, etc. The cost per test in the higher-security package is thus held constant at \$1,375.

With a maximum batch size of five pounds, we assume an average tested batch size of four pounds (following the same logic as in Section 6.3.2 footnote 4). This raises the testing cost per pound of medical cannabis by \$624 above the taxation-and-adult-use-legalization baseline. This is \$217 per pound more than the proposed regulations.

6.4 Compliance costs for dispensing

The proposed regulations have a multi-faceted impact on the cost of selling cannabis at retail. Table 6.4 reports summary compliance costs for dispensing, not including dispensary delivery.

Table 6.4 Itemized compliance cost estimates for dispensing, not including delivery *All costs stated per pound flower equivalent*

	Unregulated	Lower-cost	Proposed	Higher- security
Compliance costs	baseline ⁵	alternative	regulations	alternative
Video surveillance and archival ¹	-	-	\$14.47	\$38.63
Disposal and quarantine ²	-	-	\$24.81	\$24.81
Laminated employee badges ³	-	-	\$0.75	\$0.75
Other compliance ⁴	-	\$25.05	\$25.05	\$25.05
Total dispensing compliance costs per				
lb, not including delivery	-	\$25.05	\$65.08	\$89.24
Difference vs. unregulated baseline		\$25.05	\$65.08	\$89.24

Source: AIC calculations based on industry data.

¹ For assumptions, explanations, and cost detail for video surveillance, see Table 6.5.

<u>6.4.1 Surveillance and video archival compliance costs.</u> The proposed regulations require license holders to maintain security cameras with 1280 x 1024 resolution at 20 frames per second, and to maintain a 30-day video archive of footage from these cameras. We estimate that the average dispensary will require five or six cameras to achieve compliant coverage. Detailed calculations are shown in Table 6.5.

Table 6.5. Itemized compliance cost estimates for dispensary video surveillance and archive

	Unregulated	Lower-cost	Proposed	Higher- security
Compliance variables and costs	Baseline ⁴	alternative	regulations	alternative
Number of cameras	-	-	6	6
Resolution	-	-	1280x1024	1280x1024
Frames per second	-	-	20 fps	20 fps
Days of storage	-	-	30	90
Amount of storage required ¹	-	-	18 TB	54 TB
Storage cost per month ²	-	-	\$608.00	\$1,825.00
Equip, maintenance & power				
cost per month ³	-	-	\$120.00	\$120.00
Total cost per month	-	-	\$728.00	\$1,945.00
Total cost per year	-	-	\$8,736.00	\$23,340.00

² Assumes 60 sq ft, \$265/sq ft/yr costs, \$15,880/yr/dispensary, 640 lbs/yr/dispensary.

³ Assumes \$53/employee/year, 9.1 employees/dispensary, 640 lbs/yr/dispensary.

⁴ Includes track-and-trace compliance. Assumes \$1,060/yr/employee, 9.1 employees/dispensary, 640 lbs/yr/dispensary, plus AIC estimate of \$10 per pound for track-and-trace compliance.

⁵ Taxation and adult-use legalization baseline without regulations applied.

Total cost per lb - \$728.00 \$1,945.00

Difference per lb vs. unregulated baseline - \$14.47 \$38.63

Source: AIC estimates based on industry data.

Because MCRSA does not state any security video or archival rules and there is no current mandatory cost of video surveillance archival in the unregulated state, the taxation and adultuse legalization baseline and the lower-cost alternative for mandatory security video costs are both set to zero. Under the proposed regulations, we estimate the cost per pound of retail medical cannabis to rise by about \$14 per pound compared with the lower-cost alternative.

A higher-security alternative would be to require footage to be maintained for 90 days. This would raise costs to \$39 per pound above the lower-cost alternative, which is \$27 per pound above the cost of the proposed regulations. The 30-day video archival requirement achieves Bureau regulatory enforcement and non-Bureau-related law enforcement objectives which have benefits to the public safety discussed above.

Other additions to dispensary costs are labeling and track-and-trace requirements, for which the proposed regulations are not substantially more costly than what would be required by the lower-cost alternative, as MCRSA requires a track-and-trace system. For all functions, these costs are included in the "other compliance" category in all scenarios with regulations, including the lower-cost alternative, and thus do not impact the differences between the costs of proposed regulations and the costs of lower-cost or higher-cost alternatives.

<u>6.4.2 Disposal, quarantine, and badge compliance costs.</u> The proposed regulations specify that licensees must follow certain procedures in order to dispose of cannabis waste. Licensees must maintain a dedicated quarantine area, take precautions to secure the area, and make cannabis

¹ TB = terabytes. Surveillance video storage requirement estimates from Seagate.com.

² Based on Amazon Cloud storage price quote of \$0.033/GB.

³ Assumes \$20/camera/month equipment, software, maintenance, and power costs.

⁴ Taxation and adult-use legalization baseline without regulations applied.

waste "unusable and unrecognizable" before removing it from the premises. This must be done by "grinding and incorporating the cannabis waste with non-consumable solid waste such that the resulting mixture is at least 50% non-cannabis waste." Permitted types of non-consumable solid waste for these purposes include paper, plastic, cardboard, food waste, grease or other compostable oil waste, a compost activator, or soil.

Cannabis waste must then be labeled with a bill of lading or shipping manifest that indicates product information and weight. Finally, it must be held in the quarantine location for at least 72 hours before being removed from the premises. All of this must be done on camera, and a separate surveillance camera with 30-day archive is required for the quarantine area. As quarantining is not currently practiced by dispensing, distribution, transport, or testing businesses in the state, it is difficult to estimate the costs of the new quarantine requirements with any degree of confidence.

We estimate that these quarantine requirements will add approximately \$25 to total cost per pound for dispensaries. We base this on the assumption that the average quarantine area will be 60 square feet (assuming a 6-foot-by-10-foot space) and cost \$265 per square foot per year to rent, maintain, and operate, including security, surveillance video maintenance, labor and training costs. This is a total of \$15,900 per year per location.

Assuming that the average dispensary will sell 640 pounds flower equivalent per year (an estimation developed in based on data collected from currently operating cannabis businesses, as detailed in Chapter 3), we arrive at an added cost of disposal and quarantine approximately \$25 per pound cannabis for dispensaries. We do not vary this standard in the higher-security alternative, as the proposed disposal and quarantine standards appear to be comprehensive.

Finally, we estimate the cost of producing compliant badges for all employees at dispensaries at \$53 per employee per year, based on equipment and materials costs. Assuming 9.1 employees per dispensary and 640 pounds produced per dispensary, this converts to an overall cost of \$0.75 per pound.

6.4.3 Estimation of video surveillance and archive, disposal and quarantine, and badge compliance costs for the distribution and testing functions. The video surveillance and archive, cannabis waste disposal and quarantine, and laminated badge cost calculations described in Sections 6.4.1 and 6.4.2 apply not just to dispensaries, but also to the distribution and testing

functions described in Sections 6.2 and 6.3. (We do not consider transporters separately because we anticipate that almost all licensed transporters will also hold other licenses and thus already need to comply.)

In order to obtain estimates for these compliance cost inputs for the distribution and testing functions, as shown in Tables 6.2 and 6.3, we note that the costs of compliance in these categories are substantially (though not strictly) fixed per location. For instance, the construction and maintenance of a quarantine area is unlikely to vary much between an average dispensary and an average distributor, even if the distributor has a larger facility and handles 10 times the amount of cannabis as the dispensary.

To estimate video surveillance costs, disposal costs, quarantine costs, and laminated badge costs for the distribution and testing functions, we thus made the broad assumption that these per-location costs were the same per location as for dispensaries.

We thus calculate costs per pound of compliance with disposal, quarantine, and badge regulations for distribution and testing as follows: we assume that 640 pounds per year are handled by the average dispensary and that there is one distributor for every 10 dispensaries, with the average distributor thus handling 6,400 pounds per year. Video, disposal, quarantine, and badge compliance costs per pound for distributors are therefore estimated at 10% of those costs for dispensaries. We assume that there is one testing lab for every 2 distributors, or 12,800 pounds per year handled by the average testing lab. Thus, video, disposal, quarantine, and badge compliance costs per pound for testing labs are estimated at 5% of those costs for dispensaries.

<u>6.4.4 Dispensary delivery compliance costs.</u> Medical cannabis deliveries are now typically done by car. However, some urban dispensaries make deliveries on foot, bicycle, electronic bicycle (e-bike), or scooter at a significant cost savings to the firm.

Delivery costs currently add approximately \$150 per pound to the retail cost of medical cannabis. This calculation relies on an AIC estimate that 40% of product is delivered. We derived this estimate as follows: the AIC retail price survey, as detailed in Appendix Chapter 4 and summarized in Table 4.1, found that 53% of dispensaries offered in-store sales only, 43% of dispensaries offered delivery sales only, and 4% of dispensaries offered both in-store and delivery sales. Accounting for the fact that retail dispensaries tend to have larger annual sales

volume than delivery services, we estimated that approximately 40% of cannabis in California is sold via delivery, and 60% is sold via in-store sales.

MCRSA statutes do not specify any delivery-method restrictions, and there are none currently in place, so neither taxation and adult-use legalization baseline nor our lower-cost alternative generate any additional costs above the basic \$150 per pound delivery cost.

The proposed regulations do not allow any of the lower-cost alternative delivery methods, which, due to their energy efficiency, we would otherwise expect to become more common business practices as the industry moves into the mainstream. As shown in Table 6.6, this restriction would raise the average cost of delivering medical cannabis in the state to \$160 per pound, and would raise the cost of cannabis delivery by approximately \$10 per pound compared with the unregulated baseline delivery cost. However, unenclosed vehicles do not allow as much security as enclosed vehicles. Attaching a lock-box to a person would be impossible, and attaching one to a bicycle or e-bike, or scooter would likely be impractical. With these delivery vehicles allowed, the security objectives of the proposed lock-box regulatory provisions would be ineffective at the delivery stage increasing potential for criminal activity in neighborhoods surrounding dispensaries.

A higher-security alternative is to require two employees to be in each delivery vehicle (one driver and one delivery representative), which would enable one employee to be with the medical cannabis inventory at all times. This would provide an additional level of security. The additional labor costs that would result from the higher-security alternative would increase the cost of medical cannabis by an additional \$148 per pound compared with the proposed regulations.

Table 6.6 breaks down the calculations and assumptions we use to estimate dispensaries' delivery compliance costs. Note that these compliance costs apply only to the dispensing function and not to other functions.

Table 6.6 Itemized compliance cost estimates for dispensary delivery

	Unregulated	Lower-cost	Proposed	Higher-security
Compliance cost variables	baseline ⁴	alternative	regulations	alternative
Total lbs sold	230,000	230,000	230,000	230,000
Total lbs delivered (assuming 1/2 oz) ¹	92,000	92,000	92,000	92,000
Avg lbs per delivery ²	0.03125	0.03125	0.03125	0.03125
Avg distance per on-foot delivery, miles	1	1		
Avg time per on-foot delivery, hours	0.5	0.5	-	-
Total cost per on-foot delivery, including equip & labor ³	\$10.80	\$10.80	-	-
Avg distance per e-bike delivery, miles	3	3	-	-
Avg time per e-bike delivery, hrs	0.5	0.5	-	-
Total cost per e-bike delivery, including equip & labor ³	\$10.83	\$10.83	-	-
Avg distance per car delivery, miles	5	5	3	3
Avg time per e-bike delivery, hrs	0.5	0.5	0.5	0.5
Total cost per car delivery, including equip & labor ³	\$13.63	\$13.63	\$12.50	\$23.30
Overall avg cost per delivery	\$11.75	\$11.75	\$12.50	\$23.30
Avg cost of delivery per lb delivered	\$376.00	\$379.18	\$400.00	\$745.60
Total cost of delivery per lb sold	\$150.40	\$150.40	\$160.00	\$298.24

Source: AIC calculations based on industry data.

\$147.84

¹ Assumes 40% of product delivered based on AIC fall 2016 survey and analysis; see Section 6.4.4 for methodology.

 $^{^{2}}$ Assumes average delivery of 1/2 oz = 0.03125 lbs per trip.

³ Assumes \$18/hour labor (see Chapter 3) plus 20% administrative time. We assume \$0.01/mile e-bike operating costs and \$0.565/mile car operating costs (the Federal reimbursement rate). Assumes that one-third of deliveries average 1 mile and could be made on foot, one-third of deliveries average 3 miles and could be made by e-bike, and one-third of deliveries average 5 miles and would be made by car.

⁴Taxation and adult-use legalization baseline without regulations applied.

6.5 License fees and summary compliance costs

A summary of the costs of the package of proposed regulations and the two alternative packages of regulations are provided in Table 6.7. Testing is by far the most costly component of the proposed regulations, accounting for 80% of added costs. Surveillance video archive, cannabis waste disposal, and quarantine expenses also add significantly to compliance costs. License fees are a small share of additional costs, and would account for about 4% of added costs of compliance and well below 1% of likely consumer prices, which include substantial sales and excise taxes.

Table 6.7 Summary of license fees and compliance costs

All costs stated per pound flower equivalent

Additional compliance costs	Lower-cost alternative	Proposed regulations	Higher-security alternative	Assumptions & references
License fees ¹	None	\$20.00	\$20.00	Fees set to cover Bureau budget
Distribution & transport ²	\$2.51	\$6.51	\$8.92	See Tables 6.2, 6.5
Testing ⁴	\$177.37	\$407.18	\$623.53	See Tables 6.3, 6.5
Dispensing ²	\$25.05	\$65.08	\$89.24	See Tables 6.4, 6.5
Dispensary delivery ³	None	\$9.60	\$147.84	See Table 6.6
Total compliance costs per lb	\$204.93	\$508.37	\$889.53	

Source: AIC calculation based on industry data. Cost components do not add exactly to total costs due to rounding.

¹License fees calculated to cover the Bureau's approximate operating budget.

² The proposed regulations add 30-day surveillance video archive, quarantine, and laminated badge requirements. Higher-security alternative extends video archive requirement to 90 days.

³ The proposed regulations prohibit on-foot, bicycle, e-bike, or scooter deliveries. Higher-security alternative requires two employees to make a delivery.

7. Modeling the Effects of Shifts in Cannabis Demand and Supply on Prices and Quantities

The model outlined below first characterizes demand for cannabis in a form amenable to simulation. Next, we explain a simplified supply side of cannabis sales to consumers. We then discuss the solution for effects of changes in statutes and regulations. This chapter is necessarily more technical and contains more mathematical notation than other chapters.

7.1 Demand

The model of consumer demand for cannabis is based on a two-stage budgeting process developed in Deaton and Muellbauer (1980a, 1980b). The first stage generates a system of individual demand functions for the allocation of total expenditure among commodity categories. The second stage of the two-stage allocation generates a system of individual segment-specific demand functions within the cannabis commodity group. A comprehensive review of the literature on two-stage budgeting can be found in Deaton (1986). The first stage models of demand for cannabis as a whole. In the second stage, demand for segment-specific cannabis is modeled conditional on the total cannabis expenditure across all segments determined in the first stage.

The two-stage budgeting approach is widely used in demand simulations. Since the number of own-price and cross-price elasticities of demand increases with the square of the number of commodities, the complexity of the simulation and requirement for estimated or assumed parameters expands similarly. Under the two-stage budgeting and accompanying assumptions, the number of products can be kept relatively small. This approach offers considerable empirical convenience. The key assumption here is that cannabis (the group of the individual cannabis segments) has demand relationships with other goods as an aggregate. Theoretical consistency of the model requires developing an aggregate cannabis group price index and some conditions on consumer demand behavior between cannabis and all other goods.

Following the suggestion in Deaton and Muellbauer (1980b), we developed the aggregate cannabis price index using the Stone (1954) price index method. To derive segment-specific elasticities, we specify demand substitution parameter values. These values are developed based on data, previous studies and researcher judgments described below.

To focus on the application at hand we first note that the medical cannabis segment is distinct in access from what has been the illegal cannabis segment. The prices and quantities in this segment are designated with subscript "m." Second, we note that the non-medical part of the market will soon separate into two segments. The prices and quantities in the newly legal adultuse segment will be designated with the subscript "a". Finally, in the segment that remains illegal, prices and quantities will be designated with the subscript "i."

Let us begin with the utility function expressed as (1), with notation shown in Table 11.1 for easy reference:

Total utility function:
$$u = U(Q^c, Q^o)$$
 (1)

Equation (2) defines the price of aggregate cannabis in terms of three cannabis segments' prices, lnP_j , and market shares, w_j :

Stone's price index:
$$lnP^* = \sum_{\{j=i\}}^{\{i,a,m\}} w_j lnP_j$$
 (2)

Equation (3) defines the aggregate quantity in terms of the quantity of each segment (illegal, legal adult-use and legal medical):

Aggregate quantity demanded for cannabis:
$$Q_c = Q_i + Q_a + Q_m$$
 (3)

The following assumptions are used:

a) Demand for cannabis is weakly separable from other goods in the demand system. The weak separability assumption can be represented by $U(Q^c,Q^o)=F\left(u_c(Q^c),u_o(Q^o)\right)$, where U is the

utility function of consuming all goods, Q^c is the quantity vector for cannabis group, $u_c(Q^c)$ is the sub-utility function associated with cannabis consumption, and Q^o is the quantity vector for any other products, $u_o(Q^o)$ is the sub-utility function associated with consumption of products other than cannabis, and F is an increasing function in all its arguments.

b) The total cost of living (TCOL) is independent to sub-utility level (Edgerton 1997; Carpentier and Guyomard 2001), i.e. that the empirical variation of $P^I(\boldsymbol{p}^I,\overline{\boldsymbol{p}^I},u_I)\cong P^I(\boldsymbol{p}^I,\overline{\boldsymbol{p}^I})$, $\forall~I=c,o,$ where I is the product group index, P^I is the index for total cost of living, \boldsymbol{p}^I is the price vector for group I, $\overline{\boldsymbol{p}^I}$ is the base period prices for group I, u_I is the sub-utility of consumption for group I. The product group indices include cannabis (c) and non-cannabis products (o). This capital I is not related to lower case I which represents the illegal cannabis segment within c.

Given the weak separability assumption, the group allocation problem can be defined as

$$Max_{\{u_c,u_o\}}F(u_c,u_o)$$

$$s.t.M = \sum_{l=c}^{c,o} c_l(\boldsymbol{p}^l, u_l),$$

where u_I is the value of the sub-utility function for group I, M is the total expenditure, p^I is the price vector for group I, $c_I(p^I, u_I)$ is the cost function associated to the sub-utility function $u_I(q^I)$.

The cost of consuming group I at price $m{p}^I$ can be rewritten as

$$c_I(\boldsymbol{p}^I,u_I)=c_I(\overline{\boldsymbol{p}^I},u_I)\frac{c_I(\boldsymbol{p}^I,u_I)}{c_I(\overline{\boldsymbol{p}^I},u_I)}=c_I(\overline{\boldsymbol{p}^I},u_I)P^I(\boldsymbol{p}^I,\overline{\boldsymbol{p}^I},u_I), \forall I=c,o,$$

where $P^I(\boldsymbol{p}^I,\overline{\boldsymbol{p}^I},u^I)$ is the true cost of living price index (TCOL price index) and $c^I(\overline{\boldsymbol{p}^I},u^I)$ can be thought of as a quantity index (Carpentier and Guyomard, 2001). By assuming the TCOL price index is approximately independent with subutility u^c and u^o , i.e. $P^I(\boldsymbol{p}^I,\overline{\boldsymbol{p}^I},u_I)\cong P^I(\boldsymbol{p}^I,\overline{\boldsymbol{p}^I})$, we can rewrite the utility maximization problem as

$$Max_{\{c_c,c_o\}}\Phi(c_c(\overline{\boldsymbol{p}^c},u_c),c_o(\overline{\boldsymbol{p}^o},u_o))$$

$$s.t.M = \sum_{I=c}^{c,o} c_I(\overline{\boldsymbol{p}^I}, u_I) P^I(P^I, \overline{P^I}),$$

where the Φ is the modified utility function in terms of quantity indices for cannabis and other goods, $c_I(\overline{P^I}, u_I)$ is the quantity index for group I, and $P^I(P^I, \overline{P^I})$ is the total cost of living.

For example, based on Carpentier and Guyomard's (2001) result, the unconditional elasticity of demand for medical cannabis and the cross-price demand elasticity between medical and illegal cannabis, using an approximation to the Slutsky substitution term, could be approximated in general forms as follows, where we illustrate the expressions with the own elasticities for medical cannabis and the cross effects between medical and illegal cannabis.

The unconditional expenditure elasticity for medical use cannabis is: $\eta_{mY}=\eta_{mY}^c\eta_{cM}$. The unconditional Hicksian demand elasticity for medical use cannabis is:

$$\eta_{mm}^* = \eta_{mm}^{*c} + w_m \eta_c^* \eta_{my}^c \eta_{my}^c.$$

The unconditional cross-price Hicksian demand elasticity between medical and illegal use cannabis is: $\eta_{mi}^* = \eta_{mi}^{*c} + w_i \eta_c^* \eta_{my}^c \eta_{my}^c$.

The unconditional Marshallian demand elasticity for medical use cannabis is:

$$\eta_{mm} = \eta_{mm}^{c} + w_{m} \left(\frac{1}{\eta_{mY}^{c}} + \epsilon^{*} \right) \eta_{mY}^{c} \eta_{mY}^{c} + w_{m} s_{c} \eta_{cM} \eta_{m}^{c} (\eta_{mY}^{c} - 1).$$

And, the unconditional cross-price Hicksian demand elasticity between medical and illegal use is:

$$\eta_{mi} = \eta_{mi}^{c} + w_{i} \left(\frac{1}{\eta_{iY}^{c}} + \epsilon^{*} \right) \eta_{mY}^{c} \eta_{iY}^{c} + w_{i} s_{c} \eta_{cM} \eta_{m}^{c} (\eta_{iY}^{c} - 1),$$

where the subscripts m, i, and a represent cannabis segments, medical, illegal and adult-use. η_{jk} with j,k=m,i,a, represents the cross-price Marshalian demand elasticity between group j and k. η_{jk}^* with j,k=m,i,a, represents the cross-price Hicksian demand elasticity between group j and k. The subscript Y represents the cannabis group expenditure. η_{jY} with j=m,i,a, represents the expenditure elasticity for group j. The subscript c represents the whole cannabis group. Elasticity η_c^* represents the Hicksian demand elasticity for cannabis group. The superscript c means the parameter is conditional on the group expenditure and s_c is the expenditure share of cannabis of the total income.

If we assume homothetic preferences and a unit conditional expenditure elasticity (Edgerton, 1997), we could rewrite the above equation as follows.

The unconditional expenditure elasticity for medical cannabis:

$$\eta_{mY} = \eta_{cM}.$$

The unconditional Hicksian demand elasticity for medicinal use cannabis:

$$\eta_{mm}^* = \eta_{mm}^{*c} + w_m \eta_c^*.$$

The unconditional cross-price Hicksian demand elasticity between medicinal and illegal use cannabis: $\eta_{mi}^* = \eta_{mi}^{*c} + w_i \eta_c^*$.

The unconditional Marshallian demand elasticity for medical use cannabis:

$$\eta_{mm} = \eta_{mm}^c + w_m (1 + \epsilon^*) . \tag{4}$$

The unconditional cross-price Marshallian demand elasticity between medical and illegal use cannabis: $\eta_{mi} = \eta_{mi}^c + w_i (1 + \epsilon^*)$. (5)

We can rewrite equations (4) and (5), using conditional Slutsky equation under unit conditional expenditure elasticity, $\eta_{mm}^c = \eta_{mm}^{*c} - w_m$, and $\eta_{mi}^c = \eta_{mi}^{*c} - w_i$, and the conditional Hicksian cross-elasticity of demand, $\eta_{kj}^{*c} = w_j \sigma_{kj}^c$, where σ_{kj}^c is the conditional elasticity of substitution of group j and k, with the homogeneity condition, which implies in the three factor case,

$$\eta_{mm}^{*c}=-\eta_{mi}^{*c}-\eta_{ma}^{*c}$$
 , and the symmetry condition, $\sigma_{im}=\sigma_{mi}$, as:

$$\eta_{mm} = -w_i \sigma_{mi}^c - w_a \sigma_{ma}^c + w_m \epsilon^* \quad \text{and}$$
 (6)

$$\eta_{mi} = w_i \sigma_{mi}^c + w_i \epsilon^*. \tag{7}$$

7.2 The supply side and simulation model of the changes in quantities and prices in the market

We begin with a set of assumed prices and quantities in the three segments to which proportional changes to the demand function and parameters and the supply function and parameters applied. The medical segment initial prices and quantities were developed from recent data as described in detail in later sections of this report. As an initial starting point for the prices and quantities of the newly legal adult-use cannabis segment, we assume that the current illegal market is separated into two equal sized segments: segment a, which includes

that quantity demanded and supplied that is most readily transferred to the legal adult-use segment, and segment i, which includes that quantity that is less readily shifted to legal sales.

We assume initially that these two segments have equal quantities. We set the initial price in the newly legal adult-use segment as 5% below the medical dispensary price and the price in the continuing illegal segment as 10% below the medical dispensary price. These initial situation choices are not crucial to the results and could be adjusted with appropriate adjustment to other parameters.

For the initial situation we explore proportional changes from the demand side and supply side on each segment. On the demand side, the quantity demanded for segment-specific cannabis changes α which is a vector of quantity changes in percentage terms, when holding the prices and total expenditure constant.

Based on the unconditional own-price and cross-price elasticity, we can approximate the changes in quantity and total revenue for segment-specific cannabis, as

$$dlnQ_m^d = \eta_{mm} dlnP_m^d + \eta_{ma} dlnP_a^d + \eta_{mi} dlnP_i^d + \alpha_m$$
 (8)

$$dlnQ_a^d = \eta_{am} dlnP_m^d + \eta_{aa} dlnP_a^d + \eta_{ai} dlnP_i^d + \alpha_a$$
(9)

$$dlnQ_i^d = \eta_{im} dlnP_m^d + \eta_{ia} dlnP_a^d + \eta_{ii} dlnP_i^d + \alpha_i$$
(10)

where the supersript d represents the variables on the demand side. For example, $dlnQ_m^d$ represents the change of quantity demanded for medicinal cannabis.

As with the demand side of the market, the supply side of the model focuses on the retail prices and quantities. This application of the model for the impact analysis includes shifts in costs that apply to wholesale and retail functions, including product transportation and testing. Thus we take any changes at the farm and processing level of the production process as exogenous, and we do not explore those changes in any detail.

On the supply side, the cost of production changes by β , which is a vector of cost shifts for segment-specific cannabis. Ad valorem taxes t apply to retail revenue in two segments. Among parameters required are the supply elasticities for the three segment-specific cannabis marginal cost functions. We then approximate the change in prices facing suppliers with tax included, as

$$dlnP_m^S = \frac{dlnQ_m^S}{\xi_m} + \beta_m + t_m \tag{11}$$

$$dlnP_a^s = \frac{dlnQ_a^s}{\xi_a} + \beta_a + t_r \tag{12}$$

$$dlnP_i^s = \frac{dlnQ_i^s}{\xi_i} + \beta_i + t_i \tag{13}$$

where the superscript s represents the variables on the supply side. For example, $dlnP_m^s$ represents the price change of medicinal cannabis for suppliers. ξ_j with j=m,a,i represents the supply elasticity for group j.

Notice that these marginal cost specifications already incorporate the price equals marginal cost equilibrium condition and are specified as vertical shifts in the supply function reflecting per unit costs. Equations (8) to (13) and the market equilibrium conditions are used in simulations to investigate how shifts in costs and demand affect prices and quantities of cannabis and prices and quantities of medical, legal adult-use and illegal cannabis. Parameters include shares, own-price and cross-price demand elasticities and supply elasticities.

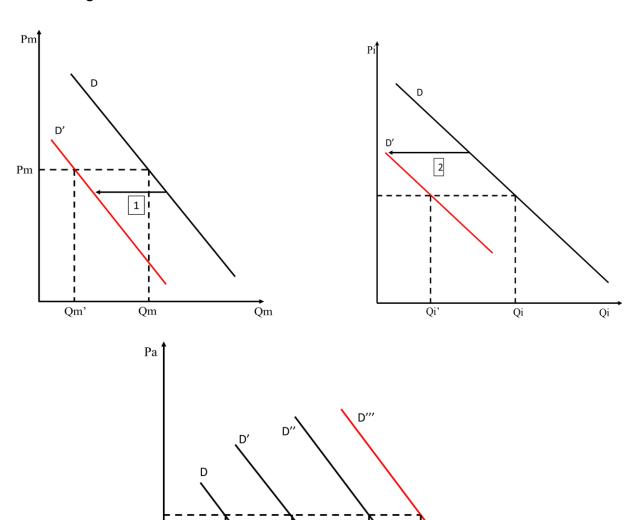
7.3 Illustration of demand shifts in the cannabis market due to adult-use legalization

This section illustrates the shifts in Cannabis demand discussed above. The top left panel of Figure 7.1 shows a shift back in the demand from D to D' in the medical segment that accompanies the taxation and legalization of adult-use cannabis. This occurs because previous medical cannabis buyers can avoid the added costs of acquiring a medical recommendation by now buying in the adult-use segment. The top right panel of Figure 7.1 shows a shift back from

D to D' in the quantity of cannabis sold in the illegal segment as some buyers leave the illegal segment for the newly legal non-medical adult-use segment.

The bottom panel of Figure 7.1 shows the initial position of demand for adult use cannabis that accompanies taxation and adult-use legalization represented by demand D and quantity Q_a . This initial situation represents a portion of the previous demand for cannabis in the illegal segment that readily shifted to the adult-use segment. The reduction in demand shown in the top left panel is represented in the bottom panel by the shift out in demand for adult-use cannabis from D to D'. The further reduction in illegal cannabis illustrated in the upper right panel of Figure 7.1 is shown in the bottom panel as a further increase in demand for adult-use cannabis from D' to D''. Finally, an increase in demand from buyers who previously avoided the medical or illegal segments for personal reasons and are now entering the adult-use market due to an increase of exposure of cannabis to mainstream consumers and visitors to California who now have access to legal cannabis is shown in the shift from D'' to D'''.

Figure 7.1. Demand shifts in medical, illegal, and adult-use cannabis markets that accompany adult-use legalization



7.4 Solving for implied tax rate for the simulation model

The law that set out legalization of adult-use cannabis included a percentage tax rate t_t on the retail revenue of medical and adult-use cannabis. In order to solve for the impact of that percentage tax rate on prices, quantities and implied revenue, we solve for the equivalent initial (pre-change) tax rate as a percentage of prices that would occur without adult-use legalization. The tax rate equivalent is used in equations (11) to (13) to simulate impacts.

Let us begin with the total revenue for medical cannabis after the legalization of adult-use cannabis as shown in equation (14). The medical cannabis faces a tax rate t_b before adult-use legalization. Adult-use legalization imposes t_m tax rate on top of the initial price, P_0 as follows:

Total tax revenue:
$$R_t = Q_1 P_0 \cdot (t_m + t_b)$$
. (14)

The revenue excluding tax and target tax rate can be written as a function of the new price P1:

Revenue without tax:
$$R_{-t} = Q_1 P_1 - Q_1 P_0 \cdot (t_m + t_h)$$
. (15)

Target tax rate:
$$t_t = \frac{Q_1 P_0(t_m + t_b)}{Q_1 P_0(1 + d \ln P - t_m - t_b)}$$
 (16)

By rearranging equation (16), we obtain equation (17) indicating the relationship of the target adult-use legalization tax rate, t_t , and the imposed tax rate, t_m , in terms of initial price.

$$(1+t_t)t_m - t_t dlnP = t_t(1-t_b) - t_b$$
(17)

We could extend the approach for adult-use cannabis. Because of adult-use legalization, adult-use cannabis faces an increase in tax rate from zero to t_t at the outcome. In terms of the initial prices before adult-use legalization, the tax rate is t_a . Equation (18) represents the relationship between the target tax rate and the tax rate in terms of initial price.

$$(1+t_t)t_a - t_t dlnP = t_t (18)$$

The illegal cannabis faces no tax. Together with (17) and (18), we have the following equations:

$$(1+t_t)t_m - t_t dln P_m = t_t (1-t_h) - t_h$$
(19)

$$(1+t_t)t_a - t_t dln P_a = t_t (20)$$

$$t_i = 0 (21)$$

7.5 Solution matrix

We now have a system of equations including equations (8) to (13), equations (19) to (21), and market equilibrium conditions. We will use this system of equations to solve for the price and quantity changes for each specific cannabis segment. A simplified matrix is shown below and the solution could be solved as the product of the inverse of matrix M and vector b, where matrix M is the coefficient matrix on the left hand side and b is the dependent matrix on the right hand side. The solution is in terms of supply and demand elasticities, the target tax rate, and the demand function and parameter changes and supply function and parameter changes.

Solution: $x = M^{-1}b$

The quantity change $dlnQ_{j=m,a,i}$ for segment-specific cannabis could be obtained from equations (8) to (10). The aggregate quantity change $dlnQ_c$ is the weighted sum of the three segment-specific cannabis quantity changes. As an alternative, we could also derive the aggregate quantity change, $dlnQ_c = \epsilon^* dlnP^* + \alpha^*$, where $dlnP^* = \sum_{j=i}^{i,m,a} w_j dlnP_j$, and $\alpha^* = \sum_{j=i}^{i,m,a} w_j \alpha_j$.

7.6 Individual segments and the change in revenue in the medical market

We consider supply-side shifts (the change in marginal cost) and demand-side shifts (the change in the quantity purchased at a given price the medical, legal adult-use and illegal cannabis). We must also include the cross effects between the different segments. Shifts affect the relative prices in cannabis segments, and this impact shifts each segment's demand because of substitution effect over cannabis segments.

Based on the quantity and price changes of cannabis, we can approximate the total revenue change. Here we will illustrate the total revenue change and consumer surplus change in the medical segment as an example. The change of the total revenue for the medical segment is the sum of the proportional changes in medical price and the quantity and their product, based on $dlnTR_m = dln(P_m \cdot Q_m)$, as, $dlnTR_m = dlnP_m + dlnQ_m + dlnP_m \cdot dlnQ_m$

7.7 Change in the aggregate total revenue

Based on the aggregate quantity of demand effects and the price-index change for cannabis, we can write the change of total revenue in cannabis segment as the sum of the change in total quantity and price index:

$$dlnTR_c = (1+\epsilon^*)dlnP^* + \alpha^*$$
, where $dlnP^* = \sum_{j=i}^{i,m,a} w_j dlnP_j$, and $\alpha^* = \sum_{j=i}^{i,m,a} w_j \alpha_j$.

As an alternative, the aggregated revenue change is just the weighted sum of the individual weighted sum, as $dlnTR_c = \sum_{i=1}^{i,m,a} w_i \, dlnTR_i$.

Table 7.1. Notation used in derivation and discussion of simulation

Notion	Description

$Q^{I}\left(I=c,o\right)$	The quantity vector for cannabis group and other goods.
$u_I(I=c,o)$	The sub-utility function of consuming cannabis and other goods.
$\boldsymbol{p}^{I}\;(I=c,o)$	The price vector for cannabis and other goods.
$\overline{\boldsymbol{p}^I} \ (I=c,o)$	The base-period price vector for cannabis and other goods.
$\boldsymbol{c}_{I}\left(I=c,o\right)$	The cost function for cannabis and other goods.
Q_c	Quantity of cannabis.
P^*	The Stones' price index of cannabis group.
P^o	The price of composite goods which includes all other products in the demand system.
M	Total income.
$P_j \ (j=i,a,m)$	The prices of illegal (i), adult-use legal adult-use (a), and medical (m) cannabis.
$w_j(j=i,a,m)$	The within-group expenditure share of illegal, adult-use, and medical cannabis. They sum to 1.
$Q_j(j=i,a,m)$	The quantities of illegal, adult-use, and medical cannabis.
Y^c	Total expenditure on cannabis.
ϵ^*	The total own-price elasticity of demand for cannabis.
$\xi_j \ (j=i,a,m)$	The supply elasticity for illegal, adult-use, and medical cannabis.
$ \eta_{jj} $ $ (jj = ii, aa, mm) $	The unconditional own-price Marshallian elasticity of demand for illegal, adult-use, and medical cannabis.
η_{jj}^{c} $(ii = ii.aa.mm)$	The conditional own-price Marshallian elasticity of demand for illegal, adult-use, and medical cannabis.
η_{jj}^*	The unconditional own-price Hicksian elasticity of demand for illegal, adult-use, and medical cannabis.
$(ii = ii.aa.mm) $ η_{jj}^{c*}	The conditional own-price Hicksian elasticity of demand for illegal, adult-use, and medical cannabis.
(ii = ii.aa.mm) η_{jk}	The unconditional cross-price Marshallian elasticity of demand within the group of medical, adult-use, and illegal
(jk = ma, mi, ai, am, ia, im)	cannabis.

η^c_{jk}	The conditional cross-price Marshallian elasticity of demand
(il- ma mi ai am ia im)	within the group of medical, adult-use, and illegal cannabis.
(jk = ma, mi, ai, am, ia, im) η_{jk}^*	The unconditional cross-price Hicksian elasticity of demand
IJk	within the group of medical, adult-use, and illegal cannabis.
(jk = ma, mi, ai, am, ia, im)	within the group of medical, addit use, and megal califiable.
η^{c*}_{jk}	The conditional cross-price Hicksian elasticity of demand
	within the group of medical, adult-use, and illegal cannabis.
(jk = ma, mi, ai, am, ia, im)	
$\eta_{jY}^c \ (j=i,a,m)$	The conditional expenditure elasticity of demand for illegal, adult-use and medical cannabis.
σ^c_{jk}	The conditional elasticity of substitution within the group of
(jk = ma, mi, ai, am, ia, im)	medical, adult-use, and illegal cannabis.
•	
$\eta_{\scriptscriptstyle {\it CM}}$	The unconditional income elasticity of demand for cannabis.
η_c	The Marshallian demand elasticity for cannabis group
$\eta_{\it c}^*$	The Hicksian demand elasticity for cannabis group
$\alpha_i (j = i, a, m)$	The demand shift for illegal, adult-use, and medical cannabis.
<i>y</i> 0 <i>y y y</i>	
$\beta_i (j = i, a, m)$	The marginal cost shift for illegal, adult-use, and medical
$\rho_j (j-l,u,m)$	cannabis.
t_t	The target tax rate after adult-use legalization.
$t_{j} (j = i, a, m)$	The imposed tax rate in terms of the pre-adult-use-
	legalization price.
7 O Funthan damaged consideration	ans: additive helpsylor and the Rocker approach to drug

7.8 Further demand considerations: additive behavior and the Becker approach to drug demand

We refer here to the addictive behavior approach introduced by Becker and Murphy (1988) regarding drug consumption, which is also discussed in Grossman and Chaloupka (1998) and Becker et al. (2006). This approach assumes that addicts behave rationally and emphasizes the interdependency of past, current, and future consumption of an addictive good. This indicates that consumers incorporate the effects of current consumption on future utility. This approach is generally consistent with our modeling, but we make no particular assumption about addition of habits.

For any illegal activity, a component in determining substitution between the uses is the level of enforcement for the remaining illegal production, sale and use. Becker et al. (2006) modeled the linkage between the elasticity of demand for an illegal good and the effects of enforcement against illegal goods, and thus the overall size of the illegal market. We recognize this relationship. However, although changes in enforcement of the remaining illegal market may shift marginal cost, we do not model them as changing elasticities of supply or demand in this study.

7.9 Literature on empirical estimates of the own-price elasticity of demand for cannabis

The empirical literature on the effects of price on the use of additive drugs such as cocaine, cannabis, and heroin is sparse. Nisbet and Vakil (1972) estimated a price elasticity of demand for cannabis ranging from -0.36 to -1.51 using an anonymous mail survey of students at the University of California at Los Angeles. Lkhdar et al. (2016) also estimated a cannabis price elasticity for demand using 250 French users in 2005. Their elasticity estimates were between -1.7 and -2.1, which were relatively high compared to those found in other studies.

The price elasticity estimates by Pacula et al. (2001) using high school seniors ranged between -0.002 to -0.69. Van Ours and Williams (2007) examined cannabis use by young Australians, and their elasticity estimates ranged between -0.31 and -0.70. Most recently, Jacobi and Sovinski (2016) conducted an empirical cannabis study using the Australian National Drug Household Survey, which was published in American Economic Review. Their estimate for price elasticity was -0.2, and we adopt this value in our study to derive cross-price elasticities.

Unlike other studies, Jacobi and Sovinski (2016) used data from the broad population of cannabis users, which is one reason we adopt this value.

7.10 Assumptions about the elasticities of demand for cannabis and categories of cannabis

To project the changes in consumer demand for the three uses of cannabis, it is critical to assess consumer substitution between these uses. To evaluate the substitution possibility and ultimately the quantity changes, we rely on previous studies, empirical data, and economic theory. To consistently derive the cross-price elasticities (which measure the extent of product substitution), we first developed an economic model that describes consumers' consumption behavior under reasonable assumptions, and applied empirical data and some behavioral parameters from previous studies to our demand model. These elasticities play a critical role in projecting demand and in evaluating aggregate economic impact.

8. Numerical Simulation of Changes in Cannabis Prices, Quantities, Revenues, and Taxes in Response to Changes in Proposed Regulations

8.1 Simulation parameters

The simulation model described above is characterized numerically by specifying values for the parameters listed. We begin by characterizing the baseline without regulation. The price and quantity for all cannabis and shares in each category are based on the medical revenue of about \$2.0 billion, a medical share of 25% and an initial retail price of \$3,453 per pound of flowers. The prices for adult-use cannabis and illegal-use cannabis are assumed to be 5% and 10% cheaper, respectively, than the medical price for a standard dried follower equivalent product.

Parameters are shown in Table 8.1. Some key parameter values assumed are the aggregate cannabis price elasticity equal to -0.2, as explained in Section 7.9. The budget share of aggregate cannabis consumption is calculated to be 0.03 based on annual expenditure of about \$200 per capita. The income elasticity for cannabis is assumed to be 1.0.

The substitution elasticity between medical use and adult-use cannabis is 4.0; the substitution elasticity between medical and illegal cannabis use is 0.5; and the substitution elasticity between adult-use and illegal cannabis use is 7.0. The substitution matrix is symmetric. The conditional expenditure elasticities of each category are 1.0.

We initialize the model with equal share between the segment of suppliers who initially find it most cost effective to remain in the illegal segment and the segment of suppliers who are more prone to shift to the legal adult-use segment. The underlying parameters and initial shares lead to the matrix of own- and cross-price elasticities of demand as shown, with large elasticities within the group. Own-price elasticities are -1.74, -3.64 and -2.85 at the initial expenditure shares.

On the supply side, we assume a very elastic supply elasticity for medical cannabis (20), as the conditions between that segment and the adult-use segment are very similar and suppliers

would find it easy to move between the two. We consider a high supply elasticity of 10.0 for adult-use cannabis because these suppliers can expand or contract with little effect on input costs. These elasticities apply after any bottlenecks caused by regulations (for example testing capacity) are removed. These high supply elasticities also imply that there is very small producer surplus after producers pay for the services of managers and the returns to capital, which already reflect remaining risk premiums.

The supply elasticity of illegal cannabis is 1.0, which assumes that these suppliers face some restrictions in contracting supply. In particular, these suppliers may have difficulty moving into legal supply because of operator human capital. They may also be well suited to the illegal market and earn producer surplus relative to other occupations open to them.

8.2 Shifts in demand and costs associated with adult-use legalization

With this baseline set of parameters, including shares of the three segments, we considered some demand shifts associated with adult-use legalization to establish the adult-use legalization baseline quantities and prices. We then consider some supply side cost shifts also associated with adult-use legalization.

First, we introduce a 60% percent shift from medical to adult-use cannabis to reflect the lower costs of accessing the adult-use segment, given that to be in the adult-use segment does not require an annual cost of acquiring a medical recommendation.

Second, we introduce a further 10% shift from illegal to adult-use cannabis to reflect drawing more demand from buyers who find the adult-use segment easy to access relative to the illegal segment. This shift is in addition to the initial split of the previously illegal portion of cannabis sales into equal sized segments (by quantity). Finally, we assume a 25% additional demand increase into the adult-use segment, where each of these shifts are percentages based on the initial quantity shares.

The shifts on the supply side include cost reductions from taxation and adult-use legalization as described in Chapter 5. These cost reductions relate to reduced risk premiums from conducting illegal activities or dealing with suppliers and others engaged in illegal activities. For the newly legal adult-use cannabis segment, the marginal cost decline is 35%. For the medical segment the cost reduction is 20%—lower because dispensary businesses have been decriminalized under state law for many years, unlike the adult-use segment. There is still some marginal cost reduction because many retailers have dealt with illegal cultivation supply and distribution of raw materials even under the decriminalized environment for medical dispensaries. We assume the continuing illegal segment will face higher costs because of increased enforcement and isolation from the legal segments because of enforced track-and-trace measures. We have relatively little data to document these cost shifts, but they are consistent with the broad magnitudes of current risk premiums estimated by the differences between market prices and measured accounting costs at both wholesale and retail.

The second component on the supply side is increased enforcement of the current sales tax and new introduced cannabis specific taxes. The sales tax is about 8.8% on cannabis. The state tax rate is 7.5% and the average of county tax rates, which we assume is 1.3%, depends on how cannabis sales are distributed among local tax jurisdictions. Compliance in 2016 suggests about an effective 3% tax rate for medical cannabis. The tax at the cultivator stage is a \$148 per pound on a flower equivalent product affect raw material costs and are assumed to be subsumed in the marginal cost shifts on a per pound basis. The new ad valorem excise tax is 15% on retail sales.

In the previous section, we derived the impact of such taxes on shifts on the cost side of the model. The net effect is a lower cost curve for adult-use cannabis (inclusive of tax), a slightly higher cost curve for medical cannabis, and a higher cost for illegal cannabis. The equilibrium prices depend on the interactions of supply and demand in each segment and the solution for a new equilibrium.

Table 8.1 Baseline prices and quantities and model parameters for simulations of the impacts of regulations

Cannabis group as a whole

Share of income spent on cannabis	Total quantity (1000s of lb)	Price/lb	Own demand elasticity	Income elasticity
0.3%	2,333	3,262	-0.2	1.0

	Quantity	,			Conditional expenditure	
	share	Price/lb			elasticity	ticity
Medical	25%	\$3,453	Med and Rec.	4.0	Medical	1.0
Adult-use	37.5%	\$3,280	Med and Illegal	0.5	Adult-use	1.0
Illegal	37.5%	\$3,108	Rec. and Illegal	7.0	Illegal	1.0

Implied demand elasticities matrix derived from basic parameters

Demand elasticities matrix derived from baseline parameters

Demana clasticities in	Medical	Adult-use	Illegal
Medical	-1.74	1.43	0.11
Adult-use	1.01	-3.64	2.43
Illegal	0.08	2.57	-2.85
Supply elasticities	Medical	Adult-use	Illegal
of medical cannabis regulations	20.0	10.0	1.0

8.3 Simulated results for the adult-use legalization baseline

Results provided in Table 8.2, 8.3, and 8.4 include in the first column the baseline for prices, quantities, revenues, and taxes for the adult-use legalization baseline for medical cannabis. The top row shows the new market price facing consumers (\$3,164), which includes taxes of \$608 per pound (23.8%). Adult-use legalization results in a market of 235,000 pounds. Revenue with taxes (that paid by consumers) is \$743 million, but the revenue of retailers is \$601 million. These values are the baseline to which the situation with regulation is compared.

8.4 Simulated regulation impacts on prices, quantities, and related variables

In Section 6, we provide estimates of the costs of regulation per pound that apply for the four license types under consideration. Overall, we find that the proposed regulations add approximately \$520 per pound of marketable dried flower equivalent in direct operating costs. Most of the addition to costs, about \$400 per pound, is due to the added costs of required testing. In addition to these direct costs, we assume that regulations in the medical cannabis segment that restrict vertical integration of retail firms into wholesale distribution or transport have costs on the industry. We approximate those costs as about 1% of retail revenue.

We therefore assume that the cost increase due to regulations is approximately 16% of the initial value of \$3,453 per pound. Since newly legal adult-use cannabis regulations are expected to be similar to the regulations on medical cannabis, we also expect regulatory costs to be similar for the adult-use market. The adult-use segment does not face limits on vertical integration and has a lower base price by 5%. We assume that the costs in that segment also rise by 16%.

The second source of economic effects is an increase in consumer willingness to pay for legal cannabis that has more wholesale security, retail security, and transport security, full traceability, and intensive product testing. We assume the increase in willingness to pay is equivalent to a 6% increase in demand (as represented by a shift out in the demand curve). Such a willingness to pay increase is consistent with USDA certification in food markets such as eggs

and meats and with increased government-mandated testing, for example as introduced in pistachios (Gray et al. 2005). It is also consistent with improved traceability as modeled in Pouliot and Sumner (2008 and 2011) and the literature they cite.

The prices, quantities, revenues, and taxes change in expected ways upon introducing the proposed regulations. Column 2 of Table 8.2 reports prices, quantities, revenues, and taxes with regulations imposed. In this column, the market prices (both with and without taxes) rise (because costs rise with regulations and the ad valorem tax is applied to the price with regulations imposed) and quantity falls slightly. The revenue of the medical cannabis segment (without taxes) is \$714 million. Tax revenue itself with regulations is \$170 million. Column 3 of Table 8.2 reports the effects of the regulations on the medical cannabis segment by subtracting column 1 from column 2. Price rises by \$551 per pound, quantity falls by about 5,000 pounds, revenue rises by \$113 million and tax receipts rise by \$27 million. The share of the medical cannabis segment is down slightly in quantity terms relative to the entire cannabis industry. However, the share of the medical cannabis segment is slightly higher in revenue terms because regulations raise prices of medical cannabis relative to other segments, especially the illegal segment.

Under these parameters, Tables 8.3 and 8.4 show effects of the lower-cost regulations and higher-security regulations. They are structured like Table 8.2. The results are as expected: less-costly regulations raise price by less than more-costly (higher-security) regulations. The lower-cost regulations are estimated to shift up costs by 6% and shift out demand by 4%.

The higher-security regulations are estimated to shift up costs by 26% and shift out demand by the same 6% as the proposed regulations. Because higher costs affect the supply and demand balance, the higher-security regulations reduce quantity by 30,000 pounds or about 13% from the baseline. Price rises because of higher costs, but total revenue generated by the medical cannabis segment is lower because quantity falls by more in percentage terms than price rises. Much of the reduction in quantity shifts to the illegal market, because the higher-security regulations would apply as well to the adult-use segment.

Table 8.2 Impact of proposed regulations on the medical cannabis segment, given the baseline with taxation and adult-use legalization

Variables	Baseline with taxation and adult-use legalization	After regulations imposed on baseline	Difference: After regulations imposed on baseline
	Valu	ues of variables for medica	al cannabis
Price per lb, with tax	\$3,164	\$3,846	\$682
Price per lb, without tax	\$2,556	\$3,107	\$551
Tax rate per lb	\$608	\$739	\$131
Quantity (lbs)	235,000	230,000	-5,000
Share of total cannabis quantity	9.1%	8.97%	-0.13%
Revenue, with tax	\$743 million	\$883 million	\$140 million
Revenue, without tax	\$601 million	\$714 million	\$113 million
Tax revenue	\$143 million	\$170 million	\$27 million
Share of total cannabis revenue, with tax	9.7%	9.8%	0.1%
Share of total cannabis revenue, without tax	9.1%	9.2%	0.1%

Source: Simulation model results based on parameters discussed in the text and in Table 8.1.

For details on the proposed package of regulations, see section 6.1.

Table 8.3 Impact of lower cost regulations on the medical cannabis segment, given the baseline with taxation and adult-use legalization

Variables	Baseline with taxation and adult-use legalization	After regulations imposed on baseline	Difference: After regulations imposed on baseline
	Values of variables for medical cannabis		
Price per lb, with tax	\$3,164	\$3,423	\$259
Price per lb, without tax	\$2,556	\$2,765	\$209
Tax rate per lb	\$608	\$658	\$50
Quantity (lbs)	235,000	243,000	8,000
Share of total cannabis quantity	9.1%	9.38%	0.28%
Revenue, with tax	\$743 million	\$832 million	\$89 million
Revenue, without tax	\$601 million	\$672 million	\$71 million
Tax revenue	\$143 million	\$160 million	\$17 million
Share of total cannabis revenue, with tax	9.7%	10.1%	0.4%
Share of total cannabis revenue, without tax	9.1%	9.5%	0.4%

Source: Simulation model results based on parameters discussed in the text and in Table 8.1.

For details on the lower-cost package of regulations, see section 6.1.

Table 8.4 Impact of higher-security regulations on the medical cannabis segment, given the

	Baseline with taxation and adult-use legalization	After regulations imposed baseline	Difference: After regulations imposed on baseline
	Values of	variables for medical can	nabis
Price per lb, with tax	\$3,164	\$4,264	\$1,100
Price per lb, without tax	\$2,556	\$3,445	\$889
Tax rate per lb	\$608	\$819	\$211

baseline with taxation and adult-use legalization

Quantity	235,000	205,000	-30,000
Share of total cannabis quantity	9.1%	8.15%	-0.95%
Revenue, with tax	\$743 million	\$874 million	\$131 million
Revenue, without tax	\$601 million	\$706 million	\$105 million
Tax revenue	\$143 million	\$168 million	\$25 million
Share of total cannabis revenue, with tax	9.7%	9.1%	-0.6%
Share of total cannabis revenue, without tax	9.1%	8.4%	-0.7%

Source: Simulation model results based on parameters discussed in the text and in Table 8.1.

For details on the higher-security package of regulations, see Section 6.1.

9. Economy-wide impacts of proposed medical cannabis regulations

This chapter reports on the impacts of the proposed regulations on the broader economy outside of the cannabis industry. The impact estimates build directly on the results presented in Table 8.2 and focus on how changes in medical cannabis costs and revenues ripple through the economy. We use a modified version of the IMPLAN input/output model and data set to develop the economy-wide impacts. For readers unfamiliar with this approach a brief discussion of IMPLAN and similar models is provided as background in Chapter 13.

The IMPLAN version 2014 data set was adjusted to incorporate information about medical cannabis, which is not a separate covered industry in the IMPLAN data set. In particular, we adjusted the ratio of value added to intermediate purchases and the shares within value added to reflect tax payments among other modifications. The IMPLAN analysis was conducted using four sectors in medical cannabis. These are treated as "industries" in the IMPLAN nomenclature.

The four sectors correspond to the four sets of services and licenses that are the subject of proposed regulations. These are distribution, testing, transporting, and dispensing. Farm cultivation and manufacturing of medical cannabis are not a part of this analysis. We note that for wholesale and retail industries the IMPLAN framework treats "output" (in dollar value terms) as the difference between gross sales revenues collected by the wholesale or retail business sector minus the dollar value of the costs of goods sold by the wholesale or retail business sector. Therefore, IMPLAN analysis of wholesale and retail businesses does not include backward linkages from the wholesale (distribution) industry back to the raw and manufactured materials that represent costs of goods sold for distributors. Similarly, the IMPLAN linkages analyzed for the retail (dispensing) industry do not include the cost of goods that are acquired from the distributors. This means there is no double counting when we include both distribution businesses and dispensaries in the IMPLAN modeling.

For dispensing, we considered IMPLAN industry number 401 (drug stores and related retailers) as the best match from which to make adjustments. For distribution, we considered IMPLAN industry number 395 (wholesalers) as the best match from which to make adjustments. For testing, we considered IMPLAN industry number 479 (medical and diagnostic laboratories) as the best match from which to make adjustments. For

transporting, we considered IMPLAN industry number 415 (couriers and messengers) as the best match from which to make adjustments.

We do not describe implications of regulations of medical cannabis for the illegal and adult-use segments of the cannabis market. Such analysis would require using simulations of the segments for illegal cannabis and adult-use cannabis. While these segments are affected by the proposed regulations, it is beyond the scope of this report to analyze those implications. A more complete analysis would consider how proposed regulations that will apply to the whole cannabis market will impact consumers and suppliers in the cannabis market as a whole.

9.1 Multipliers

Table 9.1 provides the detailed multipliers for the four "industries" that compose the portions of the medical cannabis industry that are licensed and overseen by the Bureau, from its wholesale transfer from cultivator to distributor or dispensary to its retail transfer to the consumer. These multipliers are used to calculate impacts of the "value of output" of the industry changes. In each case, multipliers are presented as dollars per dollar of output. Recall that for distribution and dispensing, "value of output" is defined as sales revenue minus costs of goods sold. Thus, for example, the value of the output of dispensaries is their revenue minus the cost they paid for the products that they sell. Dispensary output is valued by their provision of retail services, not by their gross sales revenue. For testing and transporting, output is the value of the services provided, which is the revenue of the sector.

Value added is defined as the contribution to gross state product of the sector (output minus the value of indirect inputs purchased from other sectors). For example, for a dispensary, these indirect input purchases include normal retail-level purchases by the dispensary such as display labels, electricity services, cleaning supplies, costs of equipment such as fans or added lights, and cash registers. Labor income associated with the business is a part of value added and includes proprietor income as well as hired employee wages and salaries. Value added includes business taxes and other returns to the operation.

The final panel of Table 9.1 includes jobs per million dollars of output. This is calculated as the number of employees and managers employed in the industry divided by total value of output as defined above for each industry sector. For each industry sector, the multipliers are provided for indirect effects. These multipliers represent the ripple effects of purchases by the medical cannabis industry from other industries outside the medical cannabis segment. First-level purchases and subsequent ripples are both considered. This effect is described more fully in Section 13. The induced effects are the ripples associated with purchases made by those that earn the value added of the industry. So, for example, employee wages are spent on goods and services from other industries ripple through the economy creating additional value added, labor income and employment. The total effect adds the direct effect to indirect and induced effects.

9.2 Economy-wide contributions under the adult-use legalization baseline

Table 9.2 builds off the results presented in column 1 of Table 8.2. The top row of Table 9.2 lists the direct value of output expected under taxation and adult-use legalization, but without proposed regulations. In this case, IMPLAN shows output of \$78 million for distribution, minimal output of \$1.8 million for testing, about \$30 million for transport of medical cannabis, and output of about \$375 million for dispensing.

We note that these outputs include taxes. Recall that taxes are about 24% of revenue for the dispensaries. Labor income is more than half of the value of output for dispensaries. Recall that this includes returns to proprietors. The reason it is not a higher share is because taxes are such a large share of value added.

Table 9.1. Statewide Impact Multipliers for the Medical Cannabis Industry Sectors of Distribution, Testing, Transporting and Dispensing

Multiplier	<u>Distribution</u>	<u>Testing</u>	<u>Transporting</u>	<u>Dispensing</u>
Value of Output	Output for eco	onomy per \$1.00	output by cannabis s	ector (US \$)
Direct Effect	1.000	1.000	1.000	1.000
Indirect Effect	0.402	0.349	0.509	0.285

Induced Effect	0.569	0.711	0.486	0.470		
Total Effect	1.971	2.060	1.994	1.756		
Value Added	GL	DP per \$1.00 of outp	out (US \$)			
Direct Effect	0.681	0.674	0.559	0.778		
Indirect Effect	0.249	0.218	0.294	0.179		
Induced Effect	0.340	0.425	0.290	0.281		
Total Effect	1.269	1.317	1.143	1.238		
Labor Income	Labor income per \$1.00 output by sector (US \$)					
Direct Effect	0.475	0.661	0.352	0.426		
Indirect Effect	0.164	0.140	0.195	0.104		
Induced Effect	0.197	0.247	0.169	0.163		
Total Effect	0.837	1.048	0.716	0.693		
Employment	J	obs per \$1 million o	f output			
Direct Effect	4.8	7.9	9.1	10.5		
Indirect Effect	2.4	2.0	2.9	1.6		
Induced Effect	3.6	4.5	3.1	3.0		
Total Effect	10.8	14.3	15.0	15.1		

Source: Multipliers were generated in IMPLAN using revenue and costs data provided by industry respondents to project questionnaire.

Note: Labor income includes employees and proprietor income.

Table 9.2. Economic impacts of the California medical cannabis industry by sector, with taxation and adult-use legalization baseline, without regulation

Impact Measure	Distribution	Testing	Transporting	Dispensing
Value of Sector Output		Millions	of US\$	
Direct Output	78.0	1.8	30.2	374.5
Indirect Output	31.4	0.6	15.4	106.9
Induced Output	44.4	1.3	14.7	176.1
Total Output	153.7	3.7	60.3	657.5
Value Added				
Direct Value Added	53.1	1.2	16.9	291.3
Indirect Value Added	19.4	0.4	8.9	67.1
Induced Value Added	26.5	0.8	8.8	105.1
Total Value Added	99.0	2.4	34.6	463.5
Labor Income				
Direct Labor Income	37.1	1.2	10.6	159.6
Indirect Labor Income	12.8	0.3	5.9	38.9
Induced Labor Income	15.4	0.4	5.1	61.0
Total Labor Income	65.2	1.9	21.7	259.4
Impact Measure	Distribution	Testing	Transporting	Dispensing
Employment		<u>Number</u>	of Jobs	
Direct Employment	374	14	275	3,932
Indirect Employment	187	4	88	599
Induced Employment	281	8	94	1,123
Total Employment	842	26	453	5,654

Source: Values were estimated by UC AIC staff by applying input-output multipliers generated in IMPLAN and using revenue and costs data provided by industry respondents to project questionnaire.

Note: Labor income includes employees and proprietor income.

9.3 Economy-wide contributions under the proposed regulations

Table 9.3 builds on the results presented in column 2 of Table 8.2. The top row of Table 9.3 is the direct value of output expected under adult-use legalization but before regulations are applied. In this case we expect output of \$90.5 million for distribution and output of \$92 million for testing. Recall that testing costs rise to about \$400 per pound with the proposed regulations. The transport industry continues to have about \$30 million of output for medical cannabis. Finally the output is about \$417.9 million for dispensing. Much of the increase of the value of output is due to costs of regulations that add to costs at the dispensary.

Recall that taxes are about 24% of revenue for the dispensaries, and that these taxes apply to the higher market prices caused by regulations. Further, recall that because consumer willingness to pay rises with more security and product safety, the quantity sold falls little. Also recall that we assume that similar regulations, including testing, apply to adult-use cannabis.

With regulation, 4,388 direct jobs are in the dispensing sector, and these contribute 6,310 jobs to the economy overall. The testing sector is next with 727 direct jobs and 1,316 jobs to the economy overall. Distribution and transporting have few direct and total employment impacts consistent with their smaller outputs.

9.4 Economy-wide impacts of proposed regulations

Table 9.4 builds economy-wide impacts of the proposed regulations by subtracting the results in Table 9.2 from those in Table 9.3. These differences in value of output effects, value added effects, labor income effects, and jobs comprise the results presented in Table 9.4. The total dollar values in Table 9.4 are reported in millions and are relatively small for distribution and transporting where regulations add little to costs. The regulatory impacts are much more significant in testing and dispensing.

Table 9.3. Economic impacts of the California medical cannabis industry by sector, with taxation and adult-use legalization, with proposed regulations

Impact Measure	Distribution	Testing	Transporting	Dispensing	
Value of Sector Output	Millions of US \$				
Direct Output	90.5	92.0	29.6	417.9	
Indirect Output	36.4	32.1	15.0	119.3	
Induced Output	51.5	65.4	14.4	196.6	
Total Output	178.5	189.6	59.0	733.7	
Value Added					
Direct Value Added	61.7	62.0	16.5	325.1	
Indirect Value Added	22.5	20.0	8.7	74.9	
Induced Value Added	30.7	39.1	8.6	117.3	
Total Value Added	114.9	121.1	33.8	517.3	
Labor Income					
Direct Labor Income	43.0	60.8	10.4	178.1	
Indirect Labor Income	14.9	12.9	5.8	43.4	
Induced Labor Income	17.8	22.8	5.0	68.0	
Total Labor Income	75.7	96.4	21.2	289.5	
Employment		<u>Number</u>	of Jobs		
Direct Employment	435	727	269	4,388	
Indirect Employment	217	184	86	669	
Induced Employment	326	414	92	1,254	
Total Employment	978	1,316	444	6,310	

Source: Values were estimated by UC AIC staff by applying input-output multipliers generated in IMPLAN and using revenue and costs data provided by industry respondents to project questionnaire.

Note: Labor income includes employees and proprietor income.

In the dispensary sector, the output measured by margin rises by \$43.4 million, value added rises by \$33.8 million, direct labor income rises by \$18.5 million and direct employment rises by 456 jobs. For the dispensary sector, the California economy-wide impacts of the proposed regulations are as follows: value added rises by \$53.7 million, and the increase in number of jobs attributable to the increase in dispensary output is 655 jobs. In the distribution sector, output rises by \$12.5 million and direct jobs rise by 60. For the distribution sector, the California economy-wide impacts of the proposed regulations are as follows: value added rises by \$15.9 million, and the increase in number of jobs attributable to the increase in distribution output is 136 jobs.

Transport revenue falls by only \$0.6 million because quantity shipped falls slightly and number of shipments may increase slightly direct employment falls by 6 jobs. For the transport sector, the California economy-wide impacts of the proposed regulations are as follows: value added falls by \$0.7 million, and the fall in number of jobs attributable to the fall in transport is 10 jobs.

The expanded testing sector is subject to significant new economic activity. Output measured by revenue rises by \$90.2 million, direct value added by \$60.8 million and direct jobs rise by 713. Economy-wide value added attributable to testing rises by \$118.8 million, \$94.5 million more in total economy-wide labor income, and economy wide jobs rise by 1,290 jobs.

These impacts are additive in the economy-wide calculations because the retail and wholesale sectors within IMPLAN are measured on a margin basis. Adding the sector specific impacts, the economy-wide impacts of the proposed regulations are substantial. Within the sector the increase in due to the proposed regulations of direct value added is \$102.7 million. Economywide the value added rises by \$187.7 million and economywide labor income (including proprietor income) rises by \$134.6 million.

Overall, the economy adds 1,223 jobs within the medical cannabis sector and overall California employment rises by 2,071 jobs.

These economy-wide implications are derived from and consistent with the results in Table 8.3, which shows the direct impacts of regulations in the medical cannabis segment in terms of prices, outputs, revenues, and taxes.

Table 9.4. Differences between economic impacts of the California medical cannabis industry by sector, adult-use legalization baseline from the proposed regulations

Impact Measure	Distribution	Testing	Transporting	Dispensing	
Value of Sector Output	Millions of US \$				
Direct Output	12.5	90.2	-0.6	43.4	
Indirect Output	5.0	31.5	-0.3	12.4	
Induced Output	7.1	64.2	-0.3	20.4	
Total Output	24.7	185.8	-1.3	76.2	
Value Added					
Direct Value Added	8.5	60.8	-0.4	33.8	
Indirect Value Added	3.1	19.6	-0.2	7.8	
Induced Value Added	4.3	38.4	-0.2	12.2	
Total Value Added	15.9	118.8	-0.7	53.7	
Labor Income					
Direct Labor Income	6.0	59.6	-0.2	18.5	
Indirect Labor Income	2.1	12.6	-0.1	4.5	
Induced Labor Income	2.5	22.3	-0.1	7.1	
Total Labor Income	10.5	94.5	-0.5	30.1	
Employment		<u>Number</u>	of Jobs		
Direct Employment	60	713	-6	456	
Indirect Employment	30	180	-2	69	
Induced Employment	45	406	-2	130	
Total Employment	136	1,290	-10	655	

Source: Values were estimated by UC AIC staff by applying input-output multipliers generated in IMPLAN and using revenue and costs data provided by industry respondents to project questionnaire.

Note: Labor income includes employees and proprietor income.

10. Legal cannabis policy and markets: A comparative review of west coast states

The western states have long formed the core of the US cannabis market. All three states on the west coast of the continental US (Washington, Oregon, and California), as well as Colorado and (as of 2016) Alaska and Nevada, have now legalized both medical and adult-use cannabis.

Although California was the first state to decriminalize medical cannabis (in 1996), it will be the last of the three west-coast states to regulate cannabis on a state level when taxation and adult-use legalization and the proposed regulations for adult-use and medical cannabis take effect in 2018. California can therefore look to the other western markets for comparative evidence on the different forms of regulation that have come into effect in its neighboring states.

First, we summarize the comparative situation in Table 10.1, which lists the key similarities and differences in regulatory systems and timelines between California, Oregon, and Washington. We provide relevant details on the regulatory environments, economic indicators, and data sources used for each state.

This is followed by Table 10.2, which summarizes wholesale price differences and trends in six western states.

10.1 California and Colorado

Until now, the medical cannabis market has been the only legal cannabis market in California. Its retail sales have been taxed at a rate of approximately 3%, accounting for widespread non-compliance. In 2018, the legalization of adult-use cannabis and implementation of the proposed regulations will result in a new tax rate (not including cultivation taxes) of approximately 23.8% and a package of testing regulations and other regulations that will add a total cost of approximately \$500 per pound.

The statutory and regulatory history, our economic calculations, and expected economic effects with respect to California are detailed in other portions of this report. In this section, we focus on the comparative analysis with Washington and Oregon. Colorado's

situation is not readily comparable to California's because in Colorado, the adult-use cannabis regulations are significantly more costly than the ones imposed on medical cannabis, resulting in higher relative prices of adult-use cannabis. (In section 5.2.2, however, we do consider Colorado data in the context of estimating the outward demand shift that we expect to result in the California adult-use market from tourists and other visitors to the state.)

Among California's neighboring states, Washington and Oregon are the focus of this comparative analysis because of the unique regulatory similarities between the proposed regulations in California and the ones currently in place in Washington and Oregon, particularly with respect to testing regulations, track-and-trace, labeling, security regulations, and the relationship between medical and adult-use regulations.

Table 10.1 Comparison of major regulatory changes and subsequent economic effects in regulated U.S. states

	<u>Washington</u>	<u>Oregon</u>	<u>California</u>
1. Medical legalization changes	1998: Medical use legalized. ¹	1998: Medical use legalized. ¹ 2013: Dispensaries legalized. ¹	1996: Medical use decriminalized. ² 2015: MCRSA establishes Bureau to regulate medical use. ²
Subsequent unregulated period	1998–2012: Industry remains unregulated except by local municipalities. ¹	1998–2015: Industry remains unregulated except by local municipalities. ¹	1996–Nov 2016: Industry remains unregulated except by local municipalities. ¹ Total market size grows to \$7.7 billion (\$2 billion medical cannabis, \$5.7 billion illegal cannabis). ⁵
2. Adult-use legalization changes	Nov 2012: Initiative 502 legalizes and rolls out adult use regulation in 2013; cultivators, manufacturers, and retailers pay excise tax of 25%; medical remains untaxed and unregulated. ¹	Nov 2014: Ballot Measure 91 legalizes adult use starting Jul 1, 2015. 1	Nov 2016: Proposition 64 decriminalizes personal adultuse possession and cultivation immediately and reduces penalty for sale from felony to misdemeanor. Prop 64 also legalizes and regulates adult use starting Jan 1, 2018. ²
Subsequent economic effects observed	Unregulated medical market, with cost advantages over adult-use market, continues to grow modestly. Adult-use market grows much faster, surpassing medical in late 2014 and doubling size of medical market by mid-2015. ³	After adult-use legalization, adult use segment claims 50% of legal cannabis market. Market size estimated as \$750M in fall 2016 (\$375M = 50% legal; \$375M = 50% illegal). As of Sept 2016, there were 1,300 applicants but only 200 businesses licensed.	Reliable data are not yet available for changes to the marketplace between Nov 2016 and Jan 2017.
3. Latest regulatory changes	Jul 2015: regulations of medical and adult-use segments roughly equalized. Similar compliance costs imposed in both segments. Effective tax rate of 37% imposed on all medical and adult-use cannabis. Registered medical patients will be exempt only from state sales tax, a small component of overall tax rate.	Oct 2016: stringent new testing standards imposed on entire legal market. Nov 2016: batch size limitations lifted due to standstill in testing process.	Jan 2018: regulations of medical and adult-use segments will be roughly equivalent. Similar compliance costs are imposed in both segments. Effective tax rate of 15% imposed on all medical and adult-use cannabis (excise). Registered medical patients will be exempt only from state sales tax, a small component of overall tax rate.

Legal cannabis prices rise by

With compliance costs

Subsequent

With compliance costs

economic effects observed

equalized, medical segment loses price and other advantages, and consumers rapidly migrate from medical segment to adult-use segment. By June 2016, 1 year after the removal of tax and regulatory incentives for consumers to remain in the medical market, adult use revenues have grown to 89% of the \$630 million legal cannabis market³ and medical revenues have fallen to 11% of the legal market. If current trends continue, the Washington medical cannabis segment appears unlikely to survive in the long run.

27%–39% in the two-month span after testing rules take effect.^{6,7} Revenue falls by \$23,500 per dispensary due to supply constraints.⁸ half of legal segment (\$187.5 million) shifts back to illegal market.⁴ The illegal market grows from 50% to 75% while the legal market falls from 50% to 25%.⁴

equalized, medical segment has no price or other advantages, and consumers rapidly migrate from medical segment to adultuse segment. Our simulation model projects that the CA medical market will hold about 10% of the overall cannabis market, which agrees with the rates of consumer migration observed in WA under similar conditions.

Short-term supply shortages may cause temporary flight to CA's illegal market and spike prices; but SRIA analysis's scope of prediction is one year after implementation, by which point we project that testing will impose an additional cost of approximately 12% on cannabis in the post-regulation equilibrium.⁵

¹ Source: NORML legal history, norml.com; Washington, Oregon, and California state laws.

² For a timeline of California statutory history, please see Chapters 1 and 2.

³ Source: Washington Department of Revenue data. Full data set shown in Tables 10.3 through 10.6. For market sizing, revenues are calculated simply as 12 times June 2016 reported revenues. Sales are growing so rapidly in this market that to construct the annualized estimate on a more sophisticated seasonal spreading basis would fail to observe the dominance of this growth in the pattern.

⁴Source: Whitney Economics November 30, 2016 white paper.

⁵ Source: AIC estimates. For detailed analysis of AIC market size calculations, see Chapter 5, with supporting empirical background material in Chapters 3 and 4.

⁶ Source: the 27% two-month price increase estimate comes from an AIC re-analysis of the distribution of the "price increases due to the lack of available supply" responses in Whitney Economics November 30, 2016 survey data (69 responses of 683 businesses surveyed).

⁷ Source: the 39% two-month price increase estimate comes from Cannabis Benchmarks' Oregon spot prices of \$1,500 on 10/28/2016 and \$2,082 on 12/23/2016. The Oregon spot price peaked at \$2,300 on 12/9/2016 (a 53% increase in the first six weeks after the testing regulations took effect).

⁸ Source: Whitney Economics, November 30, 2016 white paper and AIC re-analysis of the distribution of "lost revenue per month as a result of supply constraint" responses in Whitney survey data (72 responses of 683 businesses surveyed).

Table 10.2. Retail and wholesale spot prices for cannabis in six western states

State (ranked from least to most expensive)	Retail price per lb ¹	Wholesale spot price per lb ²	Marketing multiple ³	Average deal size ⁴
Oregon	\$2,921 <i>n=2,735</i> ⁵	\$2,082	1.40	2.5 lbs
Washington	\$3,024 n=4,496	\$1,329	2.28	7.4 lbs
Colorado	\$3,190 <i>n=3,722</i>	\$1,430	2.23	3.0 lbs
California	\$3,453 (AIC est.)	\$1,495	2.31	12.9 lbs
Arizona	\$3,614 n=3,144	\$2,404	1.50	7.1 lbs
Nevada	\$3,695 n=1,850	\$2,425	1.52	6.6 lbs

¹ Source: Priceofweed.com retail user survey, data current as of 23 December 2016. Medium quality assumed. AIC's own assumptions used for California.

² Source: Cannabis Benchmarks Premium Report, 23 December 2016. Weighted averages.

³ Ratio of retail price to the cost of raw goods.

⁴ Weighted averages.

⁵ "n=" refers to number of observations in each state.

10.2 Washington State

Washington State's history of cannabis regulation has much in common with California's, beginning with medical legalization in 1998 (vs. 1996 in California) and 14 years (vs. 22 in California) of state-unregulated operation of the medical cannabis industry. The history of legal cannabis policy in Washington can be partitioned by the following three changes: the initial legalization of medical cannabis in 1998, the legalization and regulation of adult-use cannabis in 2012, and the restructuring of the cannabis tax system in 2015 so as to regulate medical cannabis similarly to adult-use cannabis. At each stage, the treatment of medical cannabis was impacted, and each will be examined in turn.

Medical cannabis possession and use was decriminalized by ballot initiative in 1998. The policies in the initiative failed to establish any regulatory structure, and the medical cannabis industry functioned as a gray market similar to the one that has been in place in California to date, with only local regulations governing firm behavior. There were no state regulations to govern the establishment of dispensaries or to regulate providers of medical cannabis cards. In 2000, legislation was passed that would have established a regulatory system, but the majority of the law was vetoed by the governor. ¹⁶

Initiative 502 legalized adult-use cannabis use in 2012, but ignored the established medical cannabis system. This meant that adult-use cannabis and medical cannabis existed in parallel. The initiative included a three-tiered tax structure for adult-use cannabis, but medical cannabis was exempted from any taxation. This created competition between the regulated adult-use system and the unregulated medical system, and because of the tax advantages in and ease of access to the medical system, some consumers continued to purchase medical cannabis. In March of 2015, there were 123 licensed adult-use dispensaries and approximately 1,100 state-unregulated medical dispensaries (Washington Office of Financial Management 2016).

To address the disparity in the regulatory system, and to simplify the tax structure, Washington SB 5052 was passed in 2015 to restructure both the adult-use and medical

¹⁶ In Washington, the governor may line-item veto, and in this case, the law was still enacted, but most of the legislation pertaining to cannabis regulation did not actually go into effect.

cannabis systems into one regulatory structure.¹⁷ The medical system was not phased out, but the same licensing system now governs adult-use and medical dispensaries. Medical cannabis products can be purchased by any consumer now, whether a medical cardholder or not, but there is also an additional medical endorsement that dispensaries may obtain.

Despite this, there are still key differences between adult-use consumers and medical consumers. Medical cardholders may possess larger quantities of cannabis, may purchase higher-THC products, may grow cannabis at home or participate in a growing cooperative, and are exempted from any taxation on cannabis. (This tax break is only offered to cardholders.) Under the new regulatory structure, medical cards are now issued by the state, with a voluntary registration database similar to California's.

Following is a review of specific characteristics of the Washington medical and adult-use regulations, so that economic results in Washington can be interpreted in consideration of those factors, especially insofar as they differ from the proposed regulations in California.

Cannabis products in Washington are labeled in three ways: General Use, High-CBD, and High-THC. The definitions and limitations are as follows:

General Use

- Any approved cannabis product may be packaged in servings containing up to 10 mg of THC, but may not exceed 10 servings or 100 mg of THC
- o May be purchased by anyone over 21 or anyone holding a recognition card
- May be sold by any licensed retail outlet

High-CBD cannabis

- May be any approved cannabis product except usable cannabis intended for smoking
- Servings must contain no more than 2 percent THC concentration by weight and at least 25 times more CBD concentration
- May be purchased by anyone over 21 or anyone holding a recognition card and may be sold by any licensed retail outlet

High-THC cannabis

 A cannabis product containing more than 10, but no more than 50, mg of THC per serving

 $^{^{17}}$ All of the specific information in Section 10.2 is drawn from the Washington Governor's Office (2016) website:

[&]quot;Frequently Asked Questions - Cannabis Patient Protection Act (SB 5052)."

- The only products that qualify as High THC are capsules, tinctures, transdermal patches, and suppositories
- May only be purchased by patients holding a recognition card, and may only be sold by medically endorsed licensed retail establishments

A consumer must obtain a state-registered medical card in order to participate in the Washington medical cannabis system, which enables the consumer to buy medical cannabis under a set of rules that have certain advantages over the adult-use rules: including a lower minimum age of legal purchase and consumption (18), and order-of-magnitude-higher concentration and quantity allowances.

Participation in the medical segment requires completion of two-page authorization form by healthcare practitioner. The healthcare practitioner may be a medical doctor, physician assistant, osteopathic physician or assistant, naturopathic physician, or an advanced registered nurse practitioner. Provider may recommend that the patient be allowed to grow more than the number of plants allowed by law, up to 15. The form allows for identification of a designated provider (a person whom the patient authorizes to purchase their cannabis product or grow their cannabis plants).

A medical card can be acquired by a person of any age, but a patient under 18 must be registered in the authorization database. The authorization form requires the patient or designated provider's name and address, and the name, license number, and contact information of the medical practitioner listed. The healthcare practitioner must also indicate the diagnosis that allows for the authorization. The authorization form expires after one year.

Once the authorization form is completed, the patient may join the medical cannabis authorization database and receive a medical cannabis recognition card. This requires the patient to visit a licensed and medically endorsed cannabis store and contact the medical cannabis consultant on staff. The consultant will then enter the patient's information into the database and create the new medical cannabis recognition card.

The patient must pay a one-dollar fee for the creation of the card (the fee is transferred to the Washington Department of Health). As of December 5, 2016, a total of 15,536 recognition cards have been created, with 47 issued to minors under 18.

- Benefits of a medical recognition card:
 - o Buy products at medically endorsed retail stores sales tax free;
 - Buy up to three times the current limits (see below for these levels) at medically endorsed retail stores;
 - Buy High-THC products;
 - o Grow in their home or as a member of a cooperative:
 - 6 plants for personal medical use; and
 - o Possess up to 8 oz usable cannabis produced from their plants.
 - Protection against arrest (if not registered in the database, patients only have an affirmative defense).
- Current purchase limitations:
 - Authorized medical patients entered into the state database are permitted to possess exactly three times the amounts permitted for adult-use consumers, plus the right to cultivate small amounts of cannabis:
 - 3 oz usable cannabis;
 - 48 oz cannabis-infused product in solid form;
 - 216 oz cannabis-infused product in liquid form;
 - 21 g cannabis concentrate;
 - o Grow in one's home or as a member of a cooperative:
 - 6 plants for personal medical use; and
 - Possess up to 8 oz usable cannabis produced from their plants.

Medical-cannabis-endorsed stores must have a certified medical cannabis consultant on hand. Consultant may enter authorization form information into authorization database. There are currently 161 active medically endorsed retail stores (out of a total of 467 licensed retail locations in Washington). A medically endorsed retail store is defined as a store that has at least one certified medical cannabis consultant on staff.

Prior to July 2015, adult-use and medical producers, processors, and retailers paid an excise tax of 25%. This tax was in addition to state and local sales taxes and business and operation taxes. After July 2015, only retailers have paid excise tax, which was raised to 37%. The excise tax is collected by the Washington Liquor and Cannabis Board, while the Department of Revenue collects sales and B&O taxes.

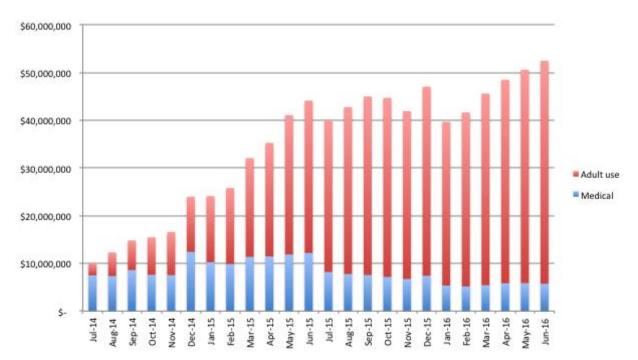
- Adult-use cannabis is available to all individuals over the age of 21.
- Adult-use consumers are permitted to buy and possess:
 - 1 oz usable cannabis;
 - 16 oz cannabis-infused product in solid form;
 - 72 oz cannabis-infused product in liquid form;
 - 7 g cannabis concentrate.

- Adult-use consumers are permitted to buy and possess high-CBD cannabis products.
- Adult-use consumers are not permitted to buy or possess high-THC cannabis products.

Information from the Washington Department of Revenue tax collection data are summarized graphically in Figure 10.1, and the data are reported in Tables 10.3–10.5. Figure 10.1 paints a stark picture of the medical cannabis segment losing 89% of the legal market after the introduction of adult-use cannabis in 2013, as detailed in Table 10.1. In October 2014, medical cannabis loses its majority share, and medical revenues begin to fall precipitously in July 2015.

Figure 10.1. Monthly sales of medical and adult-use cannabis,

Washington State, July 2014-June 2016



Source: Washington Department of Revenue data.

Table 10.3. Washington medical cannabis taxes for fiscal years 2015 and 2016^{1,2}

Month of Sales Activity ³	Taxable Retail Sales	State Retail Sales Tax Due	State Business & Occupation Tax Due ⁴	Local Retail Sales Tax Due	Implied Tax Rate
Jul-2014	7,478,171	486,081	38,953	199,188	0.070
Aug-2014	7,346,693	477,535	38,298	192,169	0.070
Sep-2014	8,597,641	558,847	50,291	244,816	0.070
Oct-2014	7,597,259	493,822	39,986	235,881	0.070
Nov-2014	7,526,287	489,209	39,182	190,601	0.070
Dec-2014	12,405,007	806,326	87,933	324,655	0.070
Jan-2015	10,237,454	665,435	62,151	266,680	0.070
Feb-2015	9,868,715	641,467	58,817	254,938	0.070
Mar-2015	11,366,900	741,985	70,441	371,598	0.070
Apr-2015	11,451,376	744,340	69,432	298,760	0.070
May-2015	11,844,387	769,885	72,394	307,258	0.070
Jun-2015	12,181,480	791,568	75,506	336,761	0.069
FY 2015 Totals	117,901,369	7,666,500	703,383	3,223,303	0.070
Jul-2015	8,184,880	532,017	78,955	208,521	0.070
Aug-2015	7,755,748	504,124	76,926	197,800	0.070
Sep-2015	7,553,969	491,008	100,731	244,654	0.070
Oct-2015	7,155,186	465,087	78,412	179,608	0.070
Nov-2015	6,725,384	437,150	72,884	171,567	0.070
Dec-2015	7,388,484	553,995	72,912	196,490	0.081
Jan-2016	5,337,565	346,942	54,557	140,740	0.070

FY 2016 Totals	78,077,590	5,236,536	792,906	2,084,323	0.072
June-2016	5,721,786	371,916	46,734	152,387	0.070
May-2016	5,862,166	381,041	48,947	155,382	0.070
Apr-2016	5,825,874	378,682	52,022	154,723	0.070
Mar-2016	5,420,006	438,338	57,585	146,974	0.088
Feb-2016	5,146,542	336,236	52,242	135,477	0.070

Source: Washington Department of Revenue data.

Table 10.4. Washington adult-use cannabis taxes for fiscal years 2015 and 2016^{1,2}

Month of Sales Activity³	Taxable Retail Sales	State Retail Sales Tax Due	State Business & Occupation Tax Due ⁴	Local Retail Sales Tax Due	Implied Tax Rate
Jul-2014	2,578,241	167,586	31,125	52,679	0.070
Aug-2014	4,954,243	322,026	46,673	108,469	0.070
Sep-2014	6,208,687	403,565	62,140	139,183	0.070
Oct-2014	7,838,338	509,492	81,054	182,596	0.070
Nov-2014	9,053,929	588,505	94,701	212,475	0.070

¹ Data contain adjusted amounts as of August 12, 2016. This includes adjusted data for the most current month, as well as any adjustment made to previous months. These figures do not include assessments.

² These data come from 269 registered medical cannabis retailers who have reported retail sales, retail sales taxes and other excise taxes. There may be other medical cannabis sellers who have also properly remitted excise taxes, but who have not been identified as such by the Washington Department of Revenue.

³ Month of Sales Activity represents the month purchased from a retailer.

⁴The retail sales tax and the state business and occupation tax (B&O tax) represent the major taxes paid by these taxpayers with other taxes being trivial.

Dec-2014	11,560,057	751,404	97,899	271,983	0.070
Jan-2015	13,864,329	901,181	103,626	324,943	0.070
Feb-2015	15,915,997	1,034,540	119,232	371,655	0.070
Mar-2015	20,699,013	1,372,534	157,671	483,891	0.071
Apr-2015	23,790,464	1,546,380	185,190	561,581	0.070
May-2015	29,210,099	1,898,656	216,663	688,782	0.070
Jun-2015	31,931,700	2,075,561	243,550	751,860	0.070
FY 2015 Totals	177,605,098	11,571,430	1,439,523	4,150,099	0.070
-					
Jul-2015	31,822,630	2,068,471	260,069	747,756	0.070
Aug-2015	34,976,812	2,273,493	287,489	824,443	0.070
Sep-2015	37,443,163	2,433,806	321,116	887,877	0.070
Oct-2015	37,533,721	2,439,692	321,989	904,438	0.070
Nov-2015	35,178,194	2,286,583	299,310	861,753	0.070
Dec-2015	39,657,987	2,587,874	336,215	972,630	0.070
Jan-2016	34,316,151	2,230,550	322,273	865,698	0.070
Feb-2016	36,490,730	2,371,897	327,316	882,626	0.070
Mar-2016	40,156,970	2,610,203	367,116	973,085	0.070
Apr-2016	42,666,562	2,773,327	386,681	1,051,718	0.070
May-2016	44,704,504	2,905,793	396,306	1,101,269	0.070
June-2016	46,709,764	3,036,135	424,332	1,155,568	0.070
FY 2016 Totals	461,657,187	30,017,823	4,050,212	11,228,861	0.070

Source: Washington Department of Revenue.

 $^{^{\}rm 1}$ Includes taxes paid by producers, processors, and retailers.

Table 10.5. Washington adult-use cannabis sales revenue and excise tax for calendar year 2016

Month	Sales (Shelf Price) ¹	Excise Tax Due	Implied Tax Rate
Jan-2016	77,962,150	14,643,661	0.2313
Feb-2016	81,081,943	15,659,135	0.2394
Mar-2016	91,340,974	17,356,284	0.2346
Apr-2016	95,063,638	18,156,968	0.2361
May-2016	95,171,114	18,149,800	0.2356
Jun-2016	106,762,250	20,012,239	0.2307
Jul-2016	121,494,961	23,547,274	0.2404
Aug-2016	134,635,800	25,003,323	0.2281
Sep-2016	139,621,291	26,002,289	0.2289
Oct-2016	141,031,391	25,623,780	0.2220
Nov-2016	136,778,617	24,828,041	0.2218
Dec-2016 ²	21,960,275	4,397,984	0.2504
Calendar Year 2016 Totals	1,242,904,404	233,380,778	0.2312

Source: Washington Department of Revenue.

² Data contain adjusted amounts as of August 12, 2016. This includes adjusted data for the most current month, as well as any adjustments made to previous months.

³ Month of Activity represents the month in which a producer and/or processor sold product to a retailer or a consumer purchased from a retailer.

⁴The retail sales tax and the state business and occupation tax (B&O tax) represent the major taxes paid by these taxpayers with other taxes being trivial.

¹ Shelf price = sales price + tax

² December 2016 includes sales as of December 12, 2016.

10.4 Testing and the Oregon market

On November 30, 2016, Whitney Economics LLC released a white paper on the two-month impact of new state testing standards on the Oregon cannabis market, whose results were widely reported in the Oregon and cannabis media. This is the most up-to-date empirical data set currently available on the economic effects of testing standards similar to those in the proposed regulation.

As for the results we quote earlier from ArcView and other private industry research firms and think-tanks that have published white papers or research reports, we must approach these data with caution due to the fact that it they are compiled by analysts who have vested interests in the success of certain types of startup ventures over others.

Due to this and a wide array of other biases inherent to the questionnaire and response bias effects, we cannot rely on the Whitney survey to make economic estimates. Instead, we use it for rough comparison purposes only; and when we do reference the survey, we make additional qualifications about internal and external validity as necessary.

Legislative changes in Oregon may be poised to lessen some of these burdens through a dramatic policy shift. This situation has continued to develop as we have been compiling the SRIA, and in the last three months of 2016, policies have been fluctuating on a weekly or monthly basis. The following material is quoted from a report in the *Oregonian* report from December 15, 2016 (Harbarger, 2016):

Oregon this week continued to tweak its cannabis testing rules, hoping to ease a backlog and get flowers, oils and cannabis-infused snacks and treats into the medical and adultuse markets. The Oregon Health Authority issued yet another set of revised rules Wednesday that in essence reduce the number of required tests for potency, solvents and pesticides. The rules don't change the type of tests required, though Jeff Rhoades, a senior adviser to Gov. Kate Brown, told a panel of lawmakers this week that the state is considering replacing the pesticide testing system in favor of a looser approach used in

agricultural crops. Apples, grapes and hops, for instance, undergo random sampling for pesticides before they land on grocery store shelves.

"That is the approach we are looking to take eventually with cannabis," said Andre Ourso, manager of the medical cannabis program at the health authority. Under Oregon's standards now, cannabis is subjected to frequent and comprehensive testing at multiple stages, from flower to oils. The state will re-examine its testing requirements early next year, Ourso said.

Norris Monson, CEO of Cultivated Industries, a Portland-based cannabis producer, processor and retailer, said he's experienced long delays getting his products back from labs. He said he's begun to spend more for expedited testing so he can move his flower and extracts more quickly. He figures he gets three to four calls a day from shops desperate for products. "A lot of them have nothing on their shelves anymore," he said.

11. Brief historical review of alcohol control in the United States, with potential lessons for the impact of cannabis regulations

The United States has a long history of legislation designed to control alcohol consumption. From 1919 through 1934, the commercial production and distribution of beverage alcohol was illegal, and alcohol control is the subject of both the 18th and 21st Constitutional amendments (Pinney, 2005). Issues surrounding how to incorporate alcohol into society are not dissimilar to those facing state and local governments as they move to license, regulate and label medical cannabis in California (Mendelson, 2009). Beverage alcohol and medical cannabis are, of course, very different products, but issues of licensing, taxation, separation of producer from retailer, local control of production and sales and labeling are similar for beverage alcohol and medicinal cannabis. Alcohol is a heavily regulated product and such regulation adds costs that in turn effect both demand and supply. A review of alcohol regulation in the United States, and particularly in California, may have lessons for the regulation of medical cannabis.

11.1 Prohibition

National prohibition of alcohol was quite different from the criminalization of cannabis. The Eighteenth Amendment prohibited the production, distribution, and sale of most alcoholic beverages. However, it did not criminalize the possession or consumption of alcohol. Individuals with private cellars stocked with pre-Prohibition alcohol could legally consume those beverages at home and serve them to guests, although they could not legally transport the beverages to another location.

Nor were all forms of alcohol illegal to produce. The Volstead Act, which was the Congressional legislation designed to enforce the 18th Amendment, allowed for the production of "non-intoxicating" fruit juices produced from apples and grapes. Up to 200 gallons of wine per family could legally be produced each year and consumed onsite and shared with guests. Unlike wine and hard cider, the production of beer and distilled spirits was illegal, and it was these two forms of beverage alcohol that were produced or smuggled into the country and sold.

Some of the legally-produced wine for home consumption was likely diverted into the illegal distribution system, just as some medical cannabis is probably resold to individuals without medical cannabis cards, but the volume is unknown and wine was not the focus of government enforcement, which centered on distilled spirits (Mendelson, 2009; Pinney, 2005).

The legality of home wine production had a curious effect that may have parallels with medical cannabis, in that it spurred grape production. Because wine was the major legal form of alcohol during Prohibition, demand for wine, and for wine grapes, increased. Grapes that had sold for \$30 per ton in 1919 were sold for \$100 per ton the following year. The high prices sparked a winegrape planting boom, and winegrape acreage in California almost doubled from 98,500 acres in 1920 to 188,000 acres in 1930. The high prices only lasted for a few years, until quantity produced from the new plantings met quantity demanded, at which point winegrape prices fell to pre-Prohibition levels.

However, as is often the case in agricultural booms, the actual acreage of new vineyards exceeded the acreage needed to meet demand, and prices fell to \$18 per ton by the late 1920s (USDA, 2014). Even after the repeal of Prohibition, low grape prices caused low profitability among growers, although not so low as to cause vineyard removals.

By 1938, low prices led the winegrape industry to mandate the distillation of 45% of the 1938 crop in an effort to stabilize winegrape prices (Pinney, 2005). Of course, winegrapes are perennial crops and, once planted, will produce for many years, whereas cannabis is an annual crop and growers can more quickly adjust supply relative to demand. However, investments in indoor growing facilities or land represent real costs that will only be recouped if used. Such investment may cause growers to continue to produce crop even at low prices. As growers respond to an increased demand that may follow the regularization of medical cannabis, limitations on the size of cannabis farms may result in an increased number of individual firms entering the industry, rather than the expansion of existing firms.

11.2 Repeal and taxation

Although by 1930 many Americans had concluded that Prohibition was a failure, more than a quarter of the states wished to continue some form of alcohol business ban and could thus block the Constitutional amendment that was necessary in order to repeal the 18th Amendment. The political compromise that was reached in the form of the 21st amendment was that each state was given the right to control production and distribution of alcoholic beverages.

As a consequence, the United States effectively became 50 countries, each controlling alcohol in different ways and taxing at different rates. Some states, such as Oklahoma and Mississippi, maintained Prohibition for many years. Others, such as Utah and Pennsylvania, became what is termed "control states" and created a system in which the state was the importer, wholesaler and retailer of alcoholic beverages. Most states created a system in which private firms were licensed by the state to perform specific functions, such as production, wholesaling or retailing, generally separating retailing from other activities. This system, often referred to as the "three-tier" system, is addressed in greater detail later in this report (Mendelson, 2009).

One key point of State control was and is taxation. Each state taxes various alcoholic beverages at differing rates, often based on the concentration of the alcoholic beverage. In California, for example, distilled spirits under 100 proof (50% concentration) pay an excise tax of \$3.30 per gallon; beer, wine and hard cider, on the other hand, pay \$0.20 per gallon. The economic Law of Demand stipulates that all other things being equal, price increases will decrease the quantity consumed of a good. If price decreases, on the other hand, consumption will go up. In 1890, the Federal government eliminated the \$0.90 a gallon excise tax on brandy used in fortifying wine for the production of dessert wines. Prior to 1890, fortified wine constituted about 5% of California's total wine production. Without excise taxes, fortified wine prices fell and fortified wine quickly became the least expensive form of beverage alcohol available to consumers. By the early 20th century, fortified wine accounted for over 40% of California's total wine production (West, 1935).

Taxes do change consumer behavior. There are numerous examples of consumers crossing state borders to purchase goods in a low-tax state. A 2011 study of consumer behavior in West Virginia concluded that consumers close to Kentucky and Ohio, whose tax rates on alcohol were lower than those of West Virginia, sometimes traveled out of state to purchase alcohol, resulting in lower sales and tax revenue for West Virginia

counties adjoining Kentucky or Ohio (Nesbitt and King-Adzima, 2011). Conversely, the West Virginia counties bordering Virginia, whose alcohol tax rates are higher than those of West Virginia, benefited from Virginia consumers crossing the border into West Virginia to purchase alcohol.

Anecdotal examples of consumers crossing borders to purchase alcohol and illegally smuggling their purchases back into their home state abound. In 2009 a Massachusetts legislator who had voted for a tax increase on alcohol was arrested smuggling alcohol purchased in New Hampshire, where alcohol taxes were lower (Henchman, 2009). Pennsylvania, which has a state monopoly on alcohol sales, and thus higher prices for similar products than in New Jersey or Delaware, has actively enforced searches of cars entering the state in an attempt to reduce liquor smuggling (Patch Staff, 2013).

Given observed behavior of consumers of alcohol, some cannabis consumers may travel from a high-cost area to a low-cost area for cannabis. Since this would occur intra-state, it would be legal from a state perspective, but it would reduce the volume of sales in the high-cost area. These effects may be considered by municipalities and counties when setting local requirements for cannabis licensing, but it is of course impossible for us or for the Bureau to predict the future actions of local municipalities with respect to the taxation of cannabis.

11.3 Three-tier distribution

Prior to Prohibition, a major concern of temperance advocates was the so-called "tied house" where a producer or supplier also owned the retail establishment, generally a saloon. The concerns were that vertical integration reduced alcohol prices, thus encouraging consumption, and that vertical integration tended to create large-scale enterprises that dominated independent retailers. Mendelson (2009) reports that by 1900, perhaps 80 percent of saloons in the United States were owned by brewers or distillers. Following the repeal of Prohibition, the Federal government and most states adopted what were called "tied-house" laws, which prohibited a supplier or wholesaler from also being a retailer. Although the original issue had been with on-sale establishments such as saloons or bars, most tied-house laws enacted after Prohibition included off-sale retail stores as well.

States differ in how rigorously they apply separation of licenses. Some states separate each tier and restrict the number of licenses that can be owned by a single entity. Colorado, for example, only allows one license per individual or company. Colorado requires an importer's license for companies bringing alcohol into the state. The importer pays state excise taxes and can only sell to a wholesaler. The wholesaler buys product from in-state producers or from importers and can only sell to retailers. Colorado retailers may only buy from wholesalers, can sell only to consumers and can only hold a retail license for one location—thus Whole Foods can sell wine and beer at only one of its supermarkets in the state. Colorado's restrictions on license ownership are unusually severe, but most other states attempt to separate production from distribution and retail (Lapsley, Alston and Sambucci, 2016).

Other states use pricing mechanisms in addition to the three-tier system to control prices and availability of alcoholic beverages. Some use "price posting" in which the producer or importer posts with the state agency minimum prices at which the product can be sold at wholesale, thus eliminating volume discounts to retailers.

Ohio, for example, requires that suppliers publicly "post" their price to wholesalers in a document filed with the Ohio Division of Liquor Control. Under Ohio law, wholesalers and retailers must use minimum markups, thus assuring that no discounts for volume purchases by retailers are allowed and that retailers will sell the same good for the same price across the state. The general rationale for such systems is that no single retailer or wholesaler can dominate or control the marketplace (Mendelson, 2009). The practical result is that Ohio consumers pay higher prices than in neighboring states (Conlon and Rao, 2015).

Until 1980, California had a similar system of price posting for wine, which was overturned by the California Court of Appeals in the Midcal-Aluminum decision (Mendelson, 2009). Alcoholic beverage retailing changed dramatically in California following the 1980 decision as firms such as Liquor Barn appeared on the California retail scene, offering lower prices and wider selections.

California generally uses the three-tier system, but, as the dominant U.S. producer of wine, has allowed wineries special privileges under the California Winegrower license since Repeal. The Winegrower license combines the rights found in several different licenses. A holder of a Winegrower license can crush and ferment grapes, produce wine,

buy and sell bulk wine, import and export bulk and bottled wine, sell wine to wholesalers and retailers in state, sell its produced wine directly to consumers either at the licensed facility or via direct shipping, pour wine for consumers, and charge for the pour—but cannot own a retail establishment that sells alcoholic beverages produced by other manufacturers. Thus the holder of a California Winegrower license can act as a producer, importer, wholesaler, retailer, and bar, but is limited to only being able to sell its own products.

One of the stated goals of the three-tier system and tied-house laws was to prevent a single firm from dominating alcohol sales. In 2014, there were 4,286 licensed wineries in California. But most production and California sales was made by the three largest wine firms: Gallo, Constellation, and the Wine Group, which collectively account for approximately 50% of U.S. sales. The top ten U.S. producers account for approximately 80% of all production and imports. Similar consolidation has occurred at the wholesale level, where the top 5 national wholesalers accounted for more than 50% of all sales by value in 2014.

The average small winery is quite small, producing perhaps 5,000 gallons of wine (Lapsley, Alston and Sambucci, 2016). Small wineries generally have difficulty in acquiring three-tier distribution, and many survive partly on the strength of direct sales to consumers who visit their winery or join their wine clubs. For these firms, the provision in the California Winegrower's license that allows direct sales to consumers is key to business success. In retrospect, there seems to be little data to indicate that tied-house laws and three-tier distribution have limited producer or retail consolidation. One consistent pattern is that in states in which retailers cannot purchase directly from producers or where price posting is maintained, consumers do pay higher prices (Conlon and Rao, 2015).

11.4 Local option and licensing

Although some states allow so-called "local option" at the county or city level for the retailing of alcoholic beverages, local option for alcohol retailing has not been allowed in California since Repeal. However, California has, in a sense, allowed de facto local option for medical cannabis, as the proposed regulations do not allow applicants to obtain

state licenses until they have first been granted the permission to operate by their local counties or municipalities. Local option allows individual communities to decide whether or not they wish to allow cannabis cultivation and retailing in their county or city, but it also creates additional regulations and costs for firms, which should result in higher prices than if statewide regulations only are applied.

For a medical cannabis user located in a "dry" city or county, local option may also add cost in time and travel expense for the individual to visit a dispensary in a community where sales are allowed. 34 states currently allow local option at the county level for alcohol control, and it is estimated that approximately ten percent of counties, mostly in the Midwest and the South, ban the sale of alcohol. However, the general trend seems to be toward allowing alcohol sales. A 2014 study of 152 dry counties in the South and Midwest showed 40 changes in local option elections during the period from 1994-2001, all moving toward allowing sale of alcoholic beverages (Billings, 2014).

Given the local option for medical cannabis sales, the lack of clear state-wide guidelines for issuing cultivation and dispensary permits may create complexities for firms. The California Department of Alcoholic Beverage Control was created by a State Amendment in 1954, taking control of licensing from the State Board of Equalization, members of which had engaged in "selling" of licenses (California, 2005). The California Alcoholic Beverage Control Board's system of retail licensing linked to population density and type of license offers an objective and fair way to license retailers, while still considering local opinions.

11.5 Testing and labeling

Testing for alcohol concentration in wine is straightforward, relatively inexpensive, and easily performed in a winery laboratory. Federal law requires that wineries have some means to determine alcohol concentration, and the typical instrument is an ebulliometer, a device that calculates alcohol concentration of a liquid by measuring the liquid's boiling point relative to the boiling point of water. Ebulliometers cost about \$1,000 and the test takes perhaps 10 minutes.

Two of the main reasons that the Federal government requires producers to test alcohol concentration in wine are that (1) wine is taxed differently depending upon alcohol concentration; and (2) wine labels must state alcohol concentration within the range of plus or minus 1.5% of observed alcohol. The testing does not need to be performed by an accredited third-party laboratory, and the process does not add appreciably to producer cost. The only check on label accuracy is performed by the Federal Tax and Trade Bureau (TTB) of the Department of Treasury, which conducts random product integrity audits that include testing of alcohol concentration.

Generally speaking, the incidence of label fraud with regard to state alcohol seems quite low for wine. Alston (2015) compared more than 91,000 alcohol label claims with alcohol levels analyzed by the Liquor Control Board of Ontario and found that the average actual alcohol concentration was 13.30% while the average alcohol content reported on the label was 13.16%.

Wine labels have evolved significantly from 1934, when a wine label might simply bear the name of the bottler, a semi-generic description of type such as "California Burgundy" or "New York Champagne," and a statement of alcoholic content. Today, most wines are labeled with the name of the grape variety and the location of where the grapes were grown. Such labeling was made possible by the TTB, which issued new labeling regulations in response to consumer demand for more information.

Under the 1978 regulations, wines can carry a varietal designation if at least 75% of the wine was produced from the named grape variety. Wines may carry a geo-political designation, such as "Napa County," if 75% of the grapes came from the named geo-political region. The 1978 regulations also allowed the creation of "American Vineyard Appellations" (AVAs). AVAs can be large, covering several states, or very small, nestled within a county. "Napa Valley" is probably the best known AVA (Lapsley, 1996). For a wine to bear an AVA on its label, 85% of the grapes must come from the named AVA.

Appellation has become an important factor in price and profitability for wine grapes, with the location of production being more important economically than the variety. Using Cabernet Sauvignon as an example, the average price for Cabernet from Fresno was under \$500 per ton, while the average price of the same variety grown in Napa was over \$5,000 a ton—an order-of-magnitude difference. Such factors should be

considered in greater depth if the proposed regulations are eventually extended to include rules governing location-of-origin labeling.

11.6 Conclusions

The commercial production of alcohol was been banned from 1919 to 1934, and it has taken decades since Repeal to determine how alcohol should be assimilated into American society and what levels of control are necessary. Indeed, the discussion of the place of alcohol is still debated and the types and levels of control and taxation vary from state to state, and within state. The regulation of medical cannabis is still very much in its infancy, but lessons may be learned by examining how alcohol production, distribution, and sales have evolved in California and other states.

12. Health, safety, community, and environmental benefits

12.1 Potential medical benefits of medical cannabis

Clinical trials on the benefits of medical cannabis find mixed results (Grant et al. 2012; Crippa et al. 2009; Wang et al. 2008). Medical cannabis may be an option for treating certain conditions, such as pain or nausea. Part of the reason cannabis works to relieve pain and quell nausea is that, in some people, it is reported to improve mood and/or act as a sedative. Grant et al. (2012) observes that medical cannabis may be effective in the treatment of psychiatric disorders or neuropathic pain.

Some findings in the medical literature suggest that using cannabis carries psychiatric risks including addiction, anxiety, and psychosis, while other findings suggest that cannabis is an effective treatment for those same conditions. In general, the literature is sparse, especially in top-tier scientific journals. In this SRIA, we do not attempt to evaluate or compare the relative technical merits of conflicting medical opinions in an area of neuropsychiatric research that is still in its early stages of development.

12.2 Product safety for medical users

Product safety may be one of the most important benefits of legalizing and regulating medical cannabis. Pesticide use in agriculture is common, but pesticides and pesticide residues are regulated. Allowable pesticides and residue levels on food crops are restricted by the U.S. Environmental Protection Agency, and the monitoring of the levels of residues are carried out by the Federal Drug Agency and U.S. Department of Agriculture. However, pesticide use in medical cannabis cultivation is not regulated. There are no approved pesticides or application limits established for use on cannabis crops.

Cannabis cigarettes and other common smoking devices often do not include filtration mechanisms, which may be likely to increase the intake of pesticide residues compared with tobacco smoking. Sullivan et al. (2013) investigated the presence of chemical

residues on cannabis and the transmission of those residues into the user, and evaluated the presence and extent of 10 different chemical residues using three different smoking devices. Sullivan et al. observed differences between the smoking devices, but they found that the portion of pesticide recovery was generally high enough to be a serious concern (over 50% of residues except in a water pipe with filters).

Given that medical cannabis is intended for consumption by medical patients, the intake of toxic substances may cause further health complications for medical users. Sullivan et al. (2013) also suggests that chemical residues found in cannabis may be the result of obtaining the cannabis products from unregulated product supply chains.

Under the legalization and regulation of the medical cannabis market, product testing is an important part of the governance system. A well-executed regulatory approach will help reduce the public health and safety risks that may arise from pesticide exposure or other forms of contamination.

12.3 Benefits to community residents

As is detailed in Chapters 7 and 8, our simulations predict that a regulated medical cannabis market is likely to reduce the size of the illegal market. A diminished illegal market will benefit California residents and improve their overall quality of life. The benefits from a reduction in illegal cannabis transactions will be potentially more explicit for California residents residing in urban low-income areas where drug dealing is more widespread. However, the magnitude of potential effects depends on the substitution effects between medicinal and illegal cannabis, which in part also depends on how the actual regulations are administered. The greater the extent to which regulations are able to incite previously illegal medical buyers to migrate into the legal medical market, the greater the reduction in the size of the illegal market and the greater the benefits to California residents.

12.4 Environmental effects

The potential environmental impacts of regulated cannabis can be discussed relative to the possible environmental impacts of unregulated cannabis.

It has been reported that unregulated cannabis has been cultivated in national parks and forests and associated with illegal deforestation (Caulkins 2010; National Drug Intelligence Center 2009). Unfortunately, there are no hard data on the extent of cannabis cultivation on public land. However, it is logical to expect that the current level of encroachment and resulting environmental damage on public lands could be greatly diminished or eliminated if regulation shifted cultivation to privately owned land. Private ownership of land used for cannabis cultivation acts as an incentive to preserve the land quality and maintain the long-term productivity.

Illegal outdoor cannabis cultivation sites may have harmful impacts on the environment. Illegal cannabis cultivation is associated with illegally diverted water, soil contamination, the presence of hazardous wastes, and the use of banned fertilizers and pesticides (Drug Enforcement Administration 2016; Wilkey 2013). The Drug Enforcement Administration (DEA) reports that rodenticide and insecticide toxicants that are detrimental to wildlife are frequently discovered on unregulated cannabis cultivation sites (DEA 2016). The DEA also reports that over 110,000 acres of land in California have been destroyed since 2006 due to fires associated with unregulated cannabis cultivation, costing taxpayers more than \$55 million.

A significant share of cannabis is cultivated indoors. Indoor cultivation is a carbon-intensive endeavor that consumes huge amounts of energy. Mills (2012) finds that cannabis energy use costs about \$6 billion annually and that indoor cannabis production may account for 1% of the entire country's electricity consumption.

Specific energy uses by indoor cultivation operations include high-intensity lighting, dehumidification to remove water vapor, space heating during non-illuminated periods and drying, preheating of irrigation water and ventilation and air-conditioning to remove waste heat (Mills 2012). Substantial energy inefficiencies arise from air cleaning, noise and odor suppression, and use of inefficient electric generators to avoid conspicuous utility bills. One-third of the energy used by indoor growing operations comes from the lighting; the rest is devoted to ventilation, heating, dehumidification, and air conditioning (Mills 2012; Bullis 2014).

One reason for the current proliferation of indoor cultivation operations is also that they are the more inconspicuous to authorities. Insofar as state regulation enables and compels cultivators to be openly licensed and monitored by state authorities, the risk-reduction incentives to run warehouse growing operations in situations where they are less efficient are eliminated. Thus regulation may further push investment in legal cannabis production toward more efficient greenhouse operations that use less energy inputs. This effect will likely by amplified by the increased availability of investors willing to participate in capital-intensive projects like greenhouse construction. Of course, these cultivation impacts are not the direct focus of the analysis in this appendix.

The nexus of movement toward greenhouse cultivation resulting from the proposed regulations is likely to reduce the negative environmental impact of indoor artificial-light cultivation, as well as reducing carbon emissions and more efficiently allocating and thus conserving public resources such as water and farmland.

13. A primer on IMPLAN methodology

13.1 Introduction

The most common and widely accepted methodology for measuring the economic impacts of specific industries is input-output (I-O) analysis, a subset of a family of methods called social accounting models (Shaffer, et al. 2004; Hewings 1986).

Input-output models are helpful to describe an array of economic transactions between various sectors in a defined economy for a given period, typically one year. These models not only provide researchers with estimates of the scalar multipliers but also support a detailed decomposition of the multipliers.

Like any economic model, the one presented in this SRIA is an abstraction of the real world and depends on assumptions that may be imperfect. Studies that document the economic impact of industries or changes in industries seldom discuss these limitations.

Input-output models are used descriptively and analytically to demonstrate the relative importance of a business, industry, or sector, such as the California almond industry

(Sumner et al. 2014, Sumner et. al. 2015), and to estimate the economic responses from alternative actions such as the establishment of a new regulatory structure for the California medical cannabis industry.

Input-output analysis is attractive in part because it provides fairly straightforward results. Another appeal of I-O analysis is that it uses multiplier effect to calculate the total impact, which is broader than simple direct effects.

13.2 Using IMPLAN to project economy-wide impacts from wholesale and retail industries

In I-O analysis, one common source of misleading impact estimation is the inclusion of the value of goods sold in sectors that serve as intermediaries between the producer and the consumer. Wholesale and retail are examples of sectors that work with margins, which are calculated as sales receipts less the cost of the goods sold, plus sales taxes and excise taxes that are collected by the trade establishment (Day et al., 2012).

To account for economic impacts of wholesale and retail properly, it is necessary to conduct the analysis considering only the margins of these sectors, and to model the value of goods sold as part of their production processes. In correctly applied margins, the direct effect is distributed among all contributing sectors to reflect each sector's proportion of the total sales value. This not only correctly distributes the sales value, but also ensures the appropriate total effects on the region. Under this approach, separate impacts from production, transportation, wholesale, and retail can be added up, avoiding double counting of the value of the vertical chain between farm and end consumer.

Running impact analysis using margins is often applied for various settings including vineyards and wine (Michaud et al. 2016), retail sales (Sullivan et al. 2012), and food (Jablonski et al. 2016). Crompton et al. (2015) discusses double counting and other issues involved in conducting impact analyses.

13.3 Input-output methodology

An I-O model offers a "snapshot" of the economy, detailing the sales and purchases of goods and services between all sectors of the economy for a given period of time within a conceptual framework derived from economic theory. The activities of all economic agents (industry, government, households) are divided into a specified number of production sectors.

The transactions between the sectors are measured in terms of dollars and segmented into two broad categories: non-basic, which includes transactions between local industries, households and other institutions; and basic, which includes transactions between industries, households, and other institutions outside the economy being modeled (i.e., imports and exports). One can think of an I-O model as a large "spreadsheet" of the economy where columns represents buying agents in the economy.

These agents include industries within the economy buying inputs into their production processes; households and governments purchasing goods and services; and industries, households, and governments that are located outside the region of analysis. The last group represents imports into the economy.

Economic agents can import goods and services into the regional economy for two reasons. First, the good or service might not be available and must be imported. Second, local firms might produce or supply the imported good or service, but the local prices or specifications might not meet the needs of the purchasing economic agents. The columns represent economic demand. The rows of the "spreadsheet" represent selling agents in the economy or supply. These agents include industries selling goods and services to other industries; and households, governments, and consumers outside the region of analysis. The latter group represents exports out of the economy. Households that sell labor to firms are also included as sellers in the economy.

A key assumption in the construction and application of input-output modeling is that supply equals demand. In the framework of the "spreadsheet of the economy" outlined above, the row total (supply or industry revenue) for any particular industry equals the column total (demand or expenditures): the "spreadsheet of the economy" must be

balanced. This framework enables analysis of how changes in one part of the economy affect the whole of the economy.

In this analysis, for example, the introduction of regulations to the medical cannabis industry might increase demand for cannabis products. To meet this new, higher level of demand, cannabis supply must increase. Increasing production requires the purchase of additional flowers, the purchase of additional equipment from manufacturing, purchase of additional professional services, and/or more use of labor.

These other sectors must also increase production, and their corresponding inputs, to meet the new level of demand created by an increase in manufactured cannabis products. The new labor hired has higher levels of income, part of which is in turn spent in the regional economy. The increased demand for cannabis products creates a ripple or "multiplier" effect that can thus be measured across the whole economy and applied to the impact assessment.

13.4 Input-output multipliers

In the input-output model "spreadsheet of the economy," any change ripples across the entire economy. By manipulating the empirical I-O model, it is possible to compute a unique multiplier for each sector in the economy.

These multipliers provide insight in the analysis of policy regulations of the California medical cannabis industry and are used to estimate the economic impact of alternative regulatory policies to the economy. In addition, the multipliers can identify the degree of structural interdependence between the medical cannabis industry and the rest of the economy. The sector output multiplier described here is among the simplest input-output multipliers available. By employing a series of fixed ratios from the input-output model, researchers can create a set of multipliers ranging from output to employment multipliers, as shown in Table 13.1.

The income multiplier represents a change in total income (employee compensation plus proprietary income) for every dollar change in output in any given sector. The value-added multiplier measures change in total income and profit minus business taxes

for every dollar in additional output by the sector. The employment multiplier represents the total change in employment resulting from the change in output in any given sector. Thus, changes in economic activity can be estimated in four ways.

Table 13.1. Understanding multipliers

Туре	Definition
Output multiplier	The output multiplier for an industry measures the sum of direct and indirect requirements from all sectors needed to deliver an additional dollar-unit of output of that industry to final demand.
Income multiplier	The income multiplier measures the total change in income throughout the economy from a dollar-unit change in final demand for any given sector.
Value added multiplier	The value added multiplier measures the total change in labor income and profit minus business taxes throughout the economy from a dollar-unit change in final demand for any given sector.
Employment multiplier	The employment multiplier measures the total change in employment due to a one-unit change in the employed labor force of a particular sector.

13.5 Initial, indirect, and induced effects

Construction of the multipliers allows us to decompose the multiplier effect into three parts: (1) the direct effects; (2) the indirect effects; and (3) the induced effects. Direct effects represent the initial change in the industry in question (e.g., in the industry itself). Indirect effects are changes in inter-industry transactions when supplying industries respond to increased demands from the directly affected industries (e.g., impacts from non-wage expenditures). Induced effects reflect changes in local spending that result from income changes in the directly and indirectly affected industry sectors (e.g., impacts from wage expenditures).

The initial effect is associated with the scenario that creates the impact on the economy. In the medical cannabis example, this is the increase in medical cannabis sales. To produce the additional output, the firm or industry must purchase additional inputs.

The inputs take two forms: purchases from other businesses, and labor. Purchases from other businesses creates the indirect effect. Labor creates the induced effect. For a particular producing industry, multipliers estimate the three components of total change within the region of interest.

Comparing and contrasting the indirect and induced effects can offer important insights. Under the input-output framework assumptions, industries that are more laborintensive will tend to have larger induced effects and smaller indirect effects. Industries that tend to pay higher wages and salaries will also tend to have larger induced effects. Decomposing the multiplier into its induced and indirect effects can provide a better understanding of the industry under examination and its relationship to the larger economy.

Although input-output analysis is a useful economic tool for examining the impacts on an economy from changes in a particular industry, it does have some limitations in its assumptions. For example, I-O analysis assumes that production technology and returns to scale are constant. In other words, production technology does not vary across industries and does not evolve. These assumptions lead to the model being static. There is no allowing for adjustments due to advancements in technology or industry practices.

13.6 Modeling system

The input-output modeling system used in this study is IMPLAN (Impact M for Planning), originally developed by the USDA Forest Service. A product of the Rural Development Act of 1972, IMPLAN is a system of county-level secondary data input-output models designed to meet the mandated need for accurate, timely economic impact projections of alternative uses of U.S. public forest resources. IMPLAN is now operated by the Minnesota IMPLAN Group (MIG).

At the heart of the IMPLAN model is a national input-output dollar flow table called the Social Accounting Matrix (SAM). Unlike other static input-output models, which only measure the purchasing relationships between industry and household sectors, a SAM is an organized matrix representation of all transactions and transfers between different production activities, factors of production, and institutions (households, corporate sector, and government) within the economy and with respect to the rest of the world.

A SAM is thus a comprehensive accounting framework within which the full circular flow of income—from production to factor incomes to household income to household consumption and back to production—is captured. All the transactions in the economy are presented in the form of a matrix in a SAM. Each row of the SAM gives receipts of an account, and the column gives the expenditure. Using the SAM allows IMPLAN to model transfer payments such as unemployment insurance.

Another advantage of the IMPLAN system is its design allows users the ability to alter the underlying structure of the data, the model, or means of assessing impact. The combination of the detailed database, flexibility in application, and open-access philosophy has made IMPLAN one of the most widely used and accepted economic impact modeling systems in the United States. To assess the economic impact of medical cannabis segments, we employed IMPLAN 2014 at the county level using the most recently available IMPLAN database.

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